



March 3, 2023

To: *The Employees of the Nordstrom Canada Entities (as defined below)*

**Re: NORDSTROM CANADA RETAIL, INC., NORDSTROM CANADA HOLDINGS, LLC, NORDSTROM CANADA HOLDINGS II, LLC and NORDSTROM CANADA LEASING LP (collectively the “Nordstrom Canada Entities”)**

Employee Representative Counsel Contact Information:

[NordstromCanada@upfhlaw.ca](mailto:NordstromCanada@upfhlaw.ca)

1-866-308-1771

[upfhlaw.ca/NordstromCanada](http://upfhlaw.ca/NordstromCanada)

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**Alvarez & Marsal Canada Inc.**

In its capacity as Court-Appointed Monitor of  
Nordstrom Canada Retail, Inc., Nordstrom Canada Holdings, LLC, Nordstrom Canada Holdings II, LLC and  
Nordstrom Canada Leasing LP and not in its personal or corporate capacity