

CITATION: Nordstrom Canada Retail, Inc., 2025 ONSC 6948
COURT FILE NO.: CV-23-00695619-00CL
DATE: 2025-12-18

SUPERIOR COURT OF JUSTICE - ONTARIO

**RE: IN THE MATTER OF THE COMPANIES' CREDITORS
ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR
ARRANGEMENT OF NORDSTROM CANADA RETAIL, INC.,
NORDSTROM CANADA HOLDINGS, LLC and NORDSTROM
CANADA HOLDINGS II, LLC**

APPLICANTS

BEFORE: Chief Justice Geoffrey B. Morawetz

COUNSEL: *Jeremy Dacks, Tracy Sandler and Hannah Davis*, for the Applicant, Nordstrom Canada Retail Inc.

Brendan O'Neill and Bradley Wiffen, for the Monitor, Alvarez & Marsal Canada Inc.

Edward Park, for Canada Revenue Agency

Susan Ursel and Karen Ensslen, Employee Representative Counsel

HEARD AND DETERMINED: December 15, 2025

REASONS: December 18, 2025

ENDORSEMENT

[1] The applicants, Nordstrom Canada Retail, Inc., Nordstrom Canada Holdings, LLC and Nordstrom Canada Holdings II, LLC, brought this motion for an order (the "CCAA Termination Order") among other things;

- a. terminating these CCAA proceedings as of the CCAA Termination Time;
- b. approving certain reports of the Monitor and the activities and conduct of the Monitor described therein;

- c. approving the fees and disbursements of the Monitor and the Monitor's legal counsel, as set out in the Thirteenth Report of Alvarez and Marsal Canada Inc. ("A&M") (the "Thirteenth Report");
- d. discharging the Monitor;
- e. discharging Employee Representative Counsel ("ERC");
- f. authorizing the assignment into bankruptcy and/or dissolution or wind-down of each of the Nordstrom Canada Entities;
- g. authorizing the Nordstrom Canada Entities to donate to Big Brother Big Sisters of Canada any undelivered distributions and any remaining amounts in the Nordstrom Canada Entities estates following the Final Distribution;
- h. extending the Stay Period until and including the earlier of (i) the CCAA Termination Time and (ii) such other date as may be ordered; and
- i. ancillary relief

[2] The evidentiary support for the motion is set out in the affidavit of Misti Heckel, sworn December 3, 2025 and the Thirteenth Report.

[3] The motion proceeded on an unopposed basis.

[4] The Applicants submit that the CCAA Proceedings have served their purpose and that throughout the course of the CCAA Proceedings, the Nordstrom Canada Entities have acted in good faith and with due diligence to achieve an orderly wind-down of their business. The implementation of the Plan has resulted in significant recoveries for Affected Creditors, which with the Final Distribution will aggregate approximately 80% of their Proven Claims.

[5] In connection with the Employee Trust, a clearance certificate has been issued by Canada Revenue Agency ("CRA").

[6] In addition, CRA and the Nordstrom Canada Entities, in consultation with the Monitor, have also agreed on the resolution of all outstanding CRA issues.

[7] The Applicant also reports that the Nordstrom Canada Entities and the Monitor have now resolved all remaining claims in the claims process.

[8] The Nordstrom Canada Entities and the Monitor are now in the position to proceed with a Final Distribution, the procedure for which is set out under the Plan. The Final Distribution is projected to be in the amount of approximately \$3.2 million and will result in an incremental 1.8% recovery for Affected Creditors with Proven Claims (and a total recovery of approximately 80%). The total recovery for Affected Creditors is expected to materially exceed the projected 72% to 75% recovery anticipated at the time that the Sanction Order was granted.

[9] The proposed CCAA Termination Order provides that, upon service by the Monitor of the Monitor's Certificate, the CCAA Proceeding shall be terminated without any further act or formality (the "CCAA Termination Time"). Effective as of the CCAA Termination Time: (i) the Administration Charge and Directors' Charge shall be terminated; (ii) A&M shall be discharged as the Monitor; and (iii) Ursel Phillips Fellows Hopkinson LLP ("UPFH") shall be discharged from their duties as ERC.

[10] The proposed CCAA Termination Order authorizes the Nordstrom Canada Entities to make an assignment in bankruptcy or take steps to effect the dissolution and/or wind-down under applicable corporate or insolvency law on or after the CCAA Termination Time.

[11] Finally, the proposed CCAA Termination Order provides that any undeliverable distributions and any amounts remaining in the Nordstrom Canada Entities estates after payment of final Administrative Reserve Costs shall be distributed to Big Brothers Big Sisters of Canada, to which the Nordstrom Canada Entities were unable to fully satisfy a pre-filing charitable commitment as a result of the initiation of the CCAA Proceedings.

[12] The above referenced terms in the proposed Termination Order are acceptable.

[13] Having reviewed the record and hearing submissions, I am satisfied that it is appropriate to grant the CCAA Termination Order. In arriving at this conclusion, I have taken into account that all material matters to be attended to in connection with the Plan and these CCAA Proceedings are now complete.

[14] I am satisfied that the Plan Releases, as provided for in the Sanction and Vesting Order, should be extended and apply up to and including the CCAA Termination Time and any matters undertaken pursuant to the proposed CCAA Termination Order (the "Extended Release").

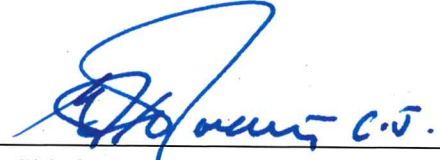
[15] I am also satisfied that it is appropriate to approve the Eleventh Report of the Monitor dated December 4, 2024, the Twelfth Report dated June 19, 2025 and the Thirteenth Report, together with the activities and conduct of the Monitor described therein.

[16] I have reviewed the requested fees and disbursements of the Monitor for the period from June 2, 2024 to December 6, 2025, the fees of the Monitor's counsel for the period from May 8, 2024 to December 6, 2025, together with an estimate of fees to be incurred by the Monitor and its counsel through to the completion of activities in connection with these CCAA Proceedings. I am satisfied that the requested fees and disbursements are reasonable in the circumstances and they are approved.

[17] I am also satisfied that it is appropriate to extend the CCAA stay pursuant to section 11.02 (2) of the CCAA until and including the earlier of (i) the CCAA Termination Time, and (ii) such other date as may be ordered. In arriving at this conclusion, I am satisfied that circumstances exist that make the extension appropriate and that the Applicant has acted and is acting, in good faith and with due diligence.

[18] The motion is granted and an order giving effect to the foregoing has been signed.

[19] Finally, I would be remiss if I did not acknowledge the efforts of all parties who participated in these CCAA Proceedings. A number of challenging issues were addressed in a constructive and practical manner, which contributed to an outcome which exceeded the expectations of all parties.



Chief Justice Geoffrey B. Morawetz

Date: December 18, 2025