



February 3, 2026

To: Whom it May Concern

**Re: Toys R Us (Canada) Ltd. / Toys R Us (Canada) LTEE (the “Applicant”)**

On February 3, 2026, the Applicant commenced court-supervised restructuring proceedings under the *Companies’ Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the “**CCAA**”) by obtaining an order (the “**Initial Order**”) from the Ontario Superior Court of Justice (Commercial List) (the “**Court**”), which, among other things, provides for a stay of proceedings until February 13, 2026 (the “**Stay Period**”). The Stay Period may be extended by the Court from time to time.

Pursuant to the Initial Order, Alvarez & Marsal Canada Inc. was appointed as monitor (the “**Monitor**”) of the business and financial affairs of the Applicant.

A copy of the Initial Order and all materials filed in these proceedings may be obtained at the Monitor’s website at <https://www.alvarezandmarsal.com/TRUCanada> or by emailing [TRUCanada@alvarezandmarsal.com](mailto:TRUCanada@alvarezandmarsal.com).

Pursuant to the Initial Order, during the Stay Period, all persons having oral or written agreements with the Applicant or statutory or regulatory mandates for the supply of goods and/or services are restrained, until further Order of the Court, from discontinuing, altering, interfering with or terminating the supply of such goods or services as may be required by the Applicant, provided that the normal prices or charges for all such goods or services received after the date of the Initial Order are paid by the Applicant in accordance with normal payment practices of the Applicant, or such other terms as may be agreed upon by the supplier or service provider and the Applicant and the Monitor, or as may be ordered by the Court.

During the Stay Period, all parties are prohibited from commencing or continuing legal action against the Applicant, and all rights and remedies of any party against or in respect of the Applicant or their assets are stayed and suspended except with the written consent of the Applicant and the Monitor or with leave of the Court.

If you have any questions regarding the foregoing or require further information, please consult the Monitor’s website at <https://www.alvarezandmarsal.com/TRUCanada> or should you wish to speak to a representative of the Monitor, by emailing [TRUCanada@alvarezandmarsal.com](mailto:TRUCanada@alvarezandmarsal.com).

Yours truly,

**Alvarez & Marsal Canada Inc.**

In its capacity as Court-Appointed Monitor of Toys R Us (Canada) Ltd. / Toys R Us (Canada) LTEE, and not in its personal or corporate capacity.