



August 28, 2024

To: Whom it May Concern

**Re: Tokyo Smoke – CCAA Notice to Creditors**

On August 28, 2024, 2675970 Ontario Inc. and 16 affiliated entities<sup>1</sup> (“**Tokyo Smoke**” or the “**Applicants**”) commenced court-supervised restructuring proceedings under the *Companies’ Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the “**CCAA**”) by obtaining an order (the “**Initial Order**”) from the Ontario Superior Court of Justice (Commercial List) (the “**Court**”), which, among other things, provides for a stay of proceedings until September 7, 2024 (the “**Stay Period**”). The Stay Period may be extended by the Court from time to time.

Pursuant to the Initial Order, Alvarez & Marsal Canada Inc. was appointed as monitor (the “**Monitor**”) of the business and financial affairs of the Applicants.

A copy of the Initial Order and all materials filed in these proceedings may be obtained at the Monitor’s website at [www.alvarezandmarsal.com/TokyoSmoke](http://www.alvarezandmarsal.com/TokyoSmoke) or on request from the Monitor by calling **1-416-847-5157** or by emailing [TokyoSmoke@alvarezandmarsal.com](mailto:TokyoSmoke@alvarezandmarsal.com).

Pursuant to the Initial Order, during the Stay Period, all persons having oral or written agreements with the Applicants or statutory or regulatory mandates for the supply of goods and/or services are restrained, until further Order of the Court, from discontinuing, altering, interfering with or terminating the supply of such goods or services as may be required by the Applicants, provided that the normal prices or charges for all such goods or services received after the date of the Initial Order are paid by the Applicants in accordance with normal payment practices of the Applicants, or such other terms as may be agreed upon by the supplier or service provider and the Applicants and the Monitor, or as may be ordered by the Court.

During the Stay Period, all parties are prohibited from commencing or continuing legal action against the Applicants, and all rights and remedies of any party against or in respect of the Applicants or their assets are stayed and suspended except with the written consent of the Applicants and the Monitor or with leave of the Court.

If you have any questions regarding the foregoing or require further information, please consult the Monitor’s website at [www.alvarezandmarsal.com/TokyoSmoke](http://www.alvarezandmarsal.com/TokyoSmoke) or should you wish to speak to a representative of the Monitor, please contact the Monitor at **1-416-847-5157** or by emailing [TokyoSmoke@alvarezandmarsal.com](mailto:TokyoSmoke@alvarezandmarsal.com).

Yours truly,

**Alvarez & Marsal Canada Inc.**

In its capacity as Court-Appointed Monitor of Tokyo Smoke, and not in its personal or corporate capacity.

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1. The CCAA Applicants are comprised of: 2675970 Ontario Inc., 2733181 Ontario Inc., 2385816 Alberta Ltd., 2161907 Alberta Ltd., 2733182 Ontario Inc., 2737503 Ontario Inc., 2826475 Ontario Inc., 14284585 Canada Inc., 2197130 Alberta Ltd., 2699078 Ontario Inc., 2708540 Ontario Corporation, 2734082 Ontario Inc., TS Wellington Inc., 2742591 Ontario Inc., 2796279 Ontario Inc., 10006215 Manitoba Ltd., and 80694 Newfoundland & Labrador Inc.