



Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 2900, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

July 25, 2022

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF
LINKS OF LONDON (CANADA) LIMITED

TO THE CREDITORS OF LINKS OF LONDON (CANADA) LIMITED:

On July 20, 2022, Links of London (Canada) Limited (the “Company”) filed a Notice of Intention to Make a Proposal (“NOI”) pursuant to Section 50.4(1) of the *Bankruptcy and Insolvency Act* (Canada), R.S.C. 1985, c. B-3 (the “BIA”) and Alvarez & Marsal Canada Inc. (“A&M”) was appointed as Proposal Trustee of the Company (the “Proposal Trustee”). A copy of the NOI, together with the list of creditors, are enclosed herewith and is available at the Proposal Trustee’s website at:

www.alvarezandmarsal.com/linksoflondon.

Please be advised that the Company is not bankrupt and has availed itself to a procedure whereby an insolvent person, with creditor and Court approval, restructures its financial affairs. The role of the Proposal Trustee in this matter is to monitor the cash flow of the Company during the restructuring process, to assist with the development of the Proposal, and to liaise with creditors, who will ultimately make the decision regarding the Proposal.

Pursuant to section 69(1) of the BIA, upon the filing of the NOI, that being July 20, 2022, no creditor shall have any remedy against the Company or its property or shall commence or continue any action, execution or other proceedings for the recovery of a claim provable in bankruptcy until the bankruptcy of the Company.

The Company is required to file a Proposal within 30 days from the date of filing of the NOI unless the Company is granted an extension from the Court for a period not exceeding 45 days for any individual extension and not exceeding in the aggregate 5 months after the expiry of the initial 30-day period.

The amounts indicated on the attached list of creditors were estimated by the Company as at the date of filing the NOI, and as such, may not be the correct amount of your claim. However, **you do not need to notify the Proposal Trustee of any discrepancies in the claim amount at this time** and you will be provided an opportunity to do so when a Proof of Claim form and related documentation are sent to you at a later date.

Should you require any further information with respect to this matter, please feel free to contact Esther Mann by email at esther.mann@alvarezandmarsal.com, by phone at 416-847-5186 or visit the Proposal Trustee’s website at: www.alvarezandmarsal.com/linksoflondon.

Sincerely,

Alvarez & Marsal Canada Inc., solely in its capacity
as Proposal Trustee of Links of London (Canada) Limited,
and not in its corporate or personal capacity

Per: Greg Karpel, Senior Vice President

Enclosure



Industry Canada
Office of the Superintendent
of Bankruptcy Canada

Industrie Canada
Bureau du surintendant
des faillites Canada

District of Ontario
Division No. 09 - Toronto
Court No. 31-2849223
Estate No. 31-2849223

In the Matter of the Notice of Intention to make a proposal of:

Links of London (Canada) Limited

Insolvent Person

ALVAREZ & MARSAL CANADA INC.

Licensed Insolvency Trustee

Date of the Notice of Intention:

July 20, 2022

CERTIFICATE OF FILING OF A NOTICE OF INTENTION TO MAKE A PROPOSAL
Subsection 50.4 (1)

I, the undersigned, Official Receiver in and for this bankruptcy district, do hereby certify that the aforementioned insolvent person filed a Notice of Intention to Make a Proposal under subsection 50.4 (1) of the Bankruptcy and Insolvency Act;

Pursuant to subsection 69. (1) of the Act, all proceedings against the aforementioned insolvent person are stayed as of the date of filing of the Notice of Intention.

Date: July 21, 2022, 07:50

E-File/Dépôt Electronique

Official Receiver

151 Yonge Street, 4th Floor, Toronto, Ontario, Canada, M5C2W7, (877)376-9902

Canada

District of: Ontario
Division No. 09-Toronto
Court No. 31-2849223
Estate No. 31-2849223

FORM 33

Notice of Intention to Make a Proposal
(Subsection 50.4(1) of the Act)

In the Matter of the Notice of Intention to Make a Proposal of
Links of London (Canada) Limited
of the City of Toronto, in the Province of Ontario

Take notice that:

1. I, Links of London (Canada) Limited, an insolvent person, state, pursuant to subsection 50.4(1) of the Act, that I intend to make a proposal to my creditors.
2. Alvarez & Marsal Canada Inc., of 200 Bay Street, Suite 2900, P.O. Box 22 Toronto, Ontario M5J 2J1, a licensed trustee, has consented to act as trustee under the proposal. A copy of the consent is attached.
3. A list of the names of the known creditors with claims of \$250 or more and the amounts of their claims is also attached.
4. Pursuant to section 69 of the Act, all proceedings against me are stayed as of the date of filing of this notice with the official receiver in my locality.

Dated at Toronto, Ontario, this 20th day of July, 2022.


Amber Klaehn, Director

To be completed by Official Receiver:

Filing Date

Official Receiver

District of: Ontario
 Division No. 09-Toronto
 Court No. 31-2849223
 Estate No. 31-2849223

FORM 33
 Notice of Intention To Make a Proposal
 (Subsection 50.4.(1) of the Act)

IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF
 LINKS OF LONDON (CANADA) LIMITED
 OF THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO

Preliminary list of creditors with claims of \$250 or more as at July 20, 2022, as per records of Links of London (Canada)
 Limited without admission as to any liability or privilege herein

UNSECURED CREDITOR	ADDRESS	CITY	PROVINCE/STATE	PC/ZC	COUNTRY	AMOUNT
BELL CANADA	P.O. BOX 9000 STN DON MILLS	NORTH YORK	ON	M3C 2X7	CANADA	2,712.48
BENNETT JONES	4500 BANKERS HALL EAST, 855 - 2ND STREET SW	CALGARY	AB	T2P 4K7	CANADA	17,033.63
CANADA REVENUE AGENCY	4695 SHAWINIGAN-SUD BOULEVARD	SHAWINIGAN	QC	G9P 5H9	CANADA	1.00
CLEAN SCENE	13-47 RACINE ROAD	ETOBICOKE	ON	M9W 6B2	CANADA	949.20
DAVIES WARD PHILLIPS & VINEBERG LLP	155 WELLINGTON STREET WEST	TORONTO	ON	M5V 3J7	CANADA	5,695.00
DGA SECURITY SYSTEMS, INC.	PO BOX 1920	NEW YORK	NY	10101-1920	USA	14,386.37
FEDEX	5985 EXPLORER DRIVE	MISSISSAUGA	ON	L4W 5K6	CANADA	5,116.72
GOOGLE	111 RICHMOND STREET WEST	TORONTO	ON	M5H 2G4	CANADA	1,089.86
LINKS (LONDON) LIMITED	155 WELLINGTON STREET WEST	TORONTO	ON	M5V 3J7	CANADA	5,110,001.00
LINKS OF LONDON INC. C/O DAVID W. CARICKHOFF, JR., ESQ.	300 DELAWARE AVENUE SUITE 1100	WILMINGTON	DE	19801	USA	1.00
MINISTRY OF FINANCE (BC)	PO BOX 9417, STN PROV GOVT	VICTORIA	BC	V8W 9V1	CANADA	1.00
MINISTRY OF FINANCE (ONTARIO)	33 KING STREET WEST	OSHAWA	ON	L1H 8H5	CANADA	1.00
NKPR INC	312 ADELAIDE STREET WEST, SUITE 100	TORONTO	ON	M5V 1R2	CANADA	1.00
RAKUTEN MARKETING LLC	6985 S UNION PARK CENTER, SUITE 300	MIDVALE	UT	84047	USA	678.96
SCENTAIR TECHNOLOGIES, LLC	3810 SHUTTERFLY RD STE 900	CHARLOTTE	NC	28217-3071	CANADA	495.00
TEMPLETON DOC LIMITED PARTNERSHIP (MCARTHURGLEN MANAGEMENT VANCOUVER LTD)	1000-7899 TEMPLETON STATION ROAD	RICHMOND	BC	V7B 0B7	CANADA	3,029.00
THE VITAL GROUP	245 CARLAW AVE., SUITE 409	TORONTO	ON	M4M 2S1	CANADA	774.05
THOMPSON DORFMAN SWEATMAN	242 HARGRAVE STREET, SUITE 1700	WINNIPEG	MB	R3C 0V1	CANADA	2,228.79
TORONTO HYDRO	14 CARLTON STREET	TORONTO	ON	M5B 1K5	CANADA	631.92
TOTAL UNSECURED CREDITORS						5,164,826.99

*An amount of \$1.00 indicates that the amount due is undetermined or unknown

** USD balances are converted to CAD at the rate of 1.3


 Amber Klaghn, Director

CONSENT TO ACT AS TRUSTEE

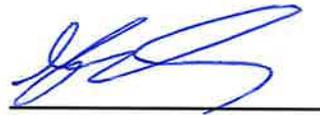
**IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF
LINKS OF LONDON (CANADA) LIMITED
OF THE CITY OF TORONTO, IN THE PROVINCE OF ONTARIO**

We, ALVAREZ & MARSAL CANADA INC., of 200 Bay Street, Suite 2900, Toronto, ON M5J 2J1, CONSENT to our acting as Trustee under the *Bankruptcy and Insolvency Act* (Canada) in respect of the Notice of Intention to Make a Proposal of Links of London (Canada) Limited contemplated herein.

Dated at Toronto, Ontario this 20th day of July, 2022.

Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustee

Per:



Greg Karpel
Licensed Insolvency Trustee