

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
COMMERCIAL LIST**

IN THE MATTER OF THE *COMPANIES' CREDITORS  
ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR  
ARRANGEMENT OF NORDSTROM CANADA RETAIL, INC.,  
NORDSTROM CANADA HOLDINGS, LLC and NORDSTROM  
CANADA HOLDINGS II, LLC

**MONITOR'S PLAN COMPLETION CERTIFICATE**

**RECITALS**

A. Pursuant to an Initial Order of this court dated March 2, 2023, as amended and restated on March 10, 2023, these proceedings were commenced and Alvarez & Marsal Canada Inc. was appointed as monitor (in such capacity and not in its personal or corporate capacity, the “Monitor”) of Nordstrom Canada Retail, Inc. (“NCRI”), Nordstrom Canada Holdings, LLC, Nordstrom Canada Holdings II, LLC and Nordstrom Canada Leasing LP (collectively, the “Nordstrom Canada Entities”).

B. Pursuant to a Sanction and Vesting Order of this court dated March 19, 2024, the Plan of Compromise and Arrangement of the Nordstrom Canada Entities dated December 13, 2023 (the “Plan”) was sanctioned and approved.

C. Section 6.10(d) of the Plan requires NCRI, on behalf of itself and each of the other Nordstrom Canada Entities, to provide written notice to the Monitor that it has completed its duties to fully and finally effect all distributions, disbursements and payments in accordance with the Plan (the “Notice of Completion”).

D. Section 8.4 of the Plan provides that, upon receipt by the Monitor of the Notice of Completion from the Nordstrom Canada Entities, the Monitor is required to serve a copy of the Monitor’s Plan Completion Certificate on the service list established in these CCAA Proceedings,

file a copy of the Monitor's Plan Completion Certificate with the Court and post a copy of same on the Monitor's website.

**THE MONITOR CERTIFIES** the following:

On the date of this Monitor's Plan Completion Certificate listed below, NCRI, on behalf of itself and each of the other Nordstrom Canada Entities, provided the Monitor with the Notice of Completion.

**DATED** at Toronto, this 29<sup>th</sup> day of January, 2026.

**ALVAREZ & MARSAL CANADA INC.,**  
solely in its capacity as Monitor of the Nordstrom Canada Entities, and not in its personal or corporate capacity

Per: *Alan Hutchens*  
Name: Alan J. Hutchens  
Title: Senior Managing Director

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C.  
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NORDSTROM CANADA RETAIL, INC., NORDSTROM CANADA HOLDINGS, LLC  
AND NORDSTROM CANADA HOLDINGS II, LLC

Court File No: CV-23-00695619-00CL

<p><i>ONTARIO</i> SUPERIOR COURT OF JUSTICE COMMERCIAL LIST</p> <p>Proceeding commenced at Toronto</p>	<p>MONITOR'S PLAN COMPLETION CERTIFICATE</p>
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