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**SCHEDULE “C”
MANAGER CERTIFICATE**

CERTIFICATE NO. _____

AMOUNT \$ _____

1. THIS IS TO CERTIFY that Alvarez & Marsal Canada Inc., the court-appointed manager (the “Manager”) of the Management Property as defined in the Amended Syndicate Collateral Management Order of the Ontario Superior Court of Justice (Commercial List) (the “Court”) dated the 17th day of October, 2024, as amended from time to time (the “Order”) made in an action having Court file number CV-24-00717340-00CL, has received as such Manager from the holder of this certificate (the “Lender”) the principal sum of \$ _____, being part of the total principal sum of \$ _____ which the Manager is authorized to borrow under and pursuant to the Order.

2. The principal sum evidenced by this certificate is payable on demand by the Lender with interest thereon calculated and compounded [daily][monthly not in advance on the _____ day of each month] after the date hereof at a notional rate per annum equal to the rate of _____ per cent above the prime commercial lending rate of Bank of _____ from time to time.

3. Such principal sum with interest thereon is, by the terms of the Order, together with the principal sums and interest thereon of all other certificates issued by the Manager pursuant to the Order or to any further order of the Court, a charge upon the whole of the Management Property, in priority to the security interests of any other person, but subject to the priority of the charges set out in the Order and the right of the Manager to indemnify itself out of such Management Property in respect of its remuneration and expenses.

4. All sums payable in respect of principal and interest under this certificate are payable at the main office of the Lender at Toronto, Ontario.

5. Until all liability in respect of this certificate has been terminated, no certificates creating charges ranking or purporting to rank in priority to this certificate shall be issued by the Manager to any person other than the holder of this certificate without the prior written consent of the holder of this certificate.

6. The charge securing this certificate shall operate so as to permit the Manager to deal with the Management Property as authorized by the Order and as authorized by any further or other order of the Court.

7. The Manager does not undertake, and it is not under any personal liability, to pay any sum in respect of which it may issue certificates under the terms of the Order.

DATED the ____ day of _____, 20__.

Alvarez & Marsal Canada Inc., solely in its
capacity as Manager of the Management
Property, and not in its personal capacity

Per: _____

Name:

Title:

**SCHEDULE “D”
RBC BILAT ASSETS**

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3AKJHHDR8MSMR6445
1XKYD49X8PJ264963

LEASES
3AKJHHDR6MSMR6430
4V4NC9EH3KN211056
3AKJHHDR3MSMR3811
3HSDZAPR1NN443572
3AKJHHDR2LSKU2115
1JJV532B4ML233236
3AKJHHDR8MSMR6459
3AKJHHDR4MSMR6460
3AKJHHDR6MSMR6461
3AKJHHDR1MSMR6478
3AKJHHDR2MSMR6442
3AKJHHDR7MSMR6419
3AKJHHDR8MSMR3822
3AKJHHDR1MSMR6481
1UYVS2532M2236109
4V4NC9EH6MN235998
4V4NC9EH9MN236000
3AKJHHDR1MSMR6433

LEASES
1UYVS2534M2236113
3AKJHHDR3MSMR6479
3AKJHHDR6MSMR6489
3AKJHHDRXMSMR6432
3AKJHHDR1MSMR6447
3AKJHHDR4MSMR6488
1XKYD49X2NJ489912
3AKJHHDR0NSNA6365
1XKYD49X6NJ479139
3AKJHHDR8NSNB3788
3UTVS2536N8474912
1UYVS2533N7501821
1XKYDP9X6PJ239674
1UYFS2480P5775302
1XPBD49X8PD864400
3AKJHHDR8MSMR6428
1XKYDP9X7LJ360515
3AKJHHDR8LSKX0369
3AKJHHDR7MSMR6484
1FUJHHDR4MLMD4418
3AKJHHDR8MSMR6493
3AKJHHDR9MSMR6437
3AKJHHDR0MSMR6441
3AKJHHDR5MSMR6435
3AKJHHDR5MSMF0826
3H3V532C1LT275029
3UTVS2534N8474911
3HSDZAPR3NN443573
3AKJHHDR6NSNA6371
1UYVS2538N3476518

Court File No. CV-24-00717340-00C

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED AND IN THE MATTE
OF A PLAN OF COMPROMISE OR ARRANGEMENT OF PRIDE GROUP HOLDINGS INC. AND THOSE APPLICANTS LISTED O
SCHEDULE "A" HERETO (EACH, AN "APPLICANT", AND COLLECTIVELY, THE "APPLICANTS")

ONTARIO
SUPERIOR COURT OF JUSTICE
COMMERCIAL LIST

PROCEEDING COMMENCED AT
TORONTO

**SECOND AMENDED SYNDICATE COLLATERAL
MANAGEMENT ORDER**

Cassels Brock & Blackwell LLP

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**Lawyers for Alvarez & Marsal Canada Inc., Court-
Appointed Manager**

APPENDIX “B”



November 7, 2024

Via Email

skukulowicz@cassels.com

tel: +1 416 860 6463

Blake, Cassels & Greydon LLP

Commerce Court West
199 Bay Street, Suite 4000
Toronto
Ontario M5L 1A9

Attention: Kelly Bourassa

and to:

Thornton Grout Finnigan LLP

Suite 3200, 100 Wellington Street West,
P.O. Box 329, Toronto-Dominion Centre,
Toronto
Ontario M5K 1K7

Attention: Leanne Williams

Dear Ms. Bourassa and Ms. Williams:

Re: Requested Cooperation from Pride Group Holdings Inc., et. al. (collectively, the “Pride Entities”) and the Monitor

We are counsel to Alvarez & Marsal Canada Inc., (“**A&M**”) in its capacity as Court-appointed manager (the “**Manager**”) of the Management Property including, among other things, Remaining Assets secured in favour of the Syndicate Lenders (the “**Syndicate Management Property**”). Capitalized terms not defined in this letter have the meanings ascribed to them in the Amended Syndicate Collateral Management Order dated November 1, 2024 (the “**Collateral Management Order**”) or the Wind-Down Liquidity Contribution, Alternative and Turn-Over Order dated October 10, 2024 (the “**Turn-Over Order**”).

The Manager was appointed to assist the Syndicate Lenders, and where requested, additional Recourse Lenders, with the collection and management of Remaining Assets pursuant to the Turn-Over Order. The Collateral Management Order requires, and Mr. Justice Osborne’s October 19, 2024 endorsement emphasises, the importance of the Monitor’s and the Pride Entities’ cooperation with the Manager.

On a number of occasions, first, prior to October 17, 2024 in its capacity as financial advisor to the Syndicate Lenders, and subsequently in its capacity as Manager, A&M has raised substantial concerns about the following matters, accompanied by corresponding requests for information and co-operation from the Monitor and the Pride Entities:

1. lease transition delays;
2. the status of unaccounted for and outstanding VINs;
3. the use of corporate vehicles; and
4. material amounts continuing to be held by the Monitor or Pride Entities that are owing to the Syndicate Lenders and are to be remitted to the Manager.

(collectively, the “**Outstanding Requests**”).

To date, the inadequacy of the responses to the Outstanding Requests has precluded the Manager from fulfilling its Court-authorized mandate and has been prejudicial to the interests of the Syndicate Lenders. As such, we summarize the status of the issues at hand in the hope that doing so will precipitate a prompt resolution to the Outstanding Requests. This letter sets out in detail the status of the Outstanding Requests and the immediate steps required to move matters forward on an expeditious basis.

A. LEASE TRANSITION DELAYS

Please refer to our letter dated November 5, 2024 for details regarding the Manager’s concerns with respect to the proposed termination of lease servicing by the Pride Entities and the lease transition delays.

B. UNACCOUNTED VINS

The Monitor reported in its Eleventh Report dated August 2, 2024,¹ that it had concluded that that the DIP Lenders’ Charge and the Syndicate Lenders’ pre-filing security interests had been perfected and give Syndicate Lenders priority interests in:

- i. 2,607 VINs specifically financed by the Syndicate Lenders (“**Syndicate Financed VINs**”); and
- ii. 979 VINs which are:
 - a. owned by the Pride Entities; and
 - b. are not subject to an asserted interest by any other secured creditors (“**Unencumbered VINs**”),

(together, the “**Syndicate Perfected VINs**”).

As discussed at the October 17, 2024 and November 1, 2024 hearings, an extensive number of Syndicate Perfected VINs have been excluded from the specific property on Schedule B to the Collateral Management Order by the Monitor (such excluded Syndicate Perfected VINs being the

¹ Paragraph 41 and Appendix 37 of the Monitor’s Eleventh Report.

“Unaccounted VINs”). In the absence of substantiation that these Unaccounted VINs were no longer in the possession and control of the Pride Entities as of the date of the Turn-Over Order, they are Syndicate Management Property.

At this time, there are approximately 707 Unaccounted VINs² which, according to the Monitor, have been excluded and not made available for turn-over for the following reasons:

- i. **284 Sold VINs** — Vehicles sold by the Pride Entities where no funds have been paid to the Syndicate Lenders.
- ii. **226 Not-in-Possession VINs** — Vehicles identified by the Pride Entities as no longer in their possession (with no explanation as to how or why this came to be or where they went).
- iii. **85 Invalid VINs** — Vehicles listed on the Pride Entities’ records (and included in the Monitor’s Database) that the Pride Entities and the Monitor have subsequently claimed are “invalid” VINs with no or inadequate explanation.
- iv. **63 PGL VINs** — Vehicles not sold as part of the PGL transaction that were or are in use by the PGL Entities.
- v. **49 Unpaid Inventory VINs** — Vehicles for which the Pride Entities sought and received floor plan funding from the Syndicate Lenders but where the Pride Entities neither paid the vendor nor repaid the Syndicate Lenders.

Using the average VIN value of the Syndicate Financed VINs (\$99,000 per an appraisal prepared by Century Services Corp dated November 1, 2024), as a proxy, the 707 Unaccounted VINs would have an estimated aggregate value of approximately \$70 million.

As described in Mr. Justice Osbourne’s endorsement dated October 19, 2024, investigations and discussions in respect to these Unaccounted VINs remain ongoing. The Manager appreciates that the Pride Entities’ records are far from perfect, but notes that the Monitor has been engaged since January of 2024 (until the March CCAA filing, in an advisory capacity) and has complete access to the Pride Entities’ records pursuant to the ARIO. Therefore, the Manager requires the Monitor’s assistance with providing a detailed description and accounting of the Unaccounted VINs, on a VIN-by-VIN basis.

For example, with respect to the 284 Sold VINs it is imperative that the Pride Entities and Monitor provide to the Manager details of any sale transactions (such as sale date, purchasing party, sale proceeds and proof of sale) to determine whether and how the Manager can take possession or control of such Syndicate Management Property or Sold VINs’ proceeds and what interest or claims the Syndicate Lenders may have in respect of the sale transactions resulting in the VINs becoming Sold VINs/Unaccounted VINs.

The Manager’s detailed requirements for each category of Unaccounted VINs are further detailed in Schedule A to this letter.

² The Unaccounted VINs were referred to by Mr. Justice Osborne in the October 17, 2024 and November 1, 2024 hearings as “Mystery Vehicles”.

As more time passes and the wind-down of the Pride Entities advances, fewer Pride Group employees will be available to answer questions, fewer original records will be readily available, and limitation periods may expire. Given the number of issues raised by the Pride Entities' conduct, the Manager expects that the Monitor's investigation of these matters is well-advanced and the Monitor will be in a position to provide this information in short order.

C. OUTSTANDING VINS

Separate from the Unaccounted VINs, we previously wrote to you on October 21, 2024 about 145 VINs that were included on Schedule B to the Collateral Management Order as Syndicate Management Property but not included in the Turn-Over List (as defined in the letter from counsel for the Pride Entities dated October 16, 2024) summarizing the VINs available for turn-over (the 145 VINs being the "**Outstanding VINs**").

Since that time, the Monitor has provided turn-over information related to 49 of the Outstanding VINs. The Monitor has also advised that 29 of the Outstanding VINs will not be available for turn-over. Those unavailable VINs are now included as Unaccounted VINs described above and in Schedule A.

The Turn-Over Order provides that NCI shall be authorized and empowered to sell any inventory provided that the Recourse Lender has failed to take possession of same by the Turn-Over Outside Dates. The remaining 67 Outstanding VINs (which form part of the Syndicate Management Property) remain in limbo. They are unavailable for turn-over, without explanation, despite several follow-up requests from the Manager. None of the Outstanding VINs should be subject to monetization by NCI.

On October 16, 2024, the Syndicate Lenders funded their required Liquidity Contribution (as defined in the Turn-Over Order) to facilitate the turn-over of Syndicate Management Property, including \$670,464 for the 96 Outstanding VINs the Monitor has determined are unavailable for turn-over or are in limbo and as such are not currently being made available for turn-over .

We require details on the status of the 67 Outstanding VINs by November 11, 2024. Reconciliation should be a matter of priority for the Monitor. The Manager cannot take possession of the remaining 67 Outstanding VINs until they are located by the Monitor.

D. CORPORATE VEHICLES

The Manager understands that there are 22 corporate vehicles (the "**Corporate Cars**"), including a number of high-end luxury passenger vehicles, in use by the management of the Pride Entities and members of the Johal family. A list of the Corporate Cars, each of which is a Syndicate Perfected VIN and Syndicate Management Property, is appended hereto as Schedule B.

The Pride Entities ceased remitting lease payments (approximately \$40,000 per month) for the Corporate Cars financed by the Syndicate Lenders after April 2024. Subsequent requests by the Syndicate Lenders for lease payments from May through October have not resulted in further payments and received an inadequate response from the Monitor.

A&M as Manager (and prior to A&M's appointment as Manager, in its capacity as financial advisor to the Syndicate Lenders) has repeatedly contacted the Monitor to discuss the Corporate Cars. In each instance, the Manager has sought to understand:

1. who is currently driving the Corporate Cars;
2. why luxury personal vehicles with no apparent business purpose remain in the possession of employees or management;
3. why the Corporate Cars cannot be returned immediately; and
4. when the outstanding lease payments (estimated to be approximately \$280,000) will be remitted.

Despite the Manager's efforts, neither the Monitor nor the Pride Entities have provided satisfactory answers. The Monitor has only recently indicated that four of the 22 Corporate Cars are available for turn-over, with no accompanying details to facilitate same, and that the remaining 18 Corporate Cars cannot be turned over until December 2024, with no further explanation.

The current arrangement is prejudicial to the Syndicate Lenders, lacks any legitimate business rationale and is inconsistent with the wind-down of the business. The Manager requires that the Monitor and the Pride Entities arrange for the turn-over of the Corporate Cars and the remittance of the outstanding post-filing lease payments to the Manager by November 11, 2024.

E. OTHER MATERIAL OUTSTANDING AMOUNTS TO BE REMITTED TO THE MANAGER

The Manager requires an update from the Monitor with respect to following material outstanding amounts:³

(i) July Lease Payments

Lease payments in respect of Management Property for the month of July 2024 have not been paid to the Syndicate Lenders or the Manager. The Thirteenth Report of the Monitor dated August 2, 2024 (the "**Monitor's Thirteenth Report**") describes the payment procedure agreement (the "**Payment Procedure Agreement**") requiring the Monitor to hold a \$10 million DIP advance in a segregated Monitor account ("**Monitor's Segregated Account**") and use such funds in accordance with restrictions requiring that:

1. the Pride Entities top-up the Monitor's Segregated Account by approximately \$8.6 million (the "**Payment Procedure Top-Up**"); and
2. the funds in the Monitor's Segregated Account being solely applied to pay certain disbursements specified in the DIP Budget (as outlined in the Monitor's Thirteenth Report), including lease collection payments in the amount of approximately

³ These outstanding amounts relate to Syndicate Management Property under the Collateral Management Order only and do not include amounts that must be remitted to the Syndicate Lenders as a whole, including but not limited to, equity payments owed on sold vehicles, approximately \$7.2 million in sale proceeds in respect of the Bolingbrook transaction and the outstanding interest on the DIP facility, which has not been paid in accordance with the cash flow forecast or wind-down plan.

\$4.7 million, of which an estimated \$2 million is payable to the Syndicate Lenders (“**July Lease Payments**”).

The Pride Entities’ cash flow statement contained in the Monitor’s Fifteenth Report specifies that the Pride Entities would remit the Payment Procedure Top-Up during the week ending October 25, 2024. On October 25, 2024, the Manager requested that the Monitor provide an update on the status of the Payment Procedure Top-Up; however, no response has been received.

Please provide an update on the status of the Payment Procedure Top-Up and related July Lease Payments by November 11, 2024.

(ii) October Lease Payments

Lease Payment Reports (as defined in the Governance Protocol) were due from the Pride Entities to the Monitor on a bi-weekly basis. All Lease Payment Reports related to October collections are now past due.

By November 11, 2024, please provide an update on the status of the October Lease Payment Reports and associated lease payments in respect of the Management Property.

(iii) Vehicle Sale Proceeds

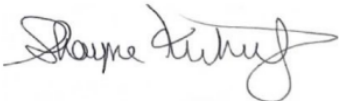
\$397,440 is due from the Pride Entities to the Manager in respect of sold vehicles. The Pride Entities advised on October 18, 2024 that such amounts would be paid, but the Monitor intervened to further review the payment; no update has been provided since. We require the remittance of these amounts by November 11, 2024.

F. CONCLUSION

The Manager is looking to continue a constructive and positive working relationship with the Monitor and Pride Entities. We are hopeful that the reasonable and long overdue Outstanding Requests will be satisfied without the need to seek further assistance from the Court. Further, it is imperative that all future requests be addressed in a more timely fashion going forward.

Sincerely,

Cassels Brock & Blackwell LLP



Shayne Kukulowicz
Partner

SK
Encl.



cc to Doug McIntosh, Elese Allin, and Esther Mann, *Alvarez and Marsal Canada Inc.*
dmcintosh@alvarezmarsal.com / eallin@alvareandmarsal.com /
esther.mann@alvarezandmarsal.com

Stuart Brotman and Daniel Richer, *Fasken Martineau DuMoulin LLP*
sbrotman@fasken.com / dricher@fasken.com

Natalie Levine and Matteo Clarkson-Maciel, *Cassel Brock & Blackwell LLP*
nlevine@cassels.com / mclarksonmaciel@cassels.com

Schedule A

Category	Scope	Number of VINs	Information Required
Sold VINs	Vehicles sold by the Pride Entities where no funds were paid to the Syndicate Lenders.	284	<ul style="list-style-type: none"> • Date of sale • Name of purchaser • Sale price • Copy of bill of sale
Not-in-Possession VINs	Vehicles identified by the Pride Entities as no longer in their possession.	226	<ul style="list-style-type: none"> • Reason why the asset is no longer in the Pride Entities' possession (on a VIN-by-VIN basis) • If customer bought out the lease: <ul style="list-style-type: none"> ○ Date of buyout ○ Remaining lease receivable as at date of buyout ○ Proceeds from buyout ○ Name of the customer ○ Proof of buyout
Invalid VINs	Vehicles listed on the Pride Entities' records and included in the Monitor's Database which, the Pride Entities and the Monitor have subsequently claimed are "invalid" VINs with no or inadequate explanation.	85	<ul style="list-style-type: none"> • If determined to be a typo and another financier has a claim on the corrected VIN – please provide the corrected VIN and financier claiming an interest • If the VIN was a string of characters not resembling a VIN - please confirm the nature of the asset and whether there is a real VIN underlying same
PGL VINs	Vehicles not sold as part of the PGL transaction but that were or are in use by the PGL Entities.	63	<ul style="list-style-type: none"> • Monitor to confirm whether PGL Entities have paid lease payments for use of the assets post-filing. If so, please remit payment on same, if not, please provide an explanation as to why not • Current location of asset and timing of turn-over
Unpaid Inventory VINs	Vehicles for which the Pride Entities sought and received floor plan funding from the Syndicate Lenders but for which the Pride Entities did not pay the vendor or repay the Syndicate Lenders.	49	<ul style="list-style-type: none"> • Monitor to confirm whether they have reviewed the Pride Entities' records to determine whether asset indeed is not in Pride Entities' possession and whether title has transferred to the Pride Entities under the applicable contract terms.

Schedule B

VIN	Make	Model	Year
W1NYC7HJ6PX468101	MERCEDES-BENZ	G63 AMG SUV	2023
SALKP9E71PA074653	LAND ROVER	RANGE ROVER	2023
7SAXCBE55NF353562	TESLA	MODEL X	2022
7SAXCBE60NF341215	TESLA	MODEL X	2022
7SAYGDEE5NF436171	TESLA	MODEL Y	2022
5YJ3E1EB1NF204300	TESLA	MODEL 3	2022
5YJ3E1EB1NF339079	TESLA	MODEL 3	2022
5YJ3E1EB2NF241145	TESLA	MODEL 3	2022
5YJSA1E52NF485735	TESLA	MODEL S	2022
5YJSA1E50NF485345	TESLA	MODEL S	2022
5YJSA1E59NF485523	TESLA	MODEL S	2022
5YJSA1E50NF485734	TESLA	MODEL S	2022
YV4A22PK4N1851380	VOLVO	XC90	2022
1GNNSCKD3PR445602	CHEVROLET	TAHOE	2023
1C4RDJDG5PC656535	DODGE	DURANGO	2023
1C4JJXFG2PW590871	JEEP	WRANGLER	2023
1C6SRFHM1NN427181	RAM	1500	2022
1C6SRFHM9NN439269	RAM	1500	2022
1C6SRFHTXNN347210	RAM	1500	2022
1C6SRFHM3NN476849	RAM	1500 CREW CAB	2022
3TYSZ5AN3PT133658	TOYOTA	TACOMA	2023
3TYSZ5AN7PT127975	TOYOTA	TACOMA 4X4	2023

November 28, 2024

VIA EMAIL

CASSELS BROCK & BLACKWELL LLP

40 Temperance Street, Suite 3200
Toronto ON M5H 0B4

Attention: Shayne Kukulowicz

Dear Counsel:

Re: In the Matter of Pride Group Holdings Inc., Court File No. CV-24-00717340-00CL

We write in response to your letters dated November 7, 2024 (the “**Letter**”) and November 9, 2024. We also refer to our email dated November 10, 2024, in which we provided preliminary responses to such letters, and the responding email from Natalie Levine dated November 12, 2024. Any capitalized terms not defined herein have the meanings given to them in the Letter, and the headings below correspond with those in the Letter.

A. Lease Transition Delays

As you are aware, the Pride Entities, CRO and Monitor have agreed to extend the Outside Date in respect of the turn-over of the Leasebooks, upon request from the Manager. In any event, we dispute the statement in your letter dated November 9, 2024 that the transition of the Leasebooks to the Manager was delayed as a result of actions taken by, and incomplete information provided by, the Pride Entities.

The Pride Entities, in consultation with the Monitor, have been diligently working with its third party service provider, Casitron, to transition the Leasebooks to the Syndicate Lenders for the past two months, and was advised by Casitron that the portfolio was completely configured by October 7, 2024. Following that date, the Syndicate’s replacement servicer requested additional data that was beyond the typical permission and access provided by Casitron, and the parties worked diligently to transfer the additional information requested. The parties continue to diligently work together to ensure a seamless turn-over of the Leasebooks by the extended Outside Date.

B. Unaccounted VINs

The Letter indicates that there are approximately 707 Unaccounted VINs, which were not available for turn-over for various reasons. The list of VINs were not provided with your letter, however, the Monitor has suspected this referred to the breakdown of VINs referred in the email sent to you on October 17, 2024 from the Monitor with respect to Schedule B of the Collateral Manager Order. If there are additional VINs, that are not included, please provide us with the specific VINs in question. The Monitor has worked closely with the Pride Entities to gather information on the status of the Unaccounted VINs.

Enclosed at Schedule "A" is a listing of 728 Unaccounted VINs, which have been broken down into the following categories and descriptions:

21 Category 1 VINs (Already on Schedule "B"): There were 19 incorrect VINs that were proposed to added on Schedule "B". The correct VINs are listed on Column "C". As you will see, the correct VINs reflected on Column "C" are already on Schedule "B". There are also 2 VINs that were subsequently located and have already been added on Schedule "B".

423 Category 2 VINs (Sold/Insurance/EOT/Early Payoff): These VINs were either sold, subject to an insurance claim, subject to an end of term, or subject to an early payoff. Payout dates and statuses of remittance have been provided where available. 202 were pre-filing and 221 were post-filing. Any additional information in respect of these VINs will be provided as it becomes available.

22 Category 3 VINs (Other Lenders): The Pride Entities provided correct VINs on Column "C", along with the financier that asserts a claim.

6 Category 4 VINs (Serviced by another Lender): The Pride Entities have advised that these VINs are subject to performing leases which the Pride Entities believe are being serviced by Mitsubishi.

50 Category 5 VINs (PGL): These VINs were assets of Pride Group Logistics. All but two of these VINs were sold as part of the sale transaction. Of the two not part of the transaction, one cannot be located and the other is pending closing adjustments to determine if it will be ultimately included in the transaction.

171 Category 6 VINs (Pride Does Not Own): These are VINs that the Pride Entities do not own. In most situations, the deal to purchase the vehicles were cancelled or were not completed. Only one (1) VIN has been located on a Pride Entity yard but does not belong to any Pride Entity.

27 Category 7 VINs (Not Vehicles): These are not vehicle VINS and have been noted as IT assets, other non-trucking equipment or invalid VINs.

4 Category 8 VINs (MCV - Pending Resolution): The correct VINs were provided in Column "C". These VINs remain subject to an MCV resolution.

4 Category 9 (Can be moved to Schedule B): After further review, these have been identified as vehicle or leases that can be turned over to the Manager.

C. Outstanding VINs

In the email from Esther Mann dated November 20, 2024, we were advised that there are now 34 Outstanding VINs (which is reduced from the 145 VINs referenced in the Letter). We were further provided with 246 VINs in which the Manager does not have any turnover data (which Ms. Mann has advised is in addition to the Unaccounted VINs above).

With respect to the 34 Outstanding VINs, the email did not have VINs listed, but only stated “No Back Funder Inventory”. Therefore, it is difficult to locate the issue without further context or information. Please provide the VINs for these 34 Outstanding VINs. It is our understanding that all data tape information has been provided, but with the extension provided for the Turn-Over Date, the Pride Entities, in consultation with the Monitor, are reviewing this VIN listing and will provide further information as it becomes available if there is an issue with transitioning servicing of these VINs.

D. Corporate Vehicles

As confirmed in our email dated November 10, 2024, the outstanding lease payments in respect of the Corporate Cars has been remitted.

Further, the Corporate Cars form part of the respective employees’ total compensation package and the continued use of the vehicles is required until those employees are terminated or resign (which is expected to take place by the end of December 2024). In some instances, these employees are Key Personnel that are entitled to receive additional compensation pursuant to the Key Employee Retention Plan, as approved by this Court on October 10, 2024. As previously mentioned, certain employees have put forward offers to buy-out the respective Corporate Cars.

Schedule “B” enclosed hereto, which is being provided to you on a confidential basis as it includes employee information, sets out the following information in respect of the Corporate Cars:

1. Serial number and description;
2. Back-funder (based on the records of the Pride Entities);
3. Notations where certain vehicles are no longer being utilized and are available for pick up. These Corporate Cars were included in the location listing provided to the Manager on November 8, 2024;
4. Current User and whether such user is a Johal family member; and
5. Buy-out offer details.

With respect to those Corporate Cars in which a buyout offer and amount is noted, please advise whether the Manager is agreeable to the sale of such car in the amount set out.

Schedule “B” also responds to specific information requested by the Manager with respect to additional VINs that no longer constitute Corporate Cars.

E. Other Outstanding Amounts

In our email dated November 10, 2024, we provided responses to the inquiries regarding the July and October lease payments.

With respect to the sold VINs resulting in sale proceeds in the amount of \$397,440, these amounts are subject to the Payment Procedure Agreement. As confirmed to the Manager via email on November 26, 2024, the Pride Entities and the Monitor completed the reconciliation of the actuals required to be paid into the segregated account pursuant to the Payment Procedure Agreement. The Monitor has advised that it intends to remit these sale proceeds early next week.

We trust that the above responses are satisfactory. Please let us know if you have further inquiries.

Yours truly,

Thornton Grout Finnigan LLP



Leanne M. Williams

LMW/RAN

cc: Pam Huff, Kelly Bourassa and Kevin Wu, *Blake, Cassels & Graydon LLP*

APPENDIX “C”

ONTARIO
SUPERIOR COURT OF JUSTICE
(COMMERCIAL LIST)

**IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*, R.S.C.
1985, c., C-36, AS AMENDED**

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF PRIDE
GROUP HOLDINGS INC. and those Applicants listed on Schedule "A" hereto (each, an
"Applicant", and collectively, the "Applicants")

AFFIDAVIT OF DOUGLAS MCINTOSH
(Sworn November 10, 2025)

1. I, Douglas McIntosh, of the City of Markham, in the Province of Ontario, **MAKE OATH
AND SAY:**

2. I am the President of Alvarez & Marsal Canada Inc. ("**A&M**"). As such, I have knowledge of the matters hereinafter deposed to, except where stated to be on information and belief and whereso stated I verily believe it to be true.

3. On October 17, 2024 (the "**Appointment Date**"), the Court granted an Order (as amended from time to time, the "**Collateral Management Order**") appointing A&M as the Court-appointed collateral manager (the "**Manager**") over the Management Property (as defined in the Collateral Management Order). The Manager retained Cassels Brock & Blackwell LLP as its counsel in these proceedings.

4. Pursuant to paragraph 23 of the Collateral Management Order, the Manager and its legal counsel are to be paid their reasonable fees and disbursements, in each case at their standard rates and charges, whether incurred prior to, on or subsequent to the Appointment Date as part of the

costs of these proceedings. Pursuant to paragraph 24 of the Collateral Management Order, the Manager and its legal counsel shall pass their accounts from time to time, and for this purpose the accounts of the Manager and its legal counsel are referred to the Court.

5. Attached hereto as **Exhibit “A”** are copies of the accounts rendered by A&M in respect of these proceedings (the “**A&M Accounts**”) for the period between the Appointment Date and September 13, 2025, inclusive (the “**Application Period**”).

6. Attached hereto as **Exhibit “B”** is a schedule summarizing the A&M Accounts in respect of the Application Period. As shown in the summary, A&M incurred fees and disbursements during the Application Period totalling \$3,601,136.49, comprised of fees of \$3,128,406.50, disbursements of \$58,439.91, primarily for setup costs relating to the engagement of Integrated Financial Technologies to service leases included within the Management Property and courier charges, and HST of \$414,290.08.

7. Attached hereto as **Exhibit “C”** is a summary of the standard hourly rates of the A&M personnel involved in this matter during the Application Period, the hours worked by each such individual, and the average hourly rates for the file. As shown in the summary, A&M expended a total of 5,498.7 hours in connection with this matter during the Application Period, at an average hourly rate of \$568.94.

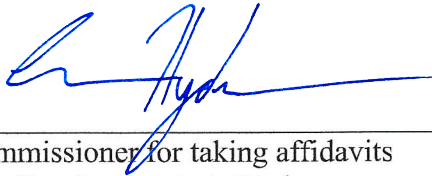
8. The activities undertaken and services provided by A&M in connection with these proceedings are described in the reports filed by A&M in these proceedings.

9. To the best of my knowledge, the rates charged by A&M during the Application Period are comparable to the rates charged by A&M for services rendered in similar proceedings. A&M has

had the rates of various professionals approved by this Court in respect of similar services provided in a number of insolvency and restructuring files.

10. This Affidavit is sworn in connection with a motion by the Manager for the approval of the fees and disbursements of the Manager and its legal counsel and for no improper purpose.

SWORN BEFORE ME over
videoconference by Douglas McIntosh stated
as being located in the City of Markham in
the Province of Ontario, before me at the City
of Toronto in the Province of Ontario, on
November 10, 2025, in accordance with O.
Reg 431/20, Administering Oath or
Declaration Remotely

A blue ink signature of Eva-Louise A.A. Hyderman, written in a cursive style.

A Commissioner for taking affidavits
Name: Eva-Louise A.A. Hyderman
LSO#: 90084W

A blue ink signature of Douglas McIntosh, written in a cursive style.

DOUGLAS MCINTOSH

SCHEDULE “A”

A. APPLICANTS

Operating Entities

Canadian Operating Entities

- PRIDE TRUCK SALES LTD.
- TPINE TRUCK RENTAL INC.
- PRIDE GROUP LOGISTICS LTD.
- PRIDE GROUP LOGISTICS INTERNATIONAL LTD.
- TPINE LEASING CAPITAL CORPORATION
- DIXIE TRUCK PARTS INC.
- PRIDE FLEET SOLUTIONS INC.
- TPINE FINANCIAL SERVICES INC.
- PRIDE GROUP EV SALES LTD.

U.S. Operating Entities

- TPINE RENTAL USA, INC.
- PRIDE GROUP LOGISTICS USA, CO.
- ARNOLD TRANSPORTATION SERVICES, INC.
- DIXIE TRUCK PARTS INC.
- TPINE FINANCIAL SERVICES CORP.
- PARKER TRANSPORT CO.
- PRIDE FLEET SOLUTIONS USA INC.

Real Estate Holding Companies

Canadian Real Estate Holding Companies

- 2029909 ONTARIO INC.
- 2076401 ONTARIO INC.
- 1450 MEYERSIDE HOLDING INC.
- 933 HELENA HOLDINGS INC.
- 30530 MATSQUI ABBOTSFORD HOLDING INC.
- 2863283 ONTARIO INC.
- 2837229 ONTARIO INC.
- 2108184 ALBERTA LTD.
- 12944154 CANADA INC.
- 13184633 CANADA INC.
- 13761983 CANADA INC.
- 102098416 SASKATCHEWAN LTD.
- 177A STREET SURREY HOLDING INC.

- 52 STREET EDMONTON HOLDING INC.
- 84 ST SE CALGARY HOLDINGS INC.
- 68TH STREET SASKATOON HOLDING INC.
- 3000 PITFIELD HOLDING INC.
- BLOCK 6 HOLDING INC.

U.S. Real Estate Holding Companies

- PGED HOLDING, CORP.
- HIGH PRAIRIE TEXAS HOLDING CORP.
- 131 INDUSTRIAL BLVD HOLDING CORP.
- 59TH AVE PHOENIX HOLDING CORP.
- DI MILLER DRIVE BAKERSFIELD HOLDING CORP.
- FRONTAGE ROAD HOLDING CORP.
- ALEXIS INVESTMENTS, LLC
- TERNES DRIVE HOLDING CORP.
- VALLEY BOULEVARD FONTANA HOLDING CORP.
- HIGHWAY 46 MCFARLAND HOLDING CORP.
- TERMINAL ROAD HOLDING, CORP.
- BISHOP ROAD HOLDING CORP.
- OLD NATIONAL HIGHWAY HOLDING CORP.
- 11670 INTERSTATE HOLDING, CORP.
- 401 SOUTH MERIDIAN OKC HOLDING CORP.
- 8201 HWY 66 TULSA HOLDING CORP.
- EASTGATE MISSOURI HOLDING CORP.
- FRENCH CAMP HOLDING CORP.
- 87TH AVENUE MEDLEY FL HOLDING CORP.
- LOOP 820 FORT WORTH HOLDING CORP.
- 162 ROUTE ROAD TROY HOLDING CORP.
- CRESCENTVILLE ROAD CINCINNATI HOLDING CORP.
- MANHEIM ROAD HOLDING CORP.
- 13TH STREET POMPANO BEACH FL HOLDING CORP.
- EAST BRUNDAGE LANE BAKERSFIELD HOLDING CORP.
- CORRINGTON MISSOURI HOLDING CORP.
- 963 SWEETWATER HOLDING CORP.
- OAKMONT DRIVE IN HOLDING CORP.

Other Holding Companies

Other Canadian Holding Companies

- 2692293 ONTARIO LTD.
- 2043002 ONTARIO INC.
- PRIDE GROUP HOLDINGS INC.
- 2554193 ONTARIO INC.

- 2554194 ONTARIO INC.
- PRIDE GROUP REAL ESTATE HOLDINGS INC.
- 1000089137 ONTARIO INC.

Other U.S. Holding Companies

- COASTLINE HOLDINGS, CORP.
- PARKER GLOBAL ENTERPRISES, INC.
- DVP HOLDINGS, CORP.

B. LIMITED PARTNERSHIPS

U.S. Limited Partnerships

- PRIDE TRUCK SALES L.P.
- TPINE LEASING CAPITAL L.P.
- SWEET HOME HOSPITALITY L.P.

C. ADDITIONAL STAY PARTIES

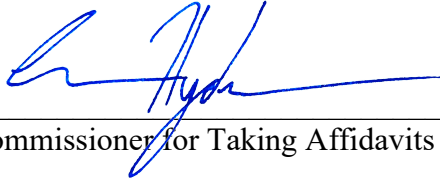
Canadian Additional Stay Parties

- 2500819 ONTARIO INC.

U.S. and Other Additional Stay Parties

- PERGOLA HOLDINGS, CORP.

This is Exhibit "A" referred to in the affidavit of Douglas McIntosh, affirmed before me by videoconference on November 10, 2025, in accordance with O. Reg. 431/20. The affiant was located in the City of Markham in the Province of Ontario and I was located in the City of Toronto in the Province of Ontario.



Commissioner for Taking Affidavits

Commissioner Name: Eva-Louise A.A. Hyderman
Law Society of Ontario Number: 90084W



Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

December 2, 2024

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #1 (850965A and B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period to November 2, 2024.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	8.9	\$1,250	\$11,125.00
H. Tanwar, Senior Director	1.2	\$880	1,056.00
E. Allin, Senior Director	77.0	\$850	65,450.00
E. Mann, Director	87.9	\$675	59,332.50
J. Doddrell, Associate	80.4	\$480	38,592.00
B. Wei, Analyst	100.6	\$365	36,719.00
	356.0		\$212,274.50
Add: Out of pocket expenses – Integrated Financial Technologies re Lease Servicing Set Up Costs			50,000.00
			\$262,274.50
Add: HST @ 13%			34,095.69
TOTAL INVOICE			<u>\$296,370.19</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #1 (850965A and B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

<u>D. McIntosh</u>		<u>Hrs.</u>
Oct 18	Preparation and attendance on a call with Manager counsel, Cassels Brock Blackwell LLP (“Cassels”) re: asset turnover mechanics issues and case background; and internal call re: same.	1.5
Oct 24	Review/execute consignment agreements with five dealerships (the “Dealership Network”); and address RBC bi-lateral vehicle issues.	1.5
Oct 30	Internal discussions re: draft memo for Cassels re: outstanding information requests with the Company/Monitor (“Outstanding Requests Memo”); review and provision of comments re: same; and follow-up internal call re: same.	3.4
Oct 31	Consideration of RBC bi-lateral inclusion; review of draft amended Collateral Management Order, issued November 1, 2024 (the “Amended CMO”).	1.7
Nov 1	Internal discussions re: various matters.	0.8
TOTAL – D. McIntosh		8.9 hrs.
<u>H. Tanwar</u>		<u>Hrs.</u>
Oct 22	Internal discussions and review of contracts and providing recommendations and US sales tax call.	0.5
Oct 28	Internal meeting to discuss GST/HST implications; invoice requirements and tax rates.	0.7
TOTAL – H. Tanwar		1.2 hrs.
<u>E. Allin</u>		<u>Hrs.</u>
Oct 20	Correspond with Dealership Network.	1.0

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Oct 21	Attend calls and various correspondence with Dealership Network re: execution of consignment agreements and go forward logistics; correspond with Tiger Group Capital LLC (“ Tiger ”) re: execution of sale agreement and go-forward logistics; correspond with Integrated Financial Technologies Inc. (“IFT”) re: transition of leases; correspond with the Pride Group Entities (the “Company”) and the Monitor re: transition of leases to IFT; correspond with Cassels re: finalization of agreements with Dealership Network and Tiger, required vehicle registrations, lien and title issues, and other related matters; correspond with US counsel Chapman and Cutler LLP (“Chapman”) re Tiger bond; and participate in various correspondence and internal discussions re: “Management Property” as defined in the Syndicate Collateral Management Order dated October 17, 2024 (“CMO”) and related matters.	7.5
Oct 22	Attend calls and various correspondence with Dealership Network and Tiger re: execution of agreements, scheduling of vehicle pickups and other go forward logistics; attend call with IFT re: lease transition; attend call and various correspondence with Cassels re: finalization of agreements with Dealership Network and Tiger, among other things; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
Oct 23	Attend calls and various correspondence with Dealership Network and Tiger re: execution of agreements, scheduling of vehicle pickups and other go forward logistics; attend call with Cassels re: vehicle registrations and various correspondence with respect to same; attend call with IFT re: lease transition; attend call with the Company and Monitor re: vehicle turn-over logistics; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Oct 24	Attend calls and various correspondence with Dealership Network and Tiger re: execution of agreements, scheduling of vehicle pickups and other go forward logistics; correspond with Cassels re: vehicle registrations; attend call with BMO Harris re: bank accounts; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Oct 25	Attend calls and various correspondence with Dealership Network and Tiger re: execution of agreements, scheduling of vehicle pickups and other go forward logistics; attend call with the Monitor re: transition of leases to IFT; attend call with Cassels and various correspondence re: vehicle registrations; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Oct 26	Correspond with Dealership Network.	0.5



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Oct 27	Review Company counsel correspondence regarding updated pickup list; review Amended CMO; and internal discussions re: Management Property and related matters.	0.5
Oct 28	Review various correspondence with Dealership Network re go-forward logistics; correspond with Cassels re: Amended CMO; attend call with RBC re: bank account for lease collections; attend call with auctioneer re: corporate vehicles; attend call with IFT re: lease transition; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Oct 29	Review various correspondence with Company and Dealership Network re: vehicle pickups; correspond with Cassels re: CMO and Tiger agreement, among other things; draft Outstanding Requests Memo; correspond with IFT re: lease transition; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Oct 30	Review various correspondence with Company and Dealership Network re: vehicle pickups; draft Outstanding Requests Memo and correspondence with Cassels with respect to same, among other matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Oct 31	Review various correspondence with Company and Dealership Network re: vehicle pickup; draft Outstanding Requests Memo and correspondence with Cassels with respect to same, among other matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Nov 1	Review various correspondence with Company and Dealership Network re: vehicle pickups; draft Outstanding Requests Memo and correspondence with Cassels with respect to same, among other things; attend call with Agent re: minimum selling prices; attend call with Century Services Corp. (“Century”) with respect to same; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 2	Review various correspondence with Company and Dealership Network re: vehicle pickups; review letter to Lenders regarding Casitron from Company’s counsel dated November 2, 2024; and internal discussions re: minimum selling prices.	1.5
TOTAL – E. Allin		77.0 hrs.



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

<u>E. Mann</u>		<u>Hrs.</u>
Oct 20	Review endorsement of the CMO; correspondence with Cassels in respect of turnover issues.	0.8
Oct 21	Review Letter to Monitor in respect of VINs not made available for pickup (the “Outstanding VINs”); correspondence with the Monitor re: Outstanding VINs; correspondence with the Monitor re: corporate vehicles; internal discussions with H. Tanwar regarding sales tax; correspondence with the Monitor re: sales tax; arrange for opening of trust accounts; correspondence with the Company re: pickup logistics; correspondence with IFT and the Company re: lease transition; attend to Dealership Network matters re: finalizing the consignment agreements; track vehicles held at repair shops; attend various calls with Cassels re: file matters, including title and lien related matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.0
Oct 22	Attend various calls re: finalizing the Dealership Network and Tiger agreements; various correspondence re: pickup logistics; preparation of template forms as required by the Monitor; review Tiger bond form; attend call with Company and IFT re: lease transition; correspondence with the Company re: payment of unencumbered vehicle sales; attend various calls with Cassels re: file matters; attend to insurance matters; review template tracker for vehicle pickups; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.7
Oct 23	Review correspondence from the Monitor re: Outstanding VINs; correspondence with the Monitor re: sales tax; attend call with Cassels re: the Tiger agreement; discussions with the Company to arrange for pickup of abandoned units; attend various calls with the Dealership Network re: consignment agreements; attend call with IFT re: lease transition; attend call with the Monitor and Company re: pickup logistics; attend call with Cassels re: vehicle registrations; preparation of template forms as required by the Monitor; discussions with the Company re: lease transition; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
Oct 24	Correspondence with the Company re: vehicle pickups; review vehicle pickup tracker; attend to matters re: abandoned vehicles; attend call with BMO Harris re: USD bank account for lease transitioning; attend to various vehicle scheduling matters; correspondence with the Monitor and Company re: proceeds on sold units; discussions with the Company re: towing costs; correspondence with the Company re: insurance matters; attend to Dealership Network matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.7

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Oct 25	Attend calls with the Dealership Network regarding scheduling matters; attend to various vehicle scheduling matters; attend call with Cassels re: RSLA liens; correspondence with the Monitor re: corporate vehicles; correspondence with the Monitor re: Schedule B updates; discussions with Cassels re: PPSA registrations against the Dealership Network; attend to insurance matters; attend call with the Monitor re: lease transition matters; attend call with Monitor's counsel re: pickup matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
Oct 27	Review Company counsel correspondence regarding updated pickup list; review Amended CMO; and internal discussions re: Management Property and related matters.	2.5
Oct 28	Correspondence with the Monitor re: sold unencumbered units; discussions with Cassels re: amended CMO; discussions with RBC re: bank account for lease collections; attend call with IFT re: lease transitions; correspondence with Daimler regarding Dealership Network PPSA registrations; correspondence with the Monitor re: Outstanding VINs; attend to insurance matters; attend to various vehicle scheduling matters; correspondence with Monitor and Monitor's counsel regarding amendments to Schedule B of the CMO; attend to lease transition matters and discussions with Cassels re: lease transition roadblocks; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.2
Oct 29	Attend to matters re: the Dealership Network; correspondence with Monitor regarding various outstanding matters, including corporate vehicles, outstanding lease payments and unpaid sale proceeds; attend to matters re: trust accounts; internal discussions regarding potential Manager borrowings; correspondence with the Monitor re: sales tax; review amendments to Dealership Network agreements; prepare Outstanding Requests Memo; attend to scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Oct 30	Attend call with Cassels re: Outstanding Requests Memo; correspondence with Monitor and Monitor's counsel regarding amendments to Schedule B of the CMO; attend to matters re: abandoned units; correspondence with IFT re: lease transition matters; correspondence with Tiger regarding pickup logistics; attend to scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Oct 31	Review proposed RBC additions to Management Property; attend call with Tiger re: pickup logistics; correspondence with Monitor and Monitor's counsel regarding amendments to Schedule B of the CMO; attend to insurance matters; review draft Amended CMO; attend to scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Nov 1	Attend Court hearing re: Amended CMO; review schedules to Amended CMO; attend to matters re: abandoned units; discussions re: voluntary surrender unit; review of RBC Bilat lease portfolio; discussions with Cassels re: Outstanding Requests Memo; correspondence with the Company re: proceeds on sold units; requests to Monitor to provide updates on sale proceeds and Outstanding VINs; attend to scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Nov 2	Attend to insurance matters; review dealership tracker; review letter to Lenders regarding Casitron from Company's counsel dated November 2, 2024; review lien tracker and correspondence with Cassels on same; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
TOTAL – E. Mann		87.9 hrs.

J. Doddrell

Hrs.

Oct 21	Review Company corporate vehicle listing and reach out to auctioneers to discuss a monetization plan for same; attend various calls with the Dealership Network to discuss the planning of unit pickup and tracking of units post pickup; create consignment agreement schedules; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.9
Oct 22	Create VIN trackers for the Dealership Network; attend various calls with the Dealership Network to discuss next steps and discuss capacity and availability to pickup units; correspond with the Company re: pickup logistics; attend call with Cassels to discuss what is required in relation to title and lien searches; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.9



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Oct 23	Review of initial data provided to IFT by the Company and attend call with IFT to discuss same; attend various calls with the Dealership Network to co-ordinate pickup availability; attend call with the Monitor to discuss the process of pickup and required documentation; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.1
Oct 24	Draft and submit insurance documentation to FCA Insurance for units due to be picked up; co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network on their availability to pickup units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company to assist with issues during pickup; update of various trackers to reflect VIN collection status for each unit; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.8
Oct 25	Update of consignment agreements to reflect updated schedule of units available for pickup received from Company counsel; attend call with the Monitor re: lease transition matters; attend various calls with the Dealership Network to arrange for meetings to discuss the process for tracking units and coordinating of unit pickups; attend call with FCA Insurance re: the process for adding new units to the policy; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.1
Oct 27	Draft of authorization documents for the Company to release assets to Tiger.	0.3
Oct 28	Attend various calls with prospective auctioneers in relation to a corporate vehicle monetization strategy; co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network on their availability to pickup units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company to assist with issues during pickup; update of various trackers to reflect VIN collection status for each unit; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.9

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Oct 29	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network on their availability to pickup units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company to assist with issues during pickup; update of various trackers to reflect VIN collection status for each unit; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.8
Oct 30	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network on their availability to pickup units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company to assist with issues during pickup; update of various trackers to reflect VIN collection status for each unit; preparation of amendments to the consignment agreements to reflect new units provided; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Oct 31	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network on their availability to pickup units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company to assist with issues during pickup; update of various trackers to reflect VIN collection status for each unit; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.1
Nov 1	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network on their availability to pickup units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company to assist with issues during pickup; update of various trackers to reflect VIN collection status for each unit; review of updated Schedule B of the CMO; review of lease data access provided to IFT; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.0

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Nov 2	Internal discussions on upcoming scheduling of unit pickups, review of lien tracker and Dealership Network VIN trackers; prepare letters of authorization for upcoming unconfirmed pickups; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.4
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TOTAL – J. Doddrell	80.4 hrs.
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<u>B. Wei</u>	<u>Hrs.</u>	
Oct 21	Develop invoice template for unit sales by Dealership Network; facilitate a shared drive for the Dealership Network; develop various VIN trackers for the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Oct 22	Develop letter of authorization template for dealership pickups; adjust invoice template; develop various VIN trackers for the Dealership Network and internal discussions on same; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.5
Oct 23	Update VIN tracker template; amend letter of authorization; attend call with the Company to arrange for pickup of abandoned units; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.2
Oct 24	Update VIN tracker for daily activity; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with repair shops and impound lots to inquire about location and vehicle condition of abandoned units; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.4
Oct 25	Update VIN tracker for daily activity; attend calls with repair shops and impound lots to inquire about location and status of abandoned units; collect and organize information re: outstanding invoices and vehicle condition for abandoned units; attend calls with the Dealership Network in respect of pickup logistics; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.0
Oct 27	Review updated pickup list from Company counsel and summarize updates.	1.3



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Oct 28	Update VIN tracker for daily activity; attend calls with the Dealership Network to discuss pickup logistics; determine additional units to be scheduled for pickup based on revised pickup list; internal discussion about tax implications for unit sales and updating VIN tracker for same; update Dealership Network shared drive; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.9
Oct 29	Update VIN tracker for daily activity; attend call with prospective purchaser and discussions internally on same; attend call with the Company in respect of abandoned units; prepare insurance forms; update Dealership Network shared drive and attend calls with the Dealership Network in respect of same; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.8
Oct 30	Update VIN tracker for daily activity; update Dealership Network shared drive and attend calls with the Dealership Network in respect of same; prepare insurance change form; develop and update tracker in respect of abandoned units; attend calls with repair shops and impound lots to inquire about location and condition of abandoned units; correspond with Company and Monitor re: payment of outstanding invoices on abandoned vehicles; review documents uploaded by the Dealership Network onto the shared site; develop lien search tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.1
Oct 31	Update VIN tracker for daily activity; attend to various abandoned units matters; prepare insurance change form; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with repair shops and impound lots to gather information about condition and status of abandoned units; attend call with Tiger to discuss co-ordination of pickups; update Dealership Network shared drive; review lien search from Dealership Network and update lien search tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	14.6
Nov 1	Follow-up with repair shops and impound lots regarding proof of possession and outstanding invoices; review condition reports uploaded by the Dealership Network; prepare authorization documents for the Company to release assets to the Dealership Network; upload pickup documentation to corresponding VIN folder on shared drive; coordinate meetings with vehicle auctioneers; prepare insurance change form; update Dealership Network shared drive; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – to November 2, 2024

Nov 2	Review updated pickup list from Company counsel and summarize updates; review lien searches and identify potential issues; build template to track condition reports received from dealers; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.6
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TOTAL – B. Wei	100.6 hrs.
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Alvarez & Marsal Canada Inc.
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Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

December 16, 2024

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #2 (850965A and B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period November 3 to 23, 2024.

BILLING SUMMARY

	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	26.6	\$1,250	\$33,250.00
H. Tanwar, Senior Director	4.0	\$880	3,520.00
E. Allin, Senior Director	103.5	\$850	87,975.00
E. Mann, Director	139.7	\$675	94,297.50
J. Doddrell, Associate	125.9	\$480	60,432.00
B. Wei, Analyst	166.9	\$365	60,918.50
	<u>566.6</u>		<u>\$340,393.00</u>
Add: HST @ 13%			44,251.09
TOTAL INVOICE			<u>\$384,644.09</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #2 (850965A and B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

<u>D. McIntosh</u>	<u>Hrs.</u>
Nov 4 Preparation and attendance on a call re: letter to TGF/Blakes; follow-up call re: same; preparation and attendance at Lender syndicate call; draft agenda re: same.	2.0
Nov 5 Internal discussions re: lease service termination letter; calls with RBC; review/execute updated IFT agreement; review revised lease service letter.	3.8
Nov 6 Review/draft extended letter to TGF/Blakes; internal discussions re: numerous CM matters.	3.5
Nov 7 Call with Cassels/Fasken re: letter to TGF/Blakes; review various iterations of same; call with RBC/Fasken re: Bennington/other MCVs re: same; review Pride motion materials; internal discussions re: above.	4.2
Nov 8 Preparation and attendance on a call with Cassels/Fasken re: various iterations of extended letter to TGF/Blakes; call with Cassels re: same; call with RBC re: same; review Pride motion materials.	4.1
Nov 9 Review revised draft letter to TGF/Blakes; review comments of counsel re: same; review Monitor's Report.	2.4
Nov 12 Review Monitor's Supplementary Report; draft agenda for Lender call; preparation and attendance at a call with RBC re: same; review various correspondence.	3.5
Nov 13 Review draft letter to TGF from Fasken and provision of comments re: same; preparation and attendance at Court hearing.	1.7
Nov 15 Internal discussions re: vehicle/lease transfer issues.	0.7
Nov 20 Internal discussions re: operational matters.	0.7
TOTAL – D. McIntosh	26.6 hrs.

<u>H. Tanwar</u>	<u>Hrs.</u>
Nov 4 Call with the Monitor re: sales taxes and review of receivership rules.	1.0
Nov 6 Review Court Orders to analyze applicability of S.183/266 ETA and internal discussions with respect to same.	2.0
Nov 7 Review Court Orders to analyze applicability of S.183/266 ETA and internal discussions with respect to same.	0.5

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

Nov 18	Call with the Monitor re: sales taxes.	0.5
TOTAL – H. Tanwar		4.0 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
Nov 3	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; draft letter to the Company/Monitor re: outstanding requests; and review of IFT statement of work.	2.0
Nov 4	Review various correspondence with the Company and the Dealership Network re: vehicle pick-ups; review and comment on draft letter to counsel of the Company/Monitor re: Turn-Over Outside Date Compliance (“November 5 Letter”) and correspond with Cassels with respect to same, among other things; attend call with RBC re: opening bank accounts; attend call with the Monitor, Monitor counsel, Company counsel and Cassels re: treatment of sales taxes; attend call with the Monitor re: lease transition; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.5
Nov 5	Review various correspondence with the Company and the Dealership Network with respect to vehicle pick-ups; review and comment on November 5 Letter and correspond with Cassels with respect to same, among other things; attend call with IFT re: lease transition; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
Nov 6	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; review and comment on draft letter from Cassels to counsel of the Company/Monitor re: Requested Co-Operation (“November 7 Letter”) and participate in various correspondence with Cassels with respect to same; attend call with Tiger with respect to vehicle pick-ups, among other things; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 7	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; review and comment on various drafts of November 7 Letter and participate in various calls and correspondence with Cassels, Fasken and the Agent with respect to same; attend call with the Company with respect to US lease and title documents; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

Nov 8	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; review and comment on draft letter to counsel of the Company/Monitor re: leasebook transition (“November 9 Letter”) and attend various calls and participate in various correspondence with Cassels, Fasken and the Agent with respect to same; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Nov 9	Review and comment on various iterations of November 9 Letter and participate in various correspondence with Cassels and Fasken with respect to same; and review Monitor’s Seventeenth Report.	2.0
Nov 10	Review various correspondence with respect to Management Property.	0.5
Nov 11	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; attend call with Cassels re: lease transition and next steps and correspond re: RSLA liens among other matters; review response to the November 7 Letter; preparation for and attendance on call with the Company, Monitor and their respective counsel re: lease transition deadline; attend call with A&M US re: US bank accounts; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Nov 12	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; attend call with Cassels with respect to various Manager Property matters; attend call with Dealership Network re: status update on vehicle pick-ups; attend call with IFT re: lease transition; correspond with the Company/Monitor with respect to lease transition and title documents; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 13	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; preparation for and attendance at CCAA Court hearing; attend call with Cassels re: title documents; attend call with A&M US re: US bank accounts; attend call with insurance broker re: vehicle coverage; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Nov 14	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; participate in various correspondence with the Monitor re title documents; review Letter to Recourse Letters re: Leasebook Transfer dated November 14, 2024; attend to vehicle monetization matters; participate in various correspondence and internal discussions re: Management Property and related matters.	5.0

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

Nov 15	Review various correspondence with Company and Dealership Network re: vehicle pick-ups; preparation and attendance on call with the Company, Monitor and IFT re: lease transition; attend call with Dealership Network re: sales update; attend call with Century re: proposed offers and minimum selling prices; attend call re: insurance; participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 18	Attend various calls with Dealership Network re: sales update; attend call with the Company and Monitor and their respective counsels re: HST; attend call with alternative US bank re: account opening; attend call with the Agent re: various Management Property matters; participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 19	Attend various calls with Dealership Network re: sales update; attend call with the Company re: leasebook transition; attend call with alternate US bank re: account opening; attend call with the Agent re: sale approval process and draft process memo with respect to same; participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Nov 20	Attend calls with Cassels re: various Management Property matters, including lien release and title transfer process; participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Nov 21	Attend calls with the Monitor re: outstanding payments, among other things; attend various calls with insurance brokers; review invoice template; attend to vehicle monetization matters; participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 22	Attend calls with Cassels re: auctioneer agreement, among other things; attend to insurance matters; attend to vehicle monetization matters; participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
TOTAL – E. Allin		103.5 hrs.

E. Mann

Hrs.

Nov 3	Review draft letter to Company and Monitor with respect to outstanding requests; review condition tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
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Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

Nov 4	Attend to insurance matters; attend to abandoned vehicle matters and correspondence with Cassels on same; review draft of November 5 Letter and prepare updates to same; attend call with RBC with respect to bank accounts; attend call with the Monitor, Monitor counsel, Company counsel and Cassels with respect to sales tax; attend to vehicle liens and title matters; correspondence with the Company with respect to sale proceeds; correspondence with Monitor and Monitor's counsel regarding amendments to Schedule B of the CMO; attend call with Monitor's counsel regarding amendments to Schedule B of the CMO; attend to lease transitioning matters; attend to vehicle pick-up scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	12.7
Nov 5	Attend call with Cassels with respect to November 5 Letter and review drafts of same; review lease of surrendered unit; correspondence with the Company regarding physical backup of leases; attend to insurance matters; review lease reports; correspondence with the Dealership Network with respect to costs of pick-up; attend to vehicle pick-up scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.5
Nov 6	Review condition reports prepared by the Dealership Network; prepare updates to the November 7 Letter and correspondence with Cassels on same; correspondence with the Company re: lease copies; review payments out of trust account; correspondence with Monitor and Monitor's counsel regarding amendments to Schedule B of the CMO; attend to vehicle pick-up scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.7
Nov 7	Review and comment on various drafts of November 7 Letter and participate in various calls and correspondence with Cassels, Fasken and the Agent with respect to same; attend to corporate vehicle matters; review lease book data tapes prepared by the Monitor and Company and correspondence from the Monitor regarding same; attend call with the Company regarding US leases and title documents; attend call with the Company regarding lien releases; correspondence with Monitor and Monitor's counsel regarding amendments to Schedule B of the CMO; review draft November 9 Letter; attend to vehicle pick-up scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	13.5

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

Nov 8	Attend calls with Cassels, Faskens, and the Agent regarding the November 9 Letter; correspondence with the Company with respect to lease proceeds; correspondence with the Company with regards to lease pick-up; review draft correspondence to the Monitor with respect to liens and discussions with Cassels regarding same; correspondence to the Monitor regarding title documents; review drafts of the November 9 Letter and comments on same; attend to vehicle pick-up scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 9	Prepare update on Outstanding VINs; review drafts of the November 9 Letter and comments on same; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.7
Nov 11	Review lease payments; review response to the November 7 Letter; Review letter to the Monitor re: RSLA lien protocols; attend to call with Monitor and Company re: lease transition; attend to abandoned vehicle matters; attend to vehicle pick-up scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.5
Nov 12	Attend call with Cassels regarding title matters; attend to lease transition matters, including corresponding with the Monitor as to timing of scheduling; correspondence with the Monitor re: updates to Schedule B of the CMO; review insurance amendment forms; attend to abandoned vehicle matters; attend to vehicle pick-up scheduling matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Nov 13	Correspondence with Tiger and the Dealership Network regarding title transfer; attend call with FCA re: insurance policy; review lease turnover lists; attend Court hearing; attend to vehicle pick-up scheduling matters; review wire requests; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.8

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Nov 14	Review updated pick-up lists; attend call with customer re: lease buyout; review wire requests; correspondence with the Agent and Cassels regarding corporate vehicle monetization; correspondence with RBC regarding Canadian account activation; review Letter to Recourse Letters re: Leasebook Transfer dated November 14, 2024; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Nov 15	Correspondence with the Monitor re: title issues; correspondence with the Agent and counsel regarding insurance matters; attend call with the Monitor and Company regarding lease transition updates; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Nov 18	Attend call with insurance broker; correspondence with TGF and Cassels regarding title matters re: potential sale; attend update call with the Agent re: file updates; correspondence with the Company re: lease transition; correspondence with the Monitor regarding lease buyouts; correspondence with Tiger regarding abandoned units; review updated lease transition listing; correspondence with TGF regarding corporate vehicle; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.5
Nov 19	Attend call with the Company re: lease transition; correspondence with FCA regarding insurance matters; review draft power of attorney; coordinate pick-up of title with Company; review updated pick-up list; correspondence with TGF regarding corporate vehicles; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.5
Nov 20	Correspondence with the Company regarding US titles; attend call with Cassels re: title and repair waiver; correspondence with the Company regarding lease buyout; prepare response to TGF regarding units missing turnover information; correspondence with Tiger regarding US plates; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5

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Nov 21	Correspondence with the Monitor re: lien releases; correspondence with the Monitor regarding a waiver for repairs; attend call with insurance broker regarding an alternative policy; review vendor release forms; correspondence with the Monitor re: sales taxes; review invoice template; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.3
Nov 22	Review updated pick-up list; attend to lease buyout matters; attend to abandoned vehicle matters; attend calls with FCA regarding insurance matters; attend call with Cassels to review draft agreement with corporate vehicle auctioneer; correspondence with the Monitor regarding sales tax matters; attend to titling matters; review wire requests; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
TOTAL – E. Mann		139.7 hrs.

J. Doddrell

Hrs.

Nov 3	Draft of VIN schedule tracker; prepare amendments to consignment agreements to reflect new units available for pick-up; update of unit collection timeline; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.2
Nov 4	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network re: pick-up of units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company to assist with pick-up issues; update of various trackers to reflect VIN collection status; internal discussion with respect to treatment of sales tax; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.9



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DETAILED SUMMARY – November 3 to 23, 2024

Nov 5	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status; attend call with a prospective auctioneer to discuss monetization of corporate vehicles; gather lease information for voluntary surrender of unit in the US; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.6
Nov 6	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status; review of unaccounted VINs not included on Schedule B of the CMO; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.3
Nov 7	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status; review unit pick-ups to date and re-schedule units not collected; analysis and review of lease portfolio data tape's provided by the Company; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Nov 8	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status; upload condition reports received to shared folders with the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Nov 10	Provide schedule forms to the Dealership Network.	0.5



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Nov 11	Review of lease data turned over to IFT by the Company; attend various calls with the Dealership Network to discuss unit pick-ups and tracking of units post pick-up; review of auctioneer proposals to date for corporate vehicle monetization and participate in various correspondence and internal discussions re: Management Property and related matters.	8.6
Nov 12	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network re: allocation of additional units; attend call with IFT discuss re: transition of lease book; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Nov 13	On-site visit to the Company to review and collect physical copies of lease agreements; attend pick-up of units with a member of the Dealership Network to assess how the process is running; attend various calls with the Dealership Network re: pick-up issues; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Nov 14	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; assign new units made available to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status and participate in various correspondence and internal discussions re: Management Property and related matters.	6.4
Nov 15	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network on the condition of units collected; prepare authorization documents for the Company to release assets to the Dealership Network; prepare documentation for insurance; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
Nov 17	Coordinate with the Dealership Network to arrange meetings for the upcoming week.	0.5



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Nov 18	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; review of possible additional units to collect and respective allocation to the Dealership Network; attend calls with the Dealership Network discuss re: progress to date and plan for post pickup; review of condition reports received by the Dealership Network; review of new lease data access provided by the Company to IFT; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status for each unit; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.5
Nov 19	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Networks; attend call with a member of the Dealership Network to discuss a missing unit and resolution of same; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status for each unit; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Nov 20	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; review of additional lease information provided by the Company to IFT; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.6
Nov 21	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; coordinate with the Dealership Network on their availability to pick-up units; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; attend call with a potential new insurance provider; update of various trackers to reflect VIN collection status; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0

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Nov 22	Coordinate with the Company on unit pick-up scheduling; review of Company provided schedule forms and provide same to the Dealership Network; attend calls with the Dealership Network and the Company re: pick-up issues; update of various trackers to reflect VIN collection status; attend call with Cassels to discuss corporate vehicle auctioneer agreement; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
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TOTAL – J. Doddrell	125.9 hrs.
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<u>B. Wei</u>	<u>Hrs.</u>
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Nov 3	Track condition reports received from Dealership Network; prepare insurance change form; prepare email to Tiger re: abandoned units.	2.6
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Nov 4	Attend calls with repair shops, impound lots and the Company re: status of abandoned units; update abandoned units status tracker; update Dealership Network VIN trackers; review and track condition reports and request additional information on same; and participate in various correspondence and internal discussions re: Management Property and related matters.	12.7
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Nov 5	Attend calls with repair shops, impound lots and the Company re: abandoned units; summarize information relating to abandoned units and provide to Tiger on same; prepare insurance change form; review and reconcile lease payments; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.6
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Nov 6	Attend calls with repair shops, impound lots, the Company and lessees re: abandoned units; summarize information relating to abandoned units and provide to Tiger; prepare release letter and wire form re: abandoned units; attend call with Tiger to coordinate next steps re: abandoned units; prepare insurance change form; update VIN trackers; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
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Nov 7	Attend calls with repair shops, impound lots, the Company and lessees re: abandoned units and coordinate pick-ups; summarize information about abandoned units and provide to Tiger; review of lease portfolio data provided by the Company; update VIN trackers; review and track condition reports received; participate in various correspondence and internal discussions regarding Management Property and related matters.	12.5
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Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

Nov 8	Attend calls with repair shops and impound lots re: abandoned units; review updated pick-up lists provided by the Company; attend call with insurance provider; prepare insurance change form; update VIN trackers; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.6
Nov 11	Prepare release letters and wire forms re: abandoned units; attend calls with repair shops, impound lots, previous lessees and the Company re: abandoned units and coordinate pick-ups; update Dealer Network VIN trackers; review and track documents provided by the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	15.3
Nov 12	Attend calls with repair shops and impound lots re: abandoned units and coordinate pick-up; prepare release letters and wire forms re: abandoned units; review and reconcile insurance invoices; review lien searches and condition reports provided by the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.3
Nov 13	Attend calls with repair shops and impound lots re: abandoned units and coordinate pick-ups; prepare release letters and wire forms re: abandoned units; review of lease portfolio data tape provided by the Company; review updated pick-up list from Company counsel; update Dealer Network VIN trackers; review condition reports and other documents provided by the Dealership Network and summarize status of same; and participate in various correspondence and internal discussions re: Management Property and related matters.	15.2
Nov 14	Review sale offers provided by Dealership Network; prepare analysis of vehicle value by lot for insurance; follow up with the Company re: abandoned units; attend calls with the repair shop and Tiger re: pick-up issues; prepare documentation to assign new units made available to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.4
Nov 15	Attend call with Dealership Network about a potential sale; prepare release letters and wire forms re: abandoned units; attend calls with repair shops, impound lots and the Company re: abandoned units and coordinate pick-ups; amend value by lot analysis; update VIN trackers; review and track condition reports provided by the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.0
Nov 17	Update Dealer Network VIN trackers; review and track condition reports provided by the Dealership Network and summarize status of same.	2.9



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 3 to 23, 2024

Nov 18	Attend calls with the Dealership Network to discuss progress to date and next steps; coordinate with tow yard re: payment; prepare information about units requiring repossession for IFT; update VIN trackers; review and track condition reports and invoices provided by Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.9
Nov 19	Update of Dealership Network VIN trackers; attend calls with repair shops, impound lots and the Company re: abandoned units and coordinate pick-ups; attend calls with the Dealership Network to discuss progress to date and next steps; prepare release letters and wire forms re: abandoned units; attend call with the Company to understand the repossession process and summarize same; prepare insurance change form; coordinate with lessee re: abandoned unit pick-up; update abandoned units tracker; review and track condition reports and other documents provided by Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.3
Nov 20	Summarize information relating to abandoned units and send same to Tiger; attend calls with repair shops and impound lots re: abandoned units and coordinate pick-up; prepare release letters re: abandoned units; review proposed sales and prepare invoice for same; review lease portfolio data tapes provided by the Company; update VIN trackers; review and track pick-up documents provided by the Dealership Network; review updated pick-up list from Company counsel; and participate in various correspondence and internal discussions re: Management Property and related matters.	12.4
Nov 21	Update abandoned unit tracker with additional units; attend calls with repair shops re: status of abandoned units and coordinate pick-ups; prepare release letters and wire forms re: abandoned units; review and track invoice's and offers provided by Dealership Network and prepare invoice for same; attend call with potential new insurance provider; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
Nov 22	Attend calls with repair shops and impound lots re: abandoned units; prepare wire forms re: abandoned units; prepare insurance change form; review and track condition reports, invoices and other documents provided by Dealership Network; update VIN trackers; build template to evaluate offers and track sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.6
TOTAL – B. Wei		166.9 hrs.





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January 13, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
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L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #3 (850965A and B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period November 24 to December 7, 2024.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	12.2	\$1,250	\$15,250.00
A. Goel, Senior Associate	1.3	\$945	1,228.50
H. Tanwar, Senior Director	1.5	\$880	1,320.00
E. Allin, Senior Director	63.5	\$850	53,975.00
E. Mann, Director	56.7	\$675	38,272.50
J. Doddrell, Associate	72.4	\$480	34,752.00
B. Wei, Analyst	81.4	\$365	29,711.00
	289.0		\$174,509.00
Add: Out of pocket expenses – travel costs			143.72
			\$174,652.72
Add: HST @ 13%			22,704.85
TOTAL INVOICE			\$197,357.57

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #3 (850965A and B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

<u>D. McIntosh</u>	<u>Hrs.</u>
Nov 25 Preparation and attendance at a status update call with RBC; internal discussions re: same and insurance matters.	1.8
Nov 26 Review vehicle insurance matters.	0.7
Nov 28 Preparation and review of Collateral Manager aspect of report to Lenders; internal discussions re: same; preparation and attendance at Lender Syndicate call.	5.0
Nov 29 Review updated draft report; internal discussions re: repair waiver; review/provision of comments re: same.	2.5
Dec 3 Review/finalize draft report to Lenders.	2.0
Dec 6 Internal update call.	0.2
TOTAL – D. McIntosh	12.2 hrs.

<u>A. Goel</u>	<u>Hrs.</u>
Dec 4 Review IDT Tax commission on invoice.	1.3
TOTAL – A. Goel	1.3 hrs.

<u>H. Tanwar</u>	<u>Hrs.</u>
Nov 29 Review IDT email from Blakes and comments via email.	0.5
Dec 5 Review BC PST query.	1.0
TOTAL – H. Tanwar	1.5 hrs.

<u>E. Allin</u>	<u>Hrs.</u>
Nov 25 Review various materials from Cassels re: lien removals; attend to insurance matters; review documents with respect to proposed vehicle sales; attend call with IFT re: lease transition; attend call with auctioneer re: corporate vehicles; prepare update re: collateral manager activities; participate in various correspondence and internal discussions re: Management Property and related matters.	8.5

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

Nov 26	Attend call with Cassels and Fasken re: lien removals; attend calls with insurance brokers; review documents with respect to proposed vehicle sales; review sales tracker template; attend call with the Agent re: various matters; prepare update re: collateral manager activities; participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Nov 27	Attend call with FCA re: insurance; review documents with respect to proposed vehicle sales; prepare update re: collateral manager activities; participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Nov 28	Review documents with respect to proposed vehicle sales; attend to various insurance matters; prepare update re: collateral manager activities; participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
Nov 29	Attend call with the Agent re: various matters; draft update on insurance matters; review of Monitor correspondence with CRA; review documents with respect to proposed vehicle sales; attend call with Dealership Network re: status update; participate in various correspondence and internal discussions re: Management Property and related matters.	3.8
Dec 2	Review lease buy-outs; review documents with respect to proposed vehicle sales; review corporate vehicle buy-out offers; review sales tracker; attend call with BMO re: bank account; attend call with Dealership Network re: status update; participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Dec 3	Review lease buy-outs; review documents with respect to proposed vehicle sales; attend call with Agent re: corporate vehicle buy-out offers, among other matters; attend call with Century re: vehicle offers; attend call with BMO re: bank account; attend call with Dealership Network re: status update; participate in various correspondence and internal discussions re: Management Property and related matters.	7.6
Dec 4	Review lease buy-outs and insurance settlements; review documents with respect to proposed vehicle sales; attend call with Tiger re: update and lien/title process; attend call with IFT re: lease transition; attend call with Dealership Network re: status update; attend call re: insurance; participate in various correspondence and internal discussions re: Management Property and related matters.	7.2

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

Dec 5	Review lease buy-outs and insurance settlements; review documents with respect to proposed vehicle sales; attend to vehicle monetization matters; attend call with Company, Monitor and IFT re: lease transition; attend call with Century re: vehicle offers; attend call with Dealership Network re: status update; participate in various correspondence and internal discussions re: Management Property and related matters.	6.6
Dec 6	Review lease buy-outs and insurance settlements; review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; participate in various correspondence and internal discussions re: Management Property and related matters.	5.8
TOTAL – E. Allin		63.5 hrs.

E. Mann

Hrs.

Nov 25	Review inventory sales tracker; correspondence with Cassels re: lien issues; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Nov 26	Correspondence with RBC re: bank accounts; attend to vehicle title matters; attend to vehicle monetization matters; attend various calls and correspond with Cassels regarding lien issues and other file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Nov 27	Attend to lease transition matters; review turnover listing and Monitor correspondence regarding units not available for turnover; correspondence with the Monitor in respect of tax issues; attend to vehicle title matters; attend to vehicle monetization matters; attend various calls and correspond with Cassels regarding lien issues and other file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Nov 28	Attend to vehicle title matters; correspondence re: vehicle pickup scheduling issues; discussions with the Monitor re: vehicle repairs; attend to vehicle monetization matters; attend various calls and correspond with Cassels regarding lien issues and other file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

Nov 29	Attend to vehicle title matters; correspondence re: vehicle pickup scheduling issues; discussions with the Monitor re: vehicle repairs; attend to vehicle monetization matters; attend various calls and correspond with Cassels regarding lien issues and other file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.7
Dec 2	Attend to vehicle title matters; correspondence re: vehicle pickup scheduling issues; correspondence with Monitor in respect of sales tax; attend to vehicle monetization matters; attend to corporate vehicle matters; discussions with Dealer re: stole unit; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Dec 3	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters, including corporate vehicles; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Dec 4	Internal discussions in respect of sales tax reporting; correspondence with Cassels re: vehicle liens; correspondence with Pride in respect of lease transition; attend to vehicle monetization matters, including corporate vehicles; review correspondence in respect of RSLA liens; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Dec 5	Correspondence with the IFT in respect of full service contracts; correspondence with Pride in respect of lease transition; attend to vehicle monetization matters, including corporate vehicles; review correspondence in respect of RSLA liens; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Dec 6	Correspondence with Pride in respect of lease transition; attend to vehicle monetization matters including corporate vehicles; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
TOTAL – E. Mann		56.7 hrs.

J. Doddrell

Hrs.

Nov 24	Review and update of unit sales tracker.	0.5
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Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

Nov 25	Attend call with Openlane to discuss monetization of passenger vehicles; attend call with counsel to discuss same; review and update of sales tracker; co-ordinate with Dealership Network on unit pickup; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.7
Nov 26	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network to pickup units; review of units insured and update same; review and update of unit sales tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.6
Nov 27	Review of condition reports and minimum selling prices provided by the Dealership Network; co-ordinate with the Dealership Network to pickup units newly made available; prepare authorization documents for the Company to release assets to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.4
Nov 28	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network to pickup units; prepare authorization documents for the Company to release assets to the Dealership Network; co-ordinate with the Dealership Network to provide outstanding vehicle reports; review of minimum selling prices of units; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.3
Nov 29	Update and review of unit sales tracker; review of valuations received on units to date; co-ordinate with counsel to notify them of unit sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.8
Dec 2	Review and refinement of internal process for review and approval of sales; review and update of unit sales tracker; co-ordinate with counsel to confirm sale of units; update of valuation of units insured; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.3
Dec 3	Review and update of unit sales tracker; co-ordinate with Dealership Network re: offers received on units; attend call with Century to discuss offers received to date; attend various calls with the Dealership Network to discuss progress re: providing inspection and re-conditioning reports on units picked up to date; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.7

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

Dec 4	Attend various calls with the Dealership Network to discuss progress re: providing inspection and re-conditioning reports on units picked up to date and review of those provided to date; review of proposed selling prices provided by the Dealership Network; review and update of unit sales tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.5
Dec 5	Attend call with the Dealership Network to discuss unit missing from their yard; review and update of unit sales tracker; attend call with Century to discuss updated values for units with offers received; co-ordinate with counsel to prepare power of attorney for unit sales; review of invoices to be paid to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.4
Dec 6	Attend call with the Dealership Network to discuss unit missing from their yard; prepare note for counsel on same; co-ordinate with counsel in relation to lien releases and drafting of power of attorney's; review and update of unit sales tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.2
TOTAL – J. Doddrell		72.4 hrs.

<u>B. Wei</u>		<u>Hrs.</u>
Nov 24	Review and track invoices provided by Dealership Network; and update Dealership Network VIN trackers.	1.2
Nov 25	Review and track invoices, condition reports, and pickup documents provided by Dealership Network; update Dealership Network VIN trackers; attend calls re: abandoned units and coordinate pickup; prepare wire forms re: abandoned units; build template to evaluate offers, reconditioning costs, and track sales; review proposed sales and prepare invoices and other documents for same; review Dealership Network invoices; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.0
Nov 26	Build template to evaluate offers, reconditioning expenses, and track sales; attend calls re: abandoned units and coordinate pickup; prepare invoice for proposed sale; prepare wire forms re: abandoned units; prepare insurance change form; provide information to potential new insurance provider; review and track invoices, condition reports, and pickup documents provided by Dealership Network; review Dealership Network invoices; review updated pickup list from Company counsel; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.7



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

Nov 27	Evaluate proposed sales; attend calls re: abandoned units and coordinate pickup; prepare invoice for proposed sale; update Dealership Network VIN trackers; review and track invoices, condition reports, and pickup documents provided by Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.8
Nov 28	Amend template to evaluate offers, reconditioning expenses, and track sales; review and track invoices, condition reports, and pickup documents provided by Dealership Network; prepare invoices and other documents for proposed sales; attend calls re: abandoned units and coordinate pickup; compile Dealership Network security details for insurance purposes; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.6
Nov 29	Prepare insurance change form; compile Dealership Network security details for insurance purposes; coordinate pickups re: abandoned units; review and track invoices, condition reports, and pickup documents provided by Dealership Network; attend calls with the Dealership Network to discuss sales and progress to date; review and update appraisals for units re: insured value; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.6
Dec 1	Update Dealership Network VIN trackers; review and track invoices, condition reports, and pickup documents provided by Dealership Network; detail tasks and responsibilities from pickup to sale close.	3.9
Dec 2	Evaluate proposed offers for corporate vehicles; update Dealer Network VIN trackers; review and track invoices and condition reports provided by Dealership Network; develop valuation database for units without previous appraisals from Century; coordinate pickup re: abandoned unit; internal discussion re: tasks and responsibilities from pickup to sale close; prepare invoices for proposed sales; attend call with the Dealership Network to discuss progress to date and next steps; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.1
Dec 3	Build template to track invoices and professional fees; attend call with the Dealership Network to discuss progress to date and next steps; update Dealership Network VIN trackers; review and reconcile insurance invoices; prepare invoice and other documents for proposed sale; prepare package for Century to appraise units; gather details from the Company, dealership network, and repair shops to prepare wire forms for outstanding invoices and RSLA lien remittance; update unit tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.9

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – November 24 to December 7, 2024

Dec 4	Prepare package for Century to appraise units; review and track invoices and condition reports provided by Dealership Network; evaluate and track reconditioning costs and sales; prepare invoices and other documents for proposed sales; update Dealer Network VIN trackers; attend calls re: abandoned units and coordinate pickup;; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.9
Dec 5	Attend calls with repair shops, impound lots, the Company, and Dealership Network re: abandoned units and coordinate pickup and negotiate sale; prepare insurance change form; prepare wire form re: abandoned unit; reconcile funds received from Dealership Network for closed sales; prepare invoice and supporting documents for proposed sale; prepare documents re: vehicle pickup scheduling; modify sales tracker and participate in various correspondence and internal discussions re: Management Property and related matters.	5.6
Dec 6	Prepare invoices for proposed sales; reconcile payment received from Dealership Network; attend call with repair shop re: sale of abandoned unit; prepare insurance change forms; attend call with insurance provider; update Dealer Network VIN trackers; review and track invoices and condition reports provided by Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.1
TOTAL – B. Wei		81.4 hrs.





Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

January 30, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #4 (850965A and B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period December 8 to 31, 2024.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	3.0	\$1,250	\$3,750.00
H. Tanwar, Senior Director	3.6	\$880	3,168.00
E. Allin, Senior Director	76.4	\$850	64,940.00
E. Mann, Director	86.7	\$675	58,522.50
A. Goel, Senior Associate	1.2	\$510	612.00
J. Doddrell, Associate	82.8	\$480	39,744.00
B. Wei, Analyst	103.2	\$365	37,668.00
A. Singels-Ludvik, Manager	2.0	\$350	700.00
	<u>358.9</u>		<u>\$209,104.50</u>
Add: HST @ 13%			<u>27,183.59</u>
TOTAL INVOICE			<u>\$236,288.09</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #4 (850965A and B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

<u>D. McIntosh</u>	<u>Hrs.</u>
Dec 8 Internal status update call.	0.5
Dec 10 Review and authorize various wire payments.	0.6
Dec 16 Internal status update call; review and authorize various wire payments.	1.4
Dec 20 Review and authorize wire payments.	0.2
Dec 30 Review Cassels letter to TGF.	0.3
TOTAL – D. McIntosh	3.0 hrs.

<u>H. Tanwar</u>	<u>Hrs.</u>
Dec 9 Call with the team on sales and purchase reports and internal discussions regarding same.	1.0
Dec 10 Call with the team on sales and purchase reports and internal discussions regarding same.	1.0
Dec 12 Review the draft letter requesting extension to GST/HST account to the CRA's Insolvency intake centre.	0.6
Dec 18 Review data and internal discussions regarding same.	1.0
TOTAL – H. Tanwar	3.6 hrs.

<u>E. Allin</u>	<u>Hrs.</u>
Dec 9 Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend calls with BMO with respect to US bank accounts; review analysis of missing/unaccounted for VINs; attend check-in calls with Dealership Network; participate in various correspondence and internal discussions re: Management Property and related matters.	6.2
Dec 10 Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend call with Century re: offer prices; attend call with IFT re: corporate vehicles; review HST correspondence with CRA; attend call with Cassels re: missing vehicle, among other things; attend check-in calls with Dealership Network; participate in various correspondence and internal discussions re: Management Property and related matters.	6.9

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 11	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend call with IFT re: lease transition and corporate vehicle pickups; attend call with Canam re: corporate vehicles; review HST correspondence with CRA; attend check-in call with Dealership Network; attend call with Tiger; attend call with the Agent re: various matters; attend call with RBC Bi-lateral re: lease buy-outs; review reconciliation of amounts paid re: payment procedures; review relevant court materials; participate in various correspondence and internal discussions re: Management Property and related matters.	8.8
Dec 12	Review lease buy-outs and insurance settlements; review documents with respect to proposed vehicle sales; attend to bank account set-up matters; attend to vehicle monetization matters; attend call with Company, Monitor and IFT re: lease transition; attend call with Century re: vehicle offers; review Monitors 19 th report and relevant court materials in advance of December 13 hearing; attend call with Cassels re: court materials; attend call with Dealership Network re: status update; participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Dec 13	Attend court hearing; review lease buy-outs and insurance settlements; review documents with respect to proposed vehicle sales; attend to vehicle monetization matters; attend call with IFT re: lease transition; attend call with Cassels re: maintenance contracts and lien related issues; review updated pickup lists; review lease reporting; participate in various correspondence and internal discussions re: Management Property and related matters.	6.7
Dec 16	Review lease buy-outs and insurance settlements; review documents with respect to proposed vehicle sales; attend to vehicle monetization matters; attend call with IFT re: lease transition; attend call with Cassels re: maintenance contracts, DACA and lien related issues; attend to various bank account set-up matters; attend call re: corporate vehicles; attend call with Dealership Network re: reconditioning proposals; participate in various correspondence and internal discussions re: Management Property and related matters.	8.7
Dec 17	Attend call with Agent re: corporate vehicles; review lease buy-outs and insurance settlements; review proposed vehicle sales; attend to vehicle monetization matters; attend call with Cassels re: liens; attend call with Dealership Network re: reconditioning proposals; participate in various correspondence and internal discussions re: Management Property and related matters.	6.6

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 18	Attend at meeting with Monitor, Monitor's counsel and Company's counsel regarding various turnover matters; correspondence re: vehicle pickup scheduling issues; attend to vehicle; review proposed vehicle sales; review lease buy-outs; attend to various pickup issues with the Company and the Monitor; attend call with the Monitor re: outstanding payments; participate in various correspondence and internal discussions re: Management Property and related matters.	4.9
Dec 19	Attend call with Company, Monitor and IFT re: lease transition; attend call with Century re: vehicle offers; attend to various pickup issues; review proposed sales; review sales and tax reporting; review invoices; attend call with Bennington re: sold unit and participate in various correspondence with respect to same; attend call with IFT re: corporate vehicles; attend call with the Dealership Network re: minimum selling prices; review lease buy-outs and insurance claims; participate in various correspondence and internal discussions re: Management Property and related matters.	7.1
Dec 20	Attend call with Dealership Network re: minimum selling prices and reconditioning proposals; attend call with Tiger re: various matters; address various pickup related matters; review proposed vehicle sales; attend call with Cassels re: US sales process issues; review sales and tax reporting; participate in various correspondence and internal discussions re: Management Property and related matters.	4.9
Dec 23	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; various correspondence with Cassels re: US sales and required documents; participate in various correspondence and internal discussions re: Management Property and related matters.	2.1
Dec 24	Review of correspondence from Company counsel with respect to vehicle pickups and updated lists; participate in various correspondence and internal discussions re: Management Property and related matters.	0.6
Dec 27	Review documents with respect to proposed vehicle sales; review letter from the Company re: MCV agreements and retrieval deadlines; participate in various correspondence and internal discussions re: Management Property and related matters.	2.2
Dec 30	Review draft agreement with respect to corporate vehicles; review documents with respect to proposed vehicle sales; participate in various correspondence with Cassels with respect to vehicle pickup deadlines and US titles, among other things; review draft letter re: pickup deadlines; participate in various correspondence and internal discussions re: Management Property and related matters.	2.1

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 31	Participate in various correspondence and internal discussions re: Management Property and related matters.	0.5
TOTAL – E. Allin		76.4 hrs.

E. Mann

Hrs.

Dec 9	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; coordinate with BDO regarding RBC SPV unit turned over to the Manager; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Dec 10	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; coordinate with IFT to repossess units; coordinate execution of waiver re: site repairs; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Dec 11	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; coordinate with IFT to repossess units; review correspondence re: insurance; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Dec 12	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters, including lien releases; attend to lease transition matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
Dec 13	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; coordinate to release liens on lease buyouts; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Dec 16	Review reconciliations provided by the Monitor; attend various calls with Cassels regarding file matters; correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 17	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Dec 18	Attend at meeting with Monitor, Monitor's counsel and Company's counsel regarding various turnover matters; correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; correspondence to FCA regarding stolen unit; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Dec 19	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; coordinate with First American re: vehicle titles; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Dec 20	Review changes to the Monitor's Database; correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend to lease transition matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Dec 23	Review changes to the Monitor's Database; correspondence re: vehicle pickup scheduling issues; review titles provided by Pride; attend to vehicle monetization matters; attend to lease transition matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Dec 24	Correspondence re: vehicle pickup scheduling issues, including responding to Company counsel re: newly made available units; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Dec 27	Correspondence re: vehicle pickup scheduling issues, review Tiger auction tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 30	Correspondence re: vehicle pickup scheduling issues; review IFT lease transition listing; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
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TOTAL – E. Mann		86.7 hrs.
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<u>A. Goel</u>		<u>Hrs.</u>
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Dec 9	Telephone call with team.	0.5
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Dec 19	Data review and discussions / emails.	0.7
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TOTAL – A. Goel		1.2 hrs.
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<u>J. Doddrell</u>		<u>Hrs.</u>
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Dec 9	Review of condition reports received by the Dealership Network; Co-ordinate with the Company and the Dealership Network on unit pickup; review of Company provided schedule forms and provide same to the Dealership Network; attend meeting with the tax team to discuss monthly reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.4
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Dec 10	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network to collect units; review of units insured and update of active schedule; attend weekly touch base calls with the Dealership Network; review and update of unit sales tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.3
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Dec 11	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network to pickup units that are being repaired on site; attend call with IFT to discuss lease transition and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
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Dec 12	Review of condition reports, minimum selling prices and cost estimates provided by the Dealership Network; review of adjusted market values provided by Century; review and update of insured units schedule; attend call with IFT and the Monitor to discuss lease book transition and participate in various correspondence and internal discussions re: Management Property and related matters.	7.8
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Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 13	Attend calls with the Dealership network to assist with issues on unit pickup.	0.5
Dec 14	Draft scheduling forms to provide to the Company and the Dealership Network.	1.2
Dec 16	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; co-ordinate with the Dealership Network to collected units; review of units insured and update of active schedule; attend weekly touch base calls with the Dealership Network; review of pricing and cost estimates provided by the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.8
Dec 17	Review of condition reports, selling prices and cost estimates provided by the Dealership Network; reconciliation of Collateral Manager account receipts and disbursements; review of units collected to date by the Dealership Network; attend touch base calls with the Dealership Network; provide selling price approvals to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.5
Dec 18	Attend various calls with the Dealership Network to discuss progress re: providing inspection and re-conditioning reports on units picked up to date and review of those provided to date; review of units collected to date by the Dealership Network; draft and review Schedule A additions to the Dealership Agreements; draft schedule forms to provide to the Company and the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.9
Dec 19	Attend call with the Dealership Network to discuss unit missing from their yard; review of offers received on units in inventory; review of cost estimates provided by the Dealership Network; co-ordinate with the Company and the Dealership Network on unit pickup and draft schedule forms for same; review of invoices to be paid to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.8
Dec 20	Attend call with the Dealership Neetwork to co-ordinate pickup of remaining units; assist the Dealership Network with issues encountered during pickup; draft closing documents for sales to provide to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.6
Dec 24	Draft schedule of units in inventory to provide to IFT.	1.0

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 27	Draft of schedule documents for pickup of newly assigned units.	1.0
Dec 30	Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network.	1.3
Dec 31	Review of invoices received by the Dealership Network; draft updated schedule of units to insure; Co-ordinate with Tiger to pickup a unit in the US.	1.6
TOTAL – J. Doddrell		82.8 hrs.

B. Wei

Hrs.

Dec 9	Review and track invoices, condition reports, and pickup documents provided by Dealership Network; develop valuation database for units without previous appraisals; review invoices and tax reporting with tax team; prepare wire forms; attend call with repair shop re: sale of abandoned unit; prepare package for Tiger to review abandoned units; review of lease portfolio data provided by Company; review updated pickup list from Company counsel and assign units to Dealership Network; participate in various correspondence and internal discussions re: Management Property and related matters.	10.8
Dec 10	Review invoices and prepare wire forms re: expenses; prepare package for Century to review minimum selling prices; review and track invoices, inspection quotes, condition reports, and pickup documents from Dealership Network; attend calls with repair shop and Dealership Network to coordinate pickup re: abandoned units; amend Dealership tracker; participate in various correspondence and internal discussions re: Management Property and related matters.	10.0
Dec 11	Attend call with insurance provider to reconcile insurance invoice; coordinate with the Company to identify units where insurance payouts were made; review of lease portfolio data provided by the Company; prepare wire forms; attend calls with impound lot and the Company re: abandoned units; prepare package for Century to review minimum selling prices; participate in various correspondence and internal discussions re: Management Property and related matters.	9.0



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 12	Review and track condition reports and pickup documents provided by Dealership Network; prepare documentation to assign new units to the Dealership Network; review lien discharges and investigate inconsistent VINs; attend call with Century to review minimum selling prices; prepare insurance change forms; review and update abandoned unit tracker; prepare payments; review and reconcile lease portfolio data tape received from the Company; participate in various correspondence and internal discussions re: Management Property and related matters.	7.3
Dec 13	Attend call with the Company to identify units in accidents and investigate insurance payouts; attend call with impound shop to negotiate sale of trailer; review updated pickup list from Company counsel and assign units to Dealership Network and prepare paperwork regarding same; update Dealership Network VIN trackers; participate in various correspondence and internal discussions re: Management Property and related matters.	6.3
Dec 16	Attend call with Dealership Network re: minimum selling prices; review offers received for corporate vehicles; update dealer trackers for additional VINs, invoices, and condition reports; identify and confirm sold units were removed from dealer lots; prepare insurance change form; create POA for unit sales; prepare November tax report; prepare November sales report; reconcile and track invoices received; coordinate with the Dealership Network about inconsistencies in invoices; participate in various correspondence and internal discussions re: Management Property and related matters.	10.9
Dec 17	Pickup vehicle registrations from the Company; prepare invoice and closing documents for sale to repair shop; review lease payments and identify variances; review lien discharges and investigate inconsistent VINs; prepare insurance change form; review and track invoices and condition reports provided by Dealership Network; participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Dec 18	Review and identify variances on the monitor's database with regards to lenders and incorrect VINs; update Dealership Network tracker; participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Dec 19	Prepare information for Century to review reconditioning quotes;; review and identify variances on the monitor's database with regards to lenders and incorrect VINs; review lease portfolio data tape; review and adjust November tax and sales reporting; attend calls with repair shops; review and approve invoices to be paid; prepare documentation to assign new units made available to the Dealership Network; prepare wires; participate in various correspondence and internal discussions re: Management Property and related matters.	8.1

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 20	Review and identify variances on the monitor's database with regards to lenders and incorrect VINs; review and adjust November tax and sales reporting; track registration titles received; review proposed sales and prepare and send invoices and other documents to Dealership Network; determine registration titles not received and inform the Company of same; participate in various correspondence and internal discussions re: Management Property and related matters.	7.4
Dec 23	Assist the Dealership Network with issues encountered during pickup; prepare wire forms; track, scan and sort registration titles received and courier to Dealership Network; update receipts and disbursements and reconcile funds received from the Dealership Network; send vehicle sale closing documents; participate in various correspondence and internal discussions re: Management Property and related matters.	10.4
Dec 24	Provide list of abandoned units and context relating to the unit to IFT; review updated pickup list from Company counsel and assign units to Dealership Network.	2.4
Dec 30	Update Dealership Network VIN trackers; prepare insurance change forms; review and track pickup documents and invoices provided by the Dealership Network.	2.8
Dec 31	Review and track invoices and coordinate with Dealership Network to revise inconsistencies; prepare package for Century to review minimum selling prices.	1.5
TOTAL – B. Wei		103.2 hrs.

A. Singels-Ludvik

Hrs.

Dec 9	Review email regarding disbursement request; prepare wire for payment regarding same; update Schedule of Receipts and Disbursements (“R&D”).	0.2
Dec 11	Telephone call to RBC to confirm incoming wire payments; review emails regarding disbursements requests and prepare wires for payment regarding same; update R&Ds.	0.6
Dec 12	Review email regarding disbursement request; prepare wire for payment regarding same; update R&D.	0.2
Dec 13	Review disbursements request and prepare cheque for payment regarding same; telephone call to RBC to obtain account activity to date; bank reconciliation and update R&Ds.	0.5



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – December 8 to 31, 2024

Dec 16	Review email regarding disbursement request; prepare wire for payment regarding same; telephone call to RBC to obtain account activity to date; update R&Ds.	0.5
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TOTAL – A. Singels-Ludvik	2.0 hrs.
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Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

February 3, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #5 (850965B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period January 1 to 18, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	0.8	\$1,295	\$1,036.00
E. Allin, Senior Director	53.1	\$900	47,790.00
E. Mann, Director	38.5	\$710	27,335.00
J. Doddrell, Associate	43.8	\$500	21,900.00
B. Wei, Analyst	58.6	\$385	22,561.00
A. Singels-Ludvik, Manager	0.8	\$365	292.00
	<u>195.6</u>		<u>\$120,914.00</u>
Add: Out of pocket expenses – courier charges			<u>153.75</u>
			<u>\$121,067.75</u>
Add: HST @ 13%			<u>15,738.81</u>
TOTAL INVOICE			<u>\$136,806.56</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #5 (850965B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – January 1 to 18, 2025

<u>D. McIntosh</u>		<u>Hrs.</u>
Jan 6	Preparation and attendance at status update call with A&M team	0.5
Jan 15	Review and approve various wire payments	0.3
TOTAL – D. McIntosh		0.8 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
Jan 2	Review various documentation with respect to lease buy-out requests from the Company; participate in various correspondence and internal discussions re: Management Property and related matters.	1.6
Jan 3	Participate in various correspondence and internal discussions re: Management Property and related matters.	1.5
Jan 6	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend call with Cassels re: various matters; address various issues with respect to outstanding title documents; participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Jan 7	Review documents with respect to proposed vehicle sales; attend call with Century re: vehicle offers; attend call with Dealership Network re: status update; participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Jan 8	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend call with IFT re: lease transition; attend check-in call with Dealership Network; attend call with Tiger; attend call with Cassels and participate in various correspondence with respect to US POAs and BOS; participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Jan 9	Review documents with respect to proposed vehicle sales; review bulk offer and attend call with the Agent with respect to same; attend to vehicle monetization matters; attend call with Company, Monitor and IFT re: lease transition; attend call with Tiger re: preparation for auction; participate in various correspondence with respect to getting titles and POAs from the Company; participate in various correspondence and internal discussions re: Management Property and related matters.	4.1



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – January 1 to 18, 2025

Jan 10	Review documents with respect to proposed vehicle sales; attend call with Century to review minimum selling prices; attend call with Dealership Network; attend call with Agent re: various matters; participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Jan 11	Attend call with Cassels re: court materials.	0.5
Jan 13	Review lease buy-outs and insurance settlements; review documents with respect to proposed vehicle sales; attend to vehicle monetization matters; review Cassels letter to Company counsel; attend call with Cassels re: letter and various other file matters; attend call with Tiger; attend call with Dealership Network; participate in various correspondence and internal discussions re: Management; Property and related matters.	4.5
Jan 14	Attend various calls with Cassels re: court materials, among other matters; review proposed vehicle sales; attend to vehicle monetization matters; attend call with Dealership Network re: reconditioning proposals; attend call with Tiger re: missing POAs and titles; attend call with Century to review vehicle offers; participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Jan 15	Attend court hearing; review proposed vehicle sales; review lease buy-outs; attend to various monetization matters; review MCV resolution units released to the Collateral Manager and attend call with the Monitor with respect to same; attend call with Cassels with respect to Court hearing, among other things; participate in various correspondence and internal discussions re: Management Property and related matters.	4.7
Jan 16	Attend call with Company, Monitor and IFT re: lease transition and attend to various related matters; attend call with Century re: vehicle offers; review proposed sales; attend call with Cassel re: various Management Property matters; attend call with IFT re: transition update; attend call with Tiger re: auction; review lease buy-outs and insurance claims; call with the Agent re: various items; review of assets available for turnover; participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Jan 17	Review proposed vehicle sales; attend call with Cassels re: various file matters; attend to vehicle monetization matters; review invoices to be paid; review DACA with respect to IFT bank account; participate in various correspondence and internal discussions re: Management Property and related matters.	4.1
TOTAL – E. Allin		53.1 hrs.



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – January 1 to 18, 2025

<u>E. Mann</u>	<u>Hrs.</u>
Jan 2 Correspondence re: vehicle pickup scheduling issues; review IFT lease transition listing; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Jan 3 Correspondence re: vehicle pickup scheduling issues; review IFT lease transition listing; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Jan 6 Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
Jan 7 Correspondence re: vehicle pickup scheduling issues; coordinate with the Company re: sales tax remittance; attend to matters regarding updates to the Monitor's Database; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
Jan 8 Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
Jan 9 Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
Jan 10 Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; coordinate with Company counsel regarding turnover matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Jan 13 Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; coordinate with Tiger re: auction; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – January 1 to 18, 2025

Jan 14	Correspondence re: vehicle pickup scheduling issues; attend to vehicle monetization matters; coordinate with Company counsel regarding turnover matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
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TOTAL – E. Mann	38.5 hrs.
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<u>J. Doddrell</u>	<u>Hrs.</u>
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Jan 6	Co-ordinate with the Company and Dealership Network on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; prepare authorization documents for the Company to release assets to the Dealership Network; review of selling prices provided by the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
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Jan 7	Review of offers received on units by the Dealership Network; co-ordinate with the Dealership Network to pickup units; attend calls with the Dealership Network to discuss unit pickups and sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.8
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Jan 8	Prepare sales documentation for the Dealership Network; attend calls with the Dealership Network to discuss unit pickups and sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
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Jan 9	Draft sales documentation for the Dealership Network; co-ordinate with the Dealership Network to pickup units; and participate in various correspondence and internal discussions re: Management Property and related matters.	2.1
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Jan 14	Attend calls with the Dealership Network re: progress of sales; attend call with Century to discuss minimum selling prices provided by Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	2.9
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Jan 15	Attend calls with the Dealership Network re: progress of sales; draft schedule of offers received to provide to Century; review of MCV resolution turnover agreements and status of units to be turned over and follow up with the Company on same; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.2
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Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – January 1 to 18, 2025

Jan 16	Attend call with IFT and the Monitor to discuss the lease book transition; co-ordinate with the Dealership Network to assist with unit pickups; attend call with Century to review minimum selling prices provided by the Dealership Network; Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
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Jan 17	Co-ordinate with the Company and Dealership Network on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; prepare authorization documents for the Company to release assets to the Dealership Network; attend calls with the Dealership Network re: progress of sales; review of proposed minimum selling prices provided by the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.3
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TOTAL – J. Doddrell	43.8 hrs.
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B. Wei

Hrs.

Jan 7	Review and prepare documentation to pickup vehicle registrations and attend to Service Ontario with respect to same; prepare release letter re: abandoned unit; prepare insurance change form; track, scan and sort registration titles received; update dealer trackers for new units, sales, invoices, and condition reports; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
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Jan 8	Review proposed sales; prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and reconcile invoices and prepare wire forms re: expenses; review December tax reporting; prepare documentation to assign new units made available to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.4
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Jan 9	Review invoices and prepare wire forms re: expenses.	0.2
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Jan 10	Request and send vehicle sale closing documents; update Dealership Network VIN trackers; prepare insurance change form.	0.9
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Jan 12	Review and track invoices and condition reports provided by Dealership Network; prepare December sales report.	2.4
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Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – January 1 to 18, 2025

Jan 13	Prepare December sales and tax reporting; review proposed sales; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare package for Century to review reconditioning quotes and minimum selling prices; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Jan 14	Prepare for and attend call with Century to review minimum selling prices and repair quotes; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and track status of live sales; prepare wire form re: tax remittance; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Jan 15	Attend call with Dealership Network re: sales; analyze offers received by Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare closing documentation re: abandoned unit sale; prepare package to Century to review reconditioning quotes and minimum selling prices; coordinate pickups of vehicle registration with Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.1
Jan 16	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and track sales and invoices to date; analyze offers received by Dealership Network; review repossession list for IFT re: abandoned units; review Century provided values and compare against offers; create template to track Century feedback; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.8
Jan 17	Review Dealership Network invoices; attend call with repair shop re: sale of abandoned unit; prepare wires; prepare package to Century to review reconditioning quotes and minimum selling prices; track vehicle registrations picked up by Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.3
TOTAL – B. Wei		58.6 hrs.



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – January 1 to 18, 2025

A. Singels-Ludvik

Hrs.

Jan 16 Review email regarding disbursement request; prepare wire for payment
 regarding same; update Schedule of Receipts and Disbursements.

0.8

TOTAL – A. Singels-Ludvik

0.8 hrs.





Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
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Fax: +1 416 847 5201

February 24, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #6 (850965B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period January 19 to February 1, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	7.1	\$1,295	\$9,194.50
E. Allin, Senior Director	77.2	\$900	69,480.00
E. Mann, Director	40.5	\$710	28,755.00
J. Doddrell, Associate	85.3	\$500	42,650.00
B. Wei, Analyst	80.5	\$385	30,992.50
A. Singels-Ludvik, Manager	1.7	\$365	620.50
	<u>292.3</u>		<u>\$181,692.50</u>
Add: HST @ 13%			<u>23,620.03</u>
TOTAL INVOICE			<u>\$205,312.53</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #6 (850965B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

<u>D. McIntosh</u>		<u>Hrs.</u>
Jan 20	Review and approve various wire disbursements; correspondence re: same.	0.5
Jan 21	Review draft BMO DACA agreement re: IFT lease management; internal discussions re: same.	1.0
Jan 23	Review Century agreement; review correspondence.	0.4
Jan 27	Preparation and attendance at a call with Cassels re: required amendment to Collateral Management Order.	0.7
Jan 28	Review/comments re: draft Collateral Manager Motion materials; internal discussions re: same.	1.5
Jan 29	Review and provision of comments re: First Report of the Collateral Manager (“First Report”).	2.2
Jan 30	Review of revised draft Collateral Manager Motion materials; internal discussions re: same.	0.8
TOTAL – D. McIntosh		7.1 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
Jan 20	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; review invoices to be paid; review revised pick-up lists provided by the Company; review updates to Schedule B; address scheduling issues; review resolved MCVs available for turnover; participate in various correspondence and internal discussions re: Management Property and related matters.	6.7
Jan 21	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend call with Cassels re: various file matters; finalize DACA; attend call with Canam; attend call with Dealership Network; attend to scheduling issues; participate in various correspondence and internal discussions re: Management Property and related matters.	7.8
Jan 22	Review documents with respect to proposed vehicle sales; attend call with Cassels re: various matters; attend call with Century re: vehicle offers; review updated Schedule B and address issues with same; follow-up with the Company with respect to various missing title documents and related information; review lease buy-outs; review invoices; participate in various correspondence and internal discussions re: Management Property and related matters.	8.7



Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

Jan 23	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend call with IFT, the Company and the Monitor re: lease transition; participate in various correspondence with respect to lease transition issues; participate in various correspondence with respect to units turned over to the Collateral Manager in error; attend call with Cassels re: various file matters; attend call with the Agent re: RBC Bi-lateral titles, among other things; participate in various correspondence with respect to titles; participate in various correspondence and internal discussions re: Management Property and related matters.	7.7
Jan 24	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; attend call with IFT re: lease transition; participate in various correspondence with respect to lease transition issues; attend call with the Monitor with respect to various matters; attend calls with Cassels re: various file matters; participate in various correspondence with respect to titles and Power of Attorney forms; attend call with BDO; participate in various correspondence and internal discussions re: Management Property and related matters.	6.3
Jan 26	Draft memo re: Collateral Manager activities.	1.5
Jan 27	Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; review invoices to be paid; attend call with Cassels re: Collateral Management Order, among other things; review sales and tax reporting; attend call with IFT re: lease transition and repossessed assets; prepare materials to support Collateral Manager motion materials; participate in various correspondence and internal discussions re: Management Property and related matters.	9.5
Jan 28	Review lease buy-outs and insurance settlements and attend to lien releases; review documents with respect to proposed vehicle sales; attend to vehicle monetization matters; review amended Collateral Management Order and related motion materials; draft First Report; attend call with Cassels re: motion materials and First Report; attend call with the Agent re: various matters; attend call with tax team re: HST reporting; participate in various correspondence and internal discussions re: Management; Property and related matters.	7.3
Jan 29	Attend various calls with Cassels re: Collateral Manager motion materials, among other matters; attend call with Fasken re: amendments to Collateral Management Order; review and revise First Report; participate in various correspondence with respect to Power of Attorney Forms; attend call with IFT re: various matters; participate in various correspondence and internal discussions re: Management Property and related matters.	9.5

Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

Jan 30	Review Collateral Manager motion materials, review and revise First Report; attend various calls with Cassels with respect to same; attend call with IFT, the Company and the Monitor with respect to lease transition; review lease reporting; attend to various monetization matters; approve payments; participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Jan 31	Review minimum selling prices, attend to various monetization matters; review vehicle status updates; review various schedules and participate in various correspondence with respect to outstanding title, Power of Attorney Forms and leases; participate in various correspondence with the Company and IFT with respect to lease portfolio; participate in various correspondence and internal discussions re: Management Property and related matters.	5.7
TOTAL – E. Allin		77.2 hrs.

E. Mann

Hrs.

Jan 27	Attend to vehicle monetization matters; review tax reporting; draft First Report; review Collateral Manager motion materials; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	13.0
Jan 28	Attend to vehicle monetization matters; draft First Report; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.0
Jan 29	Attend to vehicle monetization matters; draft First Report; review draft amended Collateral Management Order; correspondence with the Company re: Power of Attorney form; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Jan 30	Attend to vehicle monetization matters; finalize First Report; review updates to draft amended Collateral Management Order; correspondence with the Company re: Power of Attorney form; review tax and sales reporting; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5



Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

Jan 31	Correspondence re: vehicle pickup scheduling issues, including corporate vehicles; review proposed updates to Schedule D; attend to vehicle monetization matters; attend to lease transition matters; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
TOTAL – E. Mann		40.5 hrs.

J. Doddrell

Hrs.

Jan 19	Review of new pickup list provided by TGF; schedule pickups for MCV resolution units.	0.6
Jan 20	Review of offers provided by the Dealership Network; co-ordinate with the Dealership Network and the Company to arrange for pickup of units; draft amended Schedule B to the Collateral Management Order; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.9
Jan 21	Attend calls with Dealership Network re: progress of sales and status of unit pickups; review offers received by the Dealership Network; review of MCV resolutions and turnover status of units; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.8
Jan 22	Draft amended Schedule B to the Collateral Management Order; Co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; review of MCV resolutions and turnover status of units; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
Jan 23	Attend calls with the Dealership Network re: progress of sales and unit pickups; review of offers received by the Dealership Network; update unit sales tracker; review of lease transition responses provided by the Company and draft response on same; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Jan 24	Review and update insured units; attend calls with the Dealership Network re: progress of sales; co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; prepare authorization documents for the Company to release assets to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.6



Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

Jan 27	Review of monthly tax reporting; co-ordinate with the Company on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; prepare authorization documents for the Company to release assets to the Dealership Network; review of sales invoices for the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.4
Jan 28	Attend calls with the Dealership Network re: status of sales and unit pickups; draft First Report; co-ordinate with the Company and Dealership Network on unit pickup scheduling; review of Company provided schedule forms and provide same to the Dealership Network; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.8
Jan 29	Attend calls with the Dealership Network re: status of sales and unit pickups; review of invoices received by the Dealership Network; draft First Report; review sales to date and update trackers for same; review of power of attorney received by the Company; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Jan 30	Attend calls with the Dealership Network re: status of sales and unit pickups; review of sales offers, and proposed pricing received by the Dealership Network; draft sales documentation for the Dealership Network; prepare analysis of unpaid lease payments to date; draft First Report; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.4
Jan 31	Attend calls with the Dealership Network re: status of sales and unit pickups; review proposed offers received by the Dealership Network; update of unit sales tracking; prepare analysis of lease transition information received and draft response for same; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
TOTAL – J. Doddrell		85.3 hrs.

B. Wei

Hrs.

Jan 20	Review and reconcile invoices and prepare wire forms re: expenses; prepare package for Century to review reconditioning quotes and minimum selling prices; review and track status of live sales; prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; update dealer trackers for minimum selling prices and sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.1
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Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

Jan 21	Review offers received by Dealership Network; track vehicle registrations; attend call with Century re: minimum selling prices; reconcile funds received from Dealership Network for closed sales; prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.4
Jan 22	Attend calls re: abandoned unit and coordinate pickup; determine which title registrations are still required by Tiger; update dealer trackers for new units, sales, invoices, and condition reports; review proposed sales and prepare email requesting approval of same; prepare package for Century to review reconditioning quotes and minimum selling prices; review invoices and attend call with Dealership Network to amend same; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.5
Jan 23	Review proposed sales and prepare email requesting approval of same; review lease collection reporting; prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; track, scan and sort registration titles received and identify missing titles; update dealer trackers for new units, sales, and invoices; prepare insurance change form; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.4
Jan 24	Review lease collection reporting; track, scan and sort registration titles received; update dealer trackers for new units, sales, invoices, and condition reports; review and reconcile invoices and prepare excel for same; track, scan and sort registration titles received; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Jan 27	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review December sales and tax reporting; track, scan and sort registration titles received; attend call with Dealership Network re: sales; track payments expected to be received re: early lease payments, insurance payouts; review lease collection reporting and compare to prior receipts; review and track invoices; update Dealership Network VIN trackers and shared drive; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.2
Jan 28	Review, reconcile and track invoices; attend call with the Dealership Network and insurance provider re: invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; track payments received re: early lease payments, insurance payouts; review proposed sales; update Dealership Network VIN trackers; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.4

Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

Jan 29	Review Tiger's auction results; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare sheet for the Dealership Network to determine amounts to transfer re: sales; review, reconcile and track invoices; review proposed sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Jan 30	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and reconcile invoices and prepare wire forms re: expenses; track registration titles and coordinate pickup with the Dealership Network; update dealer trackers for new units, sales, invoices, and condition reports; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Jan 31	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; track registration titles and coordinate pickup with the Dealership Network; review invoices; prepare insurance change form; prepare package for Century to review reconditioning quotes and minimum selling prices; review proposed sales; update dealer trackers for new units, sales, invoices, and condition reports; attend call with the insurance provider to confirm current fleet of units to be insured; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.0
TOTAL – B. Wei		80.5 hrs.

A. Singels-Ludvik

Hrs.

Jan 20	Review bank activity to confirm incoming receipt and email to team to confirm same; review email regarding disbursements request; prepare wires dated Jan. 21/25 for payment regarding same; update Schedule of Receipts and Disbursements (“R&D”); bank reconciliation to date on both CAD and USD accounts.	0.8
Jan 21	Review wire confirmations for payments made today; review bank activity to confirm incoming receipt and email to team to confirm same.	0.2
Jan 22	Review email regarding disbursement request; prepare wire regarding same; update R&D; review wire confirmation and file.	0.2
Jan 27	Review email regarding disbursement request; prepare wire regarding same; update R&D; review wire confirmation and file; review bank activity to confirm incoming receipt and email to team to confirm same.	0.3



Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – January 19 to February 1, 2025

Jan 28	Review email regarding disbursement request; prepare wire regarding same; update R&D; review wire confirmation and file.	0.2
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TOTAL – A. Singels-Ludvik		1.7 hrs.
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Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
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Phone: +1 416 847 5200
Fax: +1 416 847 5201

February 26, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #7 (850965B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period February 2 to 15, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	2.4	\$1,295	\$3,108.00
E. Allin, Senior Director	31.7	\$900	28,530.00
E. Mann, Director	41.2	\$710	29,252.00
J. Doddrell, Associate	80.9	\$500	40,450.00
B. Wei, Analyst	69.3	\$385	26,680.50
A. Singels-Ludvik, Manager	1.5	\$365	547.50
	<u>227.0</u>		<u>\$128,568.00</u>
Add: HST @ 13%			<u>16,713.84</u>
TOTAL INVOICE			<u>\$145,281.84</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #7 (850965B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 2 to 15, 2025

<u>D. McIntosh</u>	<u>Hrs.</u>
Feb 3 Review draft Canam agreement and provision of comments; review draft Collateral Manager factum and provide comments.	1.2
Feb 5 Preparation and attendance on a call with Cassels re: various matters; internal discussions re: vehicle proceeds; review/execute Canam agreement.	0.9
Feb 6 Review/approve various wire disbursements.	0.3
TOTAL – D. McIntosh	2.4 hrs.

<u>E. Allin</u>	<u>Hrs.</u>
Feb 3 Attend to vehicle monetization matters; review draft Collateral Manager factum; finalize Canam agreement; review corporate vehicle payments; participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
Feb 4 Attend to vehicle monetization matters; review invoices; attend call with Cassels re: various file matters; attend court hearing (virtually) participate in various correspondence and internal discussions re: Management Property and related matters.	4.1
Feb 5 Review documents with respect to proposed vehicle sales; attend call with Cassels re: lien discharges and distributions, among other things; review invoices; participate in various correspondence with respect to power of attorney documents and titles; participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Feb 6 Review documents with respect to proposed vehicle sales and minimum selling prices; review payments; attend to vehicle monetization matters; review Tiger settlement; participate in various correspondence with respect to titles; participate in various correspondence and internal discussions re: Management Property and related matters.	3.1
Feb 7 Review documents with respect to proposed vehicle sales and minimum selling prices; attend to vehicle monetization matters; participate in call with Dealership Network; participate in various correspondence and internal discussions re: Management Property and related matters.	3.2
Feb 10 Attend update call with IFT with respect to leases; attend call with Cassels with respect to various file matters; review invoices; participate in various correspondence and internal discussions re: Management Property and related matters.	2.1

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 2 to 15, 2025

Feb 11	Attend calls with Dealership Network; attend to various title issues; review undertaking provided by Cassels; review of lease reporting; participate in various correspondence and internal discussions re: Management Property and related matters.	3.1
Feb 12	Participate in various correspondence and internal discussions re: Management; Property and related matters.	1.0
Feb 13	Attend call with the Agent re: various matters; review minimum selling prices; attend to vehicle monetization matters; participate in various correspondence and internal discussions re: Management Property and related matters.	4.1
Feb 14	Participate in various correspondence and internal discussions re: Management Property and related matters.	1.5
TOTAL – E. Allin		31.7 hrs.

<u>E. Mann</u>	<u>Hrs.</u>	
Feb 3	Coordinate return of corporate vehicles with the Monitor; attend to vehicle monetization matters; review draft Collateral Manager factum; correspondence with Pride in respect of titles; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Feb 4	Coordinate return of corporate vehicles with the Monitor; attend to vehicle monetization matters; correspondence with Pride in respect of titles; attend to lease transition issues; attend at Court; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Feb 5	Consider distribution procedures; coordinate finalization of Canam contract; attend to vehicle monetization matters; correspondence with Pride and TGF in respect of titles; attend to lease transition issues; attend at Court; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Feb 6	Consider distribution procedures; attend to vehicle monetization matters; correspondence with Pride in respect of titles; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 2 to 15, 2025

Feb 10	Attend to vehicle monetization matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.7
Feb 11	Attend to vehicle monetization matters; coordinate title matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
Feb 12	Attend to vehicle monetization matters; coordinate title matters; review NCI list; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	2.0
Feb 13	Attend to vehicle monetization matters; coordinate title matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters	7.0
Feb 14	Attend to vehicle monetization matters; coordinate title matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters	4.5
TOTAL – E. Mann		41.2 hrs.

J. Doddrell

Hrs.

Feb 3	Review of offers provided by the Dealership Network; co-ordinate with the Dealership Network and the Company to arrange for pickup of units; review of draft sales invoices; update of unit status tracker and participate in various correspondence and internal discussions re: Management Property and related matters.	7.7
Feb 4	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.9
Feb 5	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re: Management Property and related matters	9.4



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 2 to 15, 2025

Feb 6	Attend calls with the Dealership Network re: progress of sales and unit pickups; review of offers received by the Dealership Network; update unit sales tracker; attend lease book transition call with the Company; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.6
Feb 7	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; attend call with internal tax team; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Feb 10	Review of offers provided by the Dealership Network; review of draft sales invoices; review of cash flow forecast provided by the Company; review of units scheduled to be sent to NCI; update of unit status tracker and participate in various correspondence and internal discussions re: Management Property and related matters.	9.6
Feb 11	Review of units scheduled to be sent to NCI; attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Feb 12	Attend calls with the Dealership Network re: status of sales and status of condition reports; review of sales documentation received by the Dealership Network; review draft sales invoices; review of sales to date and update trackers for same; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.3
Feb 13	Attend calls with the Dealership Network re: status of sales and status of condition reports; review of sales offers, and proposed pricing received by the Dealership Network; draft sales documentation for the Dealership Network; draft of amended Schedule D to provide to the Monitor; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Feb 14	Attend calls with the Dealership Network re: status of sales and unit pickups; review proposed offers received by the Dealership Network; update of unit sales tracking; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
TOTAL – J. Doddrell		80.9 hrs.



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 2 to 15, 2025

<u>B. Wei</u>	<u>Hrs.</u>
Feb 3 Prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales; review Century provided minimum prices; prepare package for Century to review reconditioning quotes and minimum selling prices; review offers received from the Dealership Network; update dealer trackers for sales, invoices, and condition reports; and participate in various correspondence and internal discussions re: management property and related matters.	9.4
Feb 4 Track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales; review and track invoices received and attend calls re: same; attend calls with the Dealership Network re: pickups, invoices, and sales; review and reconcile payments received; review Century provided minimum prices; and participate in various correspondence and internal discussions re: management property and related matters.	7.5
Feb 5 Review offers received from the Dealership Network; track, scan and sort registration titles received and identify missing titles; track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales; courier titles to the Dealership Network; review and reconcile payments received for unit sales; review executed POAs and identify VINs needed to be included on new Omnibus POA; prepare wire forms re: expenses; and participate in various correspondence and internal discussions re: management property and related matters.	10.9
Feb 6 Review offers received from the Dealership Network; track, scan and sort registration titles received and identify missing titles; track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales; review and track invoices received; and participate in various correspondence and internal discussions re: management property and related matters.	6.1
Feb 7 Prepare wire forms re: expenses; prepare package for Century to review reconditioning quotes and minimum selling prices; review and track invoices; track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales; review and reconcile payments received for unit sales; review executed POAs and identify VINs needed to be included on new Omnibus POA; and participate in various correspondence and internal discussions re: management property and related matters.	8.3



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 2 to 15, 2025

Feb 10	Review and compare the Monitor's updated cash flow forecast against previous version; review executed POAs and identify VINs needed to be included on new Omnibus POA; upload invoices and details we have re: abandoned units on to shared drive with IFT; track, scan and sort registration titles received and identify missing titles; track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales; review and reconcile payments received; review and track invoices received and attend calls re: same; update the Dealership Network VIN trackers; and participate in various correspondence and internal discussions re: management property and related matters.	12.7
Feb 11	Track and sort registration titles received and identify missing titles; track payments to expect from the monitor re: one-off lease payments and insurance payouts; track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales; review Century provided minimum prices; review and track invoices received and attend calls re: same; prepare January sales and tax reporting; and participate in various correspondence and internal discussions re: management property and related matters.	10.2
Feb 12	Review and track invoices received; prepare January sales and tax reporting; and track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales.	1.8
Feb 13	Review and track invoices received; prepare January tax reporting; review and track registration titles received; and track, prepare and send invoices and other closing documents to the Dealership Network and counsel re: sales.	1.3
Feb 14	Review status of registration titles received and inform the Dealership Network about same; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	1.1
TOTAL – B. Wei		69.3 hrs.

A. Singels-Ludvik

Hrs.

Feb 6	Process invoice for payment; confirm incoming receipts; prepare email to confirm regarding same; bank reconciliations and update Schedule of Receipts and Disbursements Schedule (“R&D”).	0.6
Feb 7	Process invoices for payment; prepare wire forms regarding same; confirm with RBC regarding same; update R&D.	0.7



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 2 to 15, 2025

Feb 12	Process invoice for payment; prepare wire form regarding same; confirm with RBC; confirm incoming receipts and send confirmation email; update R&D.	0.2
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TOTAL – A. Singels-Ludvik	1.5 hrs.
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Fax: +1 416 847 5201

March 31, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #8 (850965B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period February 16 to March 1, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
E. Allin, Senior Director	46.6	\$900	\$41,940.00
H. Tanwar, Senior Director	4.8	\$900	4,320.00
E. Mann, Director	49.6	\$710	35,216.00
A. Goel, Senior Associate	5.9	\$530	3,127.00
J. Doddrell, Associate	65.8	\$500	32,900.00
B. Wei, Analyst	89.9	\$385	34,611.50
A. Singels-Ludvik, Manager	4.9	\$365	1,788.50
	<u>267.5</u>		<u>\$153,903.00</u>
Add: Out of pocket expense – import documentation			<u>325.00</u>
			<u>\$154,228.00</u>
Add: HST @ 13%			<u>20,049.64</u>
TOTAL INVOICE			<u>\$174,277.64</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #8 (850965B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – February 16 to March 1, 2025

<u>E. Allin</u>	<u>Hrs.</u>
Feb 18 Attend to vehicle monetization matters; review invoices; attend call with Dealership Network; review R&D; participate in various correspondence and internal discussions re: Management Property and related matters.	4.9
Feb 19 Attend to vehicle monetization matters; review invoices; participate in various correspondence with respect to corporate vehicle turnover; review R&D and prepare for distribution to the Agent; review lease reporting; participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Feb 20 Review payments to be made; participate in various correspondence with respect to titles and liens; attend call with the Company, Monitor and IFT re lease transition; attend call with IFT re: lease reporting; participate in various correspondence and internal discussions re: Management Property and related matters.	6.1
Feb 21 Review documents with respect to proposed vehicle sales and minimum selling prices; review payments; attend to vehicle monetization matters; attend call with Tiger; finalize distribution to the Agent; participate in various correspondence with respect to titles and liens; participate in various correspondence and internal discussions re: Management Property and related matters.	6.2
Feb 24 Attend to vehicle monetization matters; attend call with First American re: missing titles and participate in various correspondence with respect to same; attend call with Tax team re: timing of credits and use of ITCs; participate in various correspondence with respect to titles and liens participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Feb 25 Review lease reporting; attend call with IFT with respect to same; attend calls with Dealership Network; review January sales and tax reporting; participate in various correspondence and internal discussions re: Management Property and related matters.	5.1
Feb 26 Attend calls with Dealership Network; attend to vehicle monetization matters; attend call with the Company, Monitor and US tax consultant re: US tax reporting; review invoices; review corporate vehicle status summary; review updated omnibus POA to cover leases; participate in various correspondence and internal discussions re: Management Property and related matters.	6.5



Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – February 16 to March 1, 2025

Feb 27	Attend call with the Company and Monitor re: lease transition; attend call with Daimler re: titles; review corporate vehicle minimum selling prices; review US tax consulting engagement letter; attend to various title issues; attend call with Cassels re: lien discharges; participate in various correspondence and internal discussions re: Management; Property and related matters.	6.1
Feb 28	Review minimum selling prices; address various lien issues; review updated lease reporting; attend to various vehicle monetization matters; participate in various correspondence and internal discussions re: Management Property and related matters.	3.2

TOTAL – E. Allin **46.6 hrs.**

H. Tanwar **Hrs.**

Jan 27*	Review December 2024 sales tax reporting data.	1.5
Jan 28*	Call with restructuring team to discuss vendor invoices.	0.5
Feb 25	Call with restructuring team to discuss netting of credits spilling over multiple periods.	0.3
Feb 26	Review January 2025 sales data, email findings and discussions with A. Goel re technical research.	2.0
Feb 27	Call with restructuring team to discuss January 2025 data.	0.5

TOTAL – H. Tanwar **4.8 hrs.**

**Hours not previously billed*

E. Mann **Hrs.**

Feb 17	Attend to vehicle monetization matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	2.1
Feb 18	Attend to vehicle monetization matters, including return of corporate vehicles; correspondence with Pride and Monitor in respect of lease payments; attend to lease transition issues; review updated Schedule D; review Monitor's report; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0



Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – February 16 to March 1, 2025

Feb 19	Attend to vehicle monetization matters; attend to lease transition issues; attend at Court; coordinate vehicle pickups with the Company; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Feb 20	Review tax reporting and attend to other sales tax related matters; attend to vehicle monetization matters; coordinate distribution to Lenders; attend to lease transition issues; coordinate with Pride in respect of vehicle titles; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Feb 21	Attend to vehicle monetization matters; attend to lease transition issues; correspond with third party financiers re: liens on Management Property; review correspondence from CRO in respect of employee arrangements; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Feb 24	Correspondence re: sales tax; review amendment to Canam contract; attend to vehicle monetization matters; coordinate vehicle titles with Pride; review import documentation; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Feb 25	Attend to vehicle monetization matters; coordinate title matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
Feb 26	Attend calls re: sales tax; attend to vehicle monetization matters; coordinate title matters; attend to lease transition issues; correspondence with Tiger in respect of upcoming auction; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Feb 27	Review proposed US tax engagement letter; review auction minimum values; attend call re: third party lien releases; attend to vehicle monetization matters; coordinate title matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0

Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – February 16 to March 1, 2025

Feb 28	Attend to vehicle monetization matters; coordinate title matters; attend to lease transition issues; attend various calls with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
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TOTAL – E. Mann	49.6 hrs.
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<u>A. Goel</u>	<u>Hrs.</u>
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Jan 28*	Discussion with the team on purchase invoices and email; internal discussions.	0.7
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Feb 24	Email for data follow-up; data review and draft deliverable preparation/ sent to H. Tanwar for review; internal call for GST refund/adjustment discussion.	1.9
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Feb 26	Call with restructuring team and post call internal discussion; draft email to H. Tanwar for review and updates and send final deliverable email; review changes to January data and preparation of email regarding same.	3.3
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TOTAL – A. Goel	5.9 hrs.
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**Hours not previously billed*

<u>J. Doddrell</u>	<u>Hrs.</u>
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Feb 18	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; draft omnibus power of attorney; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.1
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Feb 19	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; update unit sales tracker; review of sales and tax reporting; review of lease reporting data received from IFT; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.9
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Feb 20	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; update unit sales tracker; review of draft sales invoices; draft schedule of realized units to date; attend call with IFT re: monthly reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.5
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Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – February 16 to March 1, 2025

Feb 21	Attend calls with the Dealership Network re: progress of sales and unit pickups; review of offers received by the Dealership Network; update unit sales tracker; attend call with Canam re: collection of corporate cars; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.7
Feb 24	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; attend call re: HST refunds; processing of import of US titled unit; review of dealership agreement amendment forms; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Feb 25	Review of offers provided by the Dealership Network; review of draft sales invoices; review of lease reporting data received from IFT; reconcile account receipts and disbursements; update of unit status tracker and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Feb 26	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; update unit sales tracker; draft power of attorney form for leases and corporate vehicles; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.9
Feb 27	Review of sales documentation received by the Dealership Network; review draft sales invoices; review of sales to date and update trackers for same; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
TOTAL – J. Doddrell		65.8 hrs.

B. Wei

Hrs.

Feb 18	Prepare wire forms; review and track invoices received and attend calls re: same; review, track, and scan titles documents received and courier same to Dealership Network; review and reconcile payments received; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review January Sales and Tax Reporting; and participate in various correspondence and internal discussions re: management property and related matters.	11.2
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Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – February 16 to March 1, 2025

Feb 19	Review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; review and track invoices received and attend calls re: same; update dealer trackers for new units, sales, invoices, and condition reports; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare package for Century to review reconditioning quotes and minimum selling prices; review status of missing titles; and participate in various correspondence and internal discussions re: management property and related matters.	12.2
Feb 20	Review and track invoices received and attend calls re: same; prepare wire forms re: expenses; coordinate pickup of titles with Dealership Network; review Century provided minimum selling prices; attend call with Tiger re: missing titles; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; identify and locate missing titles and follow up with various parties re: same; and participate in various correspondence and internal discussions re: management property and related matters.	8.0
Feb 21	Prepare draft POA for units on lease; prepare wire forms; prepare dealer amendment forms re: additional units picked up; review units with missing POAs; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; track one off lease payments and insurance claims received and inform IFT of same; and participate in various correspondence and internal discussions re: management property and related matters.	6.6
Feb 24	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review registration titles received and send update about same to Dealership Network; identify and locate missing titles and follow-up with various parties re: same; prepare dealer amendment forms and send same to Dealership Network; review January tax reporting; prepare insurance change form; review offers received by Dealership Network; and participate in various correspondence and internal discussions re: management property and related matters.	8.7
Feb 25	Review January lease reporting; review offers received by Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; update professional fee tracker; attend calls with Dealership Network re: invoices and sales; review POA and title status for units on lease; and participate in various correspondence and internal discussions re: management property and related matters.	9.1

Pride Group Enterprises et al – 850965B

DETAILED SUMMARY – February 16 to March 1, 2025

Feb 26	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review January sales and tax reporting and attend call with tax team re: same; review POA and titling status for Tiger units and units on lease; review invoices to pay and prepare wires for same; review and update sales tracker; and participate in various correspondence and internal discussions re: management property and related matters.	10.0
Feb 27	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare package for Century to review reconditioning quotes, minimum selling prices and EV charger valuations; review and track invoices; reconcile payments received from Dealership Network re: sales; review Century provided minimum selling prices; review and compare IFT and the Monitor's lease reporting; and participate in various correspondence and internal discussions re: management property and related matters.	12.6
Feb 28	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review Century provided minimum selling prices; review offers, minimum selling prices and reconditioning costs from Dealership Network; attend calls with Dealership Network re: sales and titling; reconcile funds received from Dealership Network; review and compare IFT and the Monitor's lease reporting; review minimum selling prices re: corporate vehicles; and participate in various correspondence and internal discussions re: management property and related matters.	11.5
TOTAL – B. Wei		89.9 hrs.
<u>A. Singels-Ludvik</u>		<u>Hrs.</u>
Feb 21	Review email re disbursements requests; internal discussions regarding same; prepare wire forms regarding same and update Schedule of Receipts and Disbursements (“R&D”); follow-up with RBC regarding confirmations and review of same.	3.1
Feb 28	Review email re disbursements requests; internal discussions regarding same; prepare wire forms regarding same and update R&D; follow-up with RBC regarding confirmations and review of same.	1.8
TOTAL – A. Singels-Ludvik		4.9 hrs.





Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
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200 Bay Street, Suite 3501, P.O. Box 22
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Fax: +1 416 847 5201

April 16, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #9 (850965B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period March 2 to 15, 2025.

BILLING SUMMARY

	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	1.3	\$1,295	\$1,683.50
E. Allin, Senior Director	18.8	\$900	16,920.00
E. Mann, Director	57.0	\$710	40,470.00
J. Doddrell, Associate	52.4	\$500	26,200.00
B. Wei, Analyst	98.7	\$385	37,999.50
A. Singels-Ludvik, Manager	2.3	\$365	839.50
	<u>230.5</u>		<u>\$124,112.50</u>
Add: HST @ 13%			<u>16,134.63</u>
TOTAL INVOICE			<u>\$140,247.13</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #9 (850965B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – March 2 to 15, 2025

<u>D. McIntosh</u>		<u>Hrs.</u>
Mar 6	Review of tax agreement; review/approve wire payments.	0.4
Mar 11	Review correspondence from Cassels to Blakes/TGF re: VIN turnover.	0.4
Mar 14	Review Statement of Receipts and Disbursements; correspondence re: same.	0.5
TOTAL – D. McIntosh		1.3 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
Mar 3	Attend to vehicle monetization matters; participate in various correspondence with respect to corporate vehicle minimum prices; attend to various title issues; review lease reporting; attend call with BDO re: lien issues; participate in various correspondence and internal discussions re: Management Property and related matters.	3.7
Mar 4	Review lease reporting; attend calls with the Dealership Network; attend meeting with IFT re: lease reporting, among other things; attend to vehicle monetization matters; address various title and lien issues; participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Mar 13	Review documents with respect to proposed vehicle sales and minimum selling prices; review payments; review various vehicle monetization matters; review various correspondence with respect to titles, POAs and lien discharges; review lease reporting and various communication with respect to final lease migration issues and outstanding information; review various communication with respect to US tax reporting and engagement of US tax consultant; participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Mar 14	Attend to vehicle monetization matters; review Statement of Receipts and Disbursements and proposed distribution to the Syndicate; review vehicles sales for February; review lease reporting; attend call with Cassels re: lien release process; review corporate vehicle offers; participate in various correspondence and internal discussions re: Management Property and related matters.	4.6
TOTAL – E. Allin		18.8 hrs.



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – March 2 to 15, 2025

<u>E. Mann</u>	<u>Hrs.</u>
Mar 3 Attend to vehicle monetization matters; review US auction results; review lease reporting; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Mar 4 Attend to vehicle monetization matters, including corporate vehicles; review lease reporting; review MCV settlement agreement; review US tax reporting; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Mar 5 Attend to vehicle monetization matters; review lease reporting; attend to title matters, including correspondence with TGF; review US tax reporting; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Mar 6 Attend to vehicle monetization matters; correspondence with IFT on lease matters; correspondence with the Monitor in respect of vehicles sent to NCI; coordinate with Pride in respect of vehicle titles; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Mar 7 Attend to vehicle monetization matters; correspondence with IFT on lease matters; correspondence with TGF and the Company in respect of title documents; discussions with Tiger on auction matters; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Mar 10 Correspondence with IFT on lease matters; review IFT reporting template; correspondence with Tiger on title matters; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Mar 11 Attend to vehicle monetization matters; coordinate retrieval of corporate vehicle; correspondence with IFT on lease matters; prepare for lender distribution; coordinate title matters; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – March 2 to 15, 2025

Mar 12	Attend to vehicle monetization matters; correspondence with IFT on lease matters, including engagement of GPS company; attend to titling matters; discussions with internal tax team in respect of tax reporting; correspondence with Tiger in respect of upcoming auction; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.0
Mar 13	Review US lien release letter; review Statement of Receipts and Disbursements; attend to vehicle monetization matters; correspondence with IFT on lease matters, including engagement of GPS company; coordinate title matters; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.5
Mar 14	Attend to vehicle monetization matters; coordinate title matters; correspondence with IFT on lease matters; review corporate vehicle minimum prices; prepare for lender distribution; correspond with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
TOTAL – E. Mann		57.0 hrs.

J. Doddrell

Hrs.

Mar 6	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of US sales tax reporting; reconcile account receipts and disbursements; draft omnibus power of attorney; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.3
Mar 7	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.4
Mar 10	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; update unit sales tracker; review of monthly reporting received from IFT; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.9



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – March 2 to 15, 2025

Mar 11	Attend calls with the Dealership Network re: progress of sales and unit pickups; review of offers received by the Dealership Network; update unit sales tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Mar 12	Attend calls with the Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; review of units with missing title documents; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.1
Mar 13	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Mar 14	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; update unit sales tracker; review monthly sales and tax reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.0
TOTAL – J. Doddrell		52.4 hrs.

<u>B. Wei</u>		<u>Hrs.</u>
Mar 2	Track and prepare invoices and other closing documents re: sales; and update dealer trackers for minimum selling prices and sales.	1.8
Mar 3	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review minimum selling prices and reconditioning proposals received from the Dealership Network and Canam; prepare package for Century to review reconditioning quotes and minimum selling prices; prepare dealer amendment forms; review Century provided minimum selling prices; track, scan and sort registration titles received and identify missing titles and try to locate for same; update unit sales and condition report trackers; reconcile payments received from the Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	12.0

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – March 2 to 15, 2025

Mar 4	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review minimum selling prices, offers, and reconditioning proposals received from the Dealership Network; prepare package for Century to review reconditioning quotes and minimum selling prices; review, track, scan and locate missing titles; update unit sales and condition report trackers; prepare and review omnibus POA for Canadian and US lease units; attend calls with the Dealership Network re: sales status; reconcile payments received from the Dealership Network re: sales; review and track invoices received from the Dealership Network; and participate in various correspondence and internal discussions re: management property and related matters.	10.6
Mar 5	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review minimum selling prices, offers, and reconditioning proposals received from the Dealership Network; review Century provided minimum selling prices; review and track invoices and attend calls re: same; review omnibus POA for Canadian lease units; reconcile payments received from the Dealership Network re: sales; prepare wire forms; coordinate reprinting of Manitoba titles; attend calls with the Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	11.5
Mar 6	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review minimum selling prices and reconditioning proposals received from the Dealership Network; reconcile payments received from the Dealership Network re: sales; review and track invoices and attend calls re: same; coordinate reprinting of Manitoba titles; attend calls with the Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	6.4
Mar 7	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review minimum selling prices and reconditioning proposals received from the Dealership Network; review and track invoices and attend calls re: same; review, track, scan and locate missing titles; reconcile incoming funds; and participate in various correspondence and internal discussions re: management property and related matters.	6.2
Mar 10	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and track invoices; review minimum selling prices and reconditioning proposals received from the Dealership Network; review, track, scan and locate missing titles; reconcile incoming funds; update unit sales and condition report trackers; and participate in various correspondence and internal discussions re: management property and related matters.	8.1

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – March 2 to 15, 2025

Mar 11	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and track invoices received; review minimum selling prices and reconditioning proposals received from the Dealership Network; prepare POA for new units picked up; prepare dealer amendment form re: additional units picked up; courier titles to the Dealership Network for closed deals; reconcile incoming funds; update unit sales and condition report trackers; update dealer trackers for minimum selling prices, invoices, and sales; and participate in various correspondence and internal discussions re: management property and related matters.	11.3
Mar 12	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and track invoices received; prepare POA for new units picked up; courier titles to the Dealership Network for closed deals; reconcile incoming funds; update unit sales and condition report trackers; update dealer trackers for minimum selling prices, invoices, and sales; and participate in various correspondence and internal discussions re: management property and related matters.	10.8
Mar 13	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare February sales and tax reporting; review and track invoices received; courier titles to the Dealership Network; update unit sales and condition report trackers; update dealer trackers for minimum selling prices, invoices, and sales; review and prepare documentation to pick up missing vehicle registrations and attend to Service Ontario with respect to same; and participate in various correspondence and internal discussions re: management property and related matters.	12.5
Mar 14	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare February sales and tax reporting; update unit sales and condition report trackers; update dealer trackers for minimum selling prices, invoices, and sales; and participate in various correspondence and internal discussions re: management property and related matters.	7.5
TOTAL – B. Wei		98.7 hrs.

A. Singels-Ludvik

Hrs.

Mar 6	Review email re disbursements requests; internal discussions regarding same; prepare wire forms regarding same and update Schedule of Receipts and Disbursements (“R&D”); follow-up with RBC regarding confirmations and review of same.	0.8
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Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – March 2 to 15, 2025

Mar 7	Process invoices for payment; follow-up with RBC regarding wire confirmations; bank reconciliation to date and confirm incoming wire payments.	0.5
Mar 13	Review emails regarding incoming payments; confirm same and update R&D; bank reconciliation to date.	0.5
Mar 14	Review emails regarding incoming payments; confirm same and update R&D; review emails regarding distributions to RBC and prepare wires regarding same.	0.5
TOTAL – A. Singels-Ludvik		2.3 hrs.





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Phone: +1 416 847 5200
Fax: +1 416 847 5201

April 23, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #10 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period March 16 to 29, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
E. Allin, Senior Director	28.4	\$900	\$25,560.00
H. Tanwar, Senior Director	9.7	\$900	8,730.00
E. Mann, Director	54.0	\$710	38,340.00
A. Goel, Senior Associate	19.0	\$530	10,070.00
J. Doddrell, Associate	51.1	\$500	25,550.00
B. Wei, Analyst	89.7	\$385	34,534.50
A. Singels-Ludvik, Manager	2.6	\$365	949.00
	<u>254.5</u>		<u>\$143,733.50</u>
Add: Out of pocket expenses – Service Ontario re reprinting of ownership slips			<u>481.42</u>
			<u>\$144,214.92</u>
Add: HST @ 13%			<u>18,747.94</u>
TOTAL INVOICE			<u>\$162,962.86</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #10 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

<u>E. Allin</u>	<u>Hrs.</u>
Mar 17 Attend to vehicle monetization matters; attend call with IFT re: lease reporting among other issues; review sales and tax reporting; finalize distribution to the Agent and related reporting; participate in various correspondence with respect to lien releases; attend call with BDO re: ICBC registrations; participate in various correspondence and internal discussions re: Management Property and related matters.	5.1
Mar 18 Attend to vehicle monetization matters; address various title and lien issues; finalize distribution to the Agent; attend to various tax reporting issues; attend call with Cassels re: wind down and lien release process; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.2
Mar 19 Attend call with Tiger; attend to various lien related issues; attend call with Cassels re: various file matters; review list of Syndicate picked-up units; participate in correspondence with respect to lease reporting and related tax reporting; review invoices to be paid; participate in various correspondence and internal discussions re: Management Property and related matters.	3.3
Mar 20 Review corporate vehicle sales summary; review updated February lease reporting; attend to various lien issues; participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
Mar 21 Review minimum prices provided by Dealership Network; attend call with the Company and the Monitor re: tax reporting and next steps; review February tax reporting; attend to various lien issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.5
Mar 24 Review updated February sales tax reporting; participate in various correspondence with respect to lien issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.1
Mar 25 Attend to various lien issues; attend to various vehicle monetization issues, review tax reporting and related issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.0
Mar 26 Attend call with Tiger and follow-up review of outstanding documentation with respect to same; review tax filings and related issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.1

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

Mar 27	Review detailed lease reporting as compared to lease history; attend to various lien issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.5
Mar 28	Attend various calls with Dealership Network; attend to various vehicle monetization matters; attend to various tax issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.1
TOTAL – E. Allin		28.4 hrs.

H. Tanwar **Hrs.**

Mar 17	Internal discussions to review February reporting data and email communications.	0.7
Mar 20	Review of February data; participate in discussions regarding discrepancies and internal discussion regarding same.	1.0
Mar 21	Review Canadian sales tax (GST/HST/QST/PST); participate in internal discussions; review of returns, including provision of comments and review of supporting documentations (3 entities - Pride Truck sales Ltd., Tpine Leasing and Pride Truck Rental).	4.0
Mar 24	Review updated sales tax reporting for Tpine Leasing and email to A&M Restructuring team.	1.0
Mar 25	Meeting with A&M Restructuring team to discuss Pride's February reporting and address PST matters.	1.5
Mar 27	Review of updated/revised return workings.	1.0
Mar 28	Review filing confirmations for the returns October 2024 to February 2025 (3 Pride entities).	0.5
TOTAL – H. Tanwar		9.7 hrs.

E. Mann **Hrs.**

Mar 17	Attend to vehicle monetization matters; attend to lease matters; review tax reporting; attend to third-party liens; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
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Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

Mar 18	Attend to vehicle monetization matters; attend to lease matters; review tax reporting; correspondence with Pride re: US titles; attend to third-party liens; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Mar 19	Attend to vehicle monetization matters; attend to lease matters; review tax reporting; correspondence with Pride re: US titles; attend to third-party liens; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Mar 20	Attend to vehicle monetization matters; attend to lease matters; correspondence with Pride re: US titles; attend to third-party liens; correspondence with Bennington regarding lien discharges; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Mar 21	Attend to vehicle monetization matters; attend to lease matters; correspondence with Pride re: US title; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Mar 24	Attend to vehicle monetization matters; review professional fee budget; discussions with Tiger regarding upcoming auction; review lease payment collections; attend to lease matters; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Mar 25	Attend to vehicle monetization matters; review tax reporting; attend to lease matters; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Mar 26	Attend to vehicle monetization matters; review tax reporting; attend to lease matters, including correspondence with Pride; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Mar 27	Attend to vehicle monetization matters; attend to lease matters, including correspondence with Pride and IFT; attend at Court and prepare for same; correspondence with Pride re: titles; review tax reporting and sales reporting; facilitate distributions; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

Mar 28	Attend to vehicle monetization matters; coordinate title matters; attend to lease matters; attend calls with Dealership Network; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
TOTAL – E. Mann		54.0 hrs.

<u>A. Goel</u>		<u>Hrs.</u>
Mar 17	Internal discussions regarding data for Canadian sales tax (GST/HST/QST/PST) for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	1.5
Mar 18	Review sales tax data shared for the three entities and various discussions with A&M Restructuring team and H. Tanwar to discuss observations.	2.5
Mar 19	Preparation of detailed returns for the three entities and documentation of observations/comments for each entity.	4.2
Mar 20	Internal discussions regarding the Canadian sales tax returns, observations, and sales tax data for the three entities.	1.0
Mar 21	Review various sales and purchase invoices, prepare Canadian sales tax returns for the January period, and participate in various internal discussions regarding the same.	4.0
Mar 27	Prepare various updates to the returns for the three entities and prepare final excel workbook including associated comments.	2.8
Mar 28	File GST/HST returns of three entities for periods from October 2024 to February 2025 and send final confirmation emails to the A&M Restructuring team.	3.0
TOTAL – A. Goel		19.0 hrs.

<u>J. Doddrell</u>		<u>Hrs.</u>
Mar 17	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; review of US sales tax queries; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.3



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

Mar 18	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; update unit sales tracker; review monthly sales and tax reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.3
Mar 19	Attend calls with the Dealership Network re: progress of sales and unit pickups; review of offers received by the Dealership Network; update unit sales tracker; review of third-party liens discharged; review of invoices to pay; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.1
Mar 20	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of lease reporting data received; obtain ownership documents for corporate vehicles; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.4
Mar 21	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.9
Mar 24	Review offers received by the Dealership Network; Review of draft sales invoices.	1.0
Mar 25	Reconcile account receipts and disbursements; and review of offers received by the Dealership Network.	1.3
Mar 26	Review offers received by the Dealership Network; and review of draft sales invoices.	1.0
Mar 27	Review offers received by the Dealership Network; and review of draft sales invoices.	1.6
Mar 28	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; attend call with Service Ontario to discuss entity sanctions; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.2
TOTAL – J. Doddrell		51.1 hrs.

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

<u>B. Wei</u>	<u>Hrs.</u>
Mar 17 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review February sales and tax reporting; review and track invoices received; update sales and dealer trackers for sales activity; attend calls with the Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	8.2
Mar 18 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; track registration titles received and identify missing titles and try to locate for same; review offers received from Dealership Network; prepare package for Century to review selling prices; attend calls with the Dealership Network re: sales; review and track invoices received; update sales and dealer trackers for activity; review lease reporting; and participate in various correspondence and internal discussions re: management property and related matters.	8.0
Mar 19 Review lease reporting; attend calls with Dealership Network and Tiger re: sales; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; review and track invoices received; review sales of corporate vehicles; and participate in various correspondence and internal discussions re: management property and related matters.	7.5
Mar 20 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review POA status for units in inventory; review February tax reporting and attend calls for same; review offers received from Dealership Network; update sales and dealer trackers for sales activity; review payments to be made and prepare wire forms for same; and participate in various correspondence and internal discussions re: management property and related matters.	8.6
Mar 21 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review offers received from Dealership Network; update sales and dealer trackers for sales activity; review and track invoices received; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	8.3
Mar 22 Update sales and dealer trackers for sales activity; review and track invoices received.	3.3
Mar 23 Update sales and dealer trackers for sales activity; review and track invoices received.	2.6

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

Mar 24	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare insurance change form; prepare package for Century to review selling prices and reconditioning quotes and review Century response for same; review and track invoices and attend calls with Dealership Network re: same; update sales and dealer trackers for sales activity; and participate in various correspondence and internal discussions re: management property and related matters.	8.5
Mar 25	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review offers received from Dealership Network; update sales and dealer trackers for sales activity; review and track invoices received; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	8.1
Mar 26	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales; prepare package for Century to review selling prices and reconditioning quotes and review Century response for same; review offers received from Dealership Network; review and track invoices received; update sales and dealer trackers for sales activity; review title status; and participate in various correspondence and internal discussions re: management property and related matters.	10.3
Mar 27	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales; review offers received from Dealership Network; review February tax reporting; review and track invoices received; update sales and dealer trackers for sales activity; and participate in various correspondence and internal discussions re: management property and related matters.	9.5
Mar 28	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales; review offers received from Dealership Network; review payments to be made and prepare wire forms and cheques for same; update sales and dealer trackers for sales activity; and participate in various correspondence and internal discussions re: management property and related matters.	6.8
TOTAL – B. Wei		89.7 hrs.



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 16 to 29, 2025

A. Singels-Ludvik

Hrs.

Mar 18	Review emails regarding incoming payments; confirm same and update R&D; review emails regarding distributions to RBC and prepare wires regarding same.	0.5
Mar 25	Review emails regarding incoming payments; confirm same and update R&D; follow-up discussions regarding same.	0.6
Mar 28	Review emails regarding HST remittances; follow-up discussions regarding same; update R&D; bank reconciliations to date.	1.5
TOTAL – A. Singels-Ludvik		2.6 hrs.



Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

May 8, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #11 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period March 30 to April 12, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	3.4	\$1,295	\$4,403.00
E. Allin, Senior Director	36.7	\$900	33,030.00
H. Tanwar, Senior Director	1.5	\$900	1,350.00
E. Mann, Director	47.4	\$710	33,654.00
A. Goel, Senior Associate	4.3	\$530	2,279.00
J. Doddrell, Associate	58.2	\$500	29,100.00
B. Wei, Analyst	89.5	\$385	34,457.50
A. Singels-Ludvik, Manager	1.6	\$365	584.00
	242.6		\$138,857.50
Add: HST @ 13%			18,051.48
TOTAL INVOICE			\$156,908.98

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #11 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 30 to April 12, 2025

<u>D. McIntosh</u>		<u>Hrs.</u>
Apr 2	Internal discussions re: MCV/PCV status; review various schedules; review/execute Quebec POA.	1.5
Apr 3	Review and approve wire transfer/disbursement requests.	0.5
Apr 4	Review draft proceeds distribution schedules/approve distribution to Agent.	0.7
Apr 8	Review and approve wire transfer/disbursement requests.	0.4
Apr 9	Review and approve wire transfer/disbursement requests.	0.3
TOTAL – D. McIntosh		3.4 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
Mar 31	Attend to title issues raised by Dealership Network; participate in various correspondence with respect to sanctions on certain units; payment review; review NCI units made available, participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Apr 1	Review Summary of Receipts and Disbursements and supporting schedules; review sales update; review various lien and title related issues, including third party liens; review NCI units made available; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.3
Apr 2	Attend call with Tiger; review invoices to be paid; attend to PST issues; review of lease contracts, review of Summary of Receipts and Disbursements and supporting sales and lease reporting; attend call with the Agent re: NCI units made available; participate in various correspondence and internal discussions re: Management Property and related matters.	5.7
Apr 3	Finalize Summary of Receipts & Disbursements and supporting schedules; attend to PST issues, address various monetization issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.5
Apr 4	Attend call with A&M tax re PST and related issues and review lease reporting and cab cards on file with respect to same, participate in various correspondence re: miscellaneous title issues; review payments to be made; participate in various correspondence and internal discussions re: Management Property and related matters.	3.0

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 30 to April 12, 2025

Apr 7	Discuss issues with respect to PST; participate in various correspondence and internal discussions re: Management Property and related matters.	1.0
Apr 8	Attend calls with Dealership Network; attend to various vehicle monetization issues; attend to issues re: banking permissions; review of certain lease issues; review status of all missing titles and next steps with respect to same; review payments; participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
Apr 9	Attend calls with Dealership Network; attend call with the Monitor re PST; attend call with Walmart counsel re: EV chargers and review various correspondence and documents with respect to same; attend call with Fasken and Agent re: same; review payments to be made; participate in various correspondence and internal discussions re: Management Property and related matters.	5.1
Apr 10	Attend call with IFT re: lease reporting; review NCI asset lists; review RBC bi-lateral turnover lists; attend call re: EV chargers; review payments to be made; participate in various correspondence and internal discussions re: Management Property and related matters.	2.6
Apr 11	Attend call with IFT re lease communication; attend call with the Agent re: various monetization and other file matters; attend call with Cassels re: various file matters; review Monitor feedback on turnover lists; participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
TOTAL – E. Allin		36.7 hrs.

<u>H. Tanwar</u>	<u>Hrs.</u>
Apr 1 Research and discussions with Aadik on PST (3 provinces) exemptions on multijurisdictional vehicles and email to NACR team.	1.0
Apr 4 Call with NACR team to discuss PST issues.	0.5
TOTAL – H. Tanwar	1.5 hrs.

<u>E. Mann</u>	<u>Hrs.</u>
Mar 31	Attend to vehicle monetization matters; attend to lease matters; review emails regarding taxes; attend to third-party liens; discussions with the Monitor regarding PST; coordinate with Mitsubishi in respect of funds to be held in trust; participate in discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.
	5.0

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 30 to April 12, 2025

Apr 1	Attend to vehicle monetization matters; correspondence with Bennington regarding lien releases; attend to lease matters; correspondence with Pride re: US titles; attend to third-party liens; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Apr 2	Attend to vehicle monetization matters; attend to lease matters; review sales update; attend to third-party liens; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Apr 3	Attend to vehicle monetization matters; attend to lease matters; correspondence with Pride re: US titles; discussions with Tiger regarding upcoming auction; attend to third-party liens; correspondence with Bennington regarding lien discharges; coordinate Quebec lien discharges; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.0
Apr 4	Attend to vehicle monetization matters; attend to lease matters; coordinating Quebec lien discharges; review US tax reporting; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.0
Apr 7	Attend to vehicle monetization matters; review final turnover lists provided by the Monitor; review lease payment collections; attend to lease matters; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
Apr 8	Attend to vehicle monetization matters; review IFT reporting; attend to lease matters; review final turnover lists provided by the Monitor; review NCI list; attend to banking matters; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Apr 9	Attend to vehicle monetization matters; review tax reporting; attend to lease matters, including correspondence with Pride; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.2
Apr 10	Attend to vehicle monetization matters; attend to lease matters, including correspondence with lessees, Pride and IFT; correspondence with Pride re: titles; review tax reporting and sales reporting; facilitate distributions; respond to CRA inquiry; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.7

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 30 to April 12, 2025

Apr 11	Attend to vehicle monetization matters; coordinate title matters; attend to lease matters; correspondence with the Monitor regarding final turnover listings; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.5
TOTAL – E. Mann		47.4 hrs.

<u>A. Goel</u>	<u>Hrs.</u>	
Mar 31	Email to H. Tanwar on research findings and pdfs extract and internal discussions; review of cab cards for all provinces; research on lease exemption under BC, MB and SK.	3.7
Apr 4	Internal call with team re PST and exemptions.	0.6
TOTAL – A. Goel		4.3 hrs.

<u>J. Doddrell</u>	<u>Hrs.</u>	
Mar 31	Review offers received by the Dealership Network; review of draft sales invoices; reconcile account receipts and disbursements; arrange for collection of units from NCI; attend call with Service Ontario re: entity sanctions; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.3
Apr 1	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; update unit sales tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.3
Apr 2	Attend calls with the Dealership Network re: progress of sales and unit pickups; review of offers received by the Dealership Network; update unit sales tracker; reconcile account receipts and disbursements; review of invoices to pay; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.7
Apr 3	Reconcile account receipts and disbursements; review of turnover listing received from the Monitor; review of draft sales invoices; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.8

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 30 to April 12, 2025

Apr 8	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; attend call with IFT to discuss queries with monthly reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.2
Apr 9	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; review of third-party liens discharged; review of monthly lease reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Apr 10	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; attend call re sale of EV chargers; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Apr 11	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; prepare US sales tax return file; review of draft sales invoices and POA's; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.4
TOTAL – J. Doddrell		58.2 hrs.

B. Wei

Hrs.

Mar 31	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales and invoices; review offers received from Dealership Network; review and track invoices to pay; update sales and dealer trackers for daily activity; prepare wire form schedule and cheques; review title status; prepare package for Century to review selling prices and reconditioning quotes and review same; and participate in various correspondence and internal discussions re: management property and related matters.	9.1
Apr 1	Review and track status of third party liens discharged; attend calls with Dealership Network re: sales and invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review title and POA status; review offers provided by the Dealership Network; update sales and dealer trackers for daily activity; and participate in various correspondence and internal discussions re: management property and related matters.	8.9



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 30 to April 12, 2025

Apr 2	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and track invoices to pay; review POA status and prepare POA for newly picked up units; reconcile funds received; prepare package for Century to review selling prices and reconditioning quotes; attend calls with Tiger and Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	8.4
Apr 3	Review and track invoices and prepare wire form schedule for same; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales; update sales and dealer trackers for daily activity; review POA status for Tiger units; review offers received from Dealership Network; reconcile funds received; and participate in various correspondence and internal discussions re: management property and related matters.	9.4
Apr 4	Review and track invoices and prepare wire form schedule for same; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend call with tax team re: tax reporting; attend calls with Dealership Network re: sales; update sales and dealer trackers for daily activity; review offers received from Dealership Network; and participate in various correspondence and internal discussions re: management property and related matters.	8.0
Apr 7	Review and track invoices; review offers received from Dealership Network; courier titles to Dealership Network and lessees; prepare March sales and tax reporting; update sales and dealer trackers for daily activity; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	8.6
Apr 8	Review and track invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare wire form schedule; review POA status and prepare same for additional units picked up; prepare dealer amendment form; prepare insurance change form; prepare package for Century to review selling prices and reconditioning quotes and review same; update sales and dealer trackers for daily activity; and participate in various correspondence and internal discussions re: management property and related matters.	10.7

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – March 30 to April 12, 2025

Apr 9	Review and track invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare package for Century to review selling prices and reconditioning quotes and review same; review offers received from Dealership Network; attend calls with Dealership Network re: sales and invoices; prepare March sales and tax reporting; and participate in various correspondence and internal discussions re: management property and related matters.	9.0
Apr 10	Prepare wire form schedule; review offers and proposed minimum prices received from Dealership Network; prepare March sales and tax reporting; update sales and dealer trackers for daily activity; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: management property and related matters.	9.3
Apr 11	Review offers and proposed minimum prices received from Dealership Network; prepare March sales and tax reporting; update sales and dealer trackers for daily activity; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; attend calls with Dealership Network re: sales; review and track invoices; and participate in various correspondence and internal discussions re: management property and related matters.	8.1
TOTAL – B. Wei		89.5 hrs.
<u>A. Singels-Ludvik</u>		<u>Hrs.</u>
Apr 1	Review emails regarding incoming payments; confirm same and update R&D; internal emails regarding same; bank reconciliations to March 31, 2025 on both CAD and USD accounts.	0.6
Apr 4	Review emails regarding incoming payments; confirm same and update R&D; review emails regarding payments required and prepare wires regarding same; internal emails regarding same; follow-up with RBC regarding wire confirmations.	0.8
Apr 10	Review emails regarding incoming payments; confirm same and update R&D; internal emails regarding same.	0.2
TOTAL – A. Singels-Ludvik		1.6 hrs.





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Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

May 26, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #12 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period April 13 to 26, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	0.4	\$1,295	\$518.00
E. Allin, Senior Director	22.7	\$900	20,430.00
H. Tanwar, Senior Director	1.0	\$900	900.00
E. Mann, Director	26.4	\$710	18,744.00
A. Goel, Senior Associate	8.4	\$530	4,452.00
J. Doddrell, Associate	49.9	\$500	24,950.00
B. Wei, Analyst	71.1	\$385	27,373.50
A. Singels-Ludvik, Manager	1.2	\$365	438.00
	<u>181.1</u>		<u>\$97,805.50</u>
Add: HST @ 13%			<u>12,714.72</u>
TOTAL INVOICE			<u>\$110,520.22</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #12 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 13 to 26, 2025

D. McIntosh

Hrs.

Apr 23	Review and approval of various wire payments.	0.4
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TOTAL – D. McIntosh		0.4 hrs.
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E. Allin

Hrs.

Apr 14	Review March lease reporting, review turnover lists and feedback from the Monitor, review IFT communications; attend call with Cassels re: Walmart and other file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	2.8
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Apr 15	Attend calls with the Dealership Network; attend call with Cassels re: Walmart chargers; attend to IFT expense related matters; review various lien and title related issues, including third party liens; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.0
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Apr 16	Attend call with Tiger; attend call with Dealership Network; review of Summary of Receipts and Disbursements and supporting sales; review of reconciliation of funds received from Tiger and related costs; review of payments, participate in various correspondence and internal discussions re: Management Property and related matters.	3.2
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Apr 17	Finalize Summary of Receipts & Disbursements and supporting schedules; participate in various correspondence and internal discussions re: Management Property and related matters.	2.0
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Apr 21	Participate in various correspondence with Cassels on various file matters; review March sales and tax reporting; attend to various lien related issues; review letter re: asset titled to third party; review sales schedules; participate in various correspondence and internal discussions re: Management Property and related matters.	2.7
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Apr 22	Attend call with Tiger re costs; review various correspondence with respect to lien and title issues; review wire requests; participate in discussions re: lease book and reporting data; participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
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Apr 23	Attend call with Tiger re: outstanding documentation and next auction; prepare for and attend call with IFT re: various file matters; review payments to be made; review Tiger settlement; participate in correspondence with respect to various lien and title issues; participate in various correspondence and internal discussions re: Management Property and related matters.	2.5
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Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 13 to 26, 2025

Apr 24	Attend to various lease related issues; review correspondence with respect to various lien and title issues; participate in various correspondence and internal discussions re: Management Property and related matters.	1.5
Apr 25	Attend to various lease related issues; review correspondence with respect to various lien and title issues; participate in various correspondence with Cassels re: file matters; participate in various correspondence and internal discussions re: Management Property and related matters.	1.5
TOTAL – E. Allin		22.7 hrs.

<u>H. Tanwar</u>		<u>Hrs.</u>
Apr 24	Review March 2025 Sales tax filings for all 3 Pride entities.	1.0
TOTAL – H. Tanwar		1.0 hr.

<u>E. Mann</u>		<u>Hrs.</u>
Apr 14	Attend to vehicle monetization matters; attend to lease matters, including banking updates; review payments; correspondence re: voluntary surrender of leased assets; attend to third-party liens; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
Apr 15	Attend to vehicle monetization matters; attend to lease matters, including banking updates; attend to third-party liens; discussions with Pride regarding an abandoned unit; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
Apr 16	Attend to vehicle monetization matters; attend to lease matters; review sales update; attend to third-party liens; correspondence with Tiger re: remaining US units; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.7
Apr 17	Attend to vehicle monetization matters; review US tax reporting; attend to lease matters; review sales update; attend to third-party liens; correspondence with Monitor re: corporate vehicle; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 13 to 26, 2025

Apr 21	Attend to vehicle monetization matters; attend to lease matters; correspondence with Monitor re: corporate vehicle; review tax reporting; review disbursements; review letter re: unit not titled to Pride; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.0
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Apr 22	Attend to vehicle monetization matters; review lease payment collections; correspondence with Pride re: abandoned unit; correspondence re: buyout of final corporate vehicle; attend to lease matters; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	4.2
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Apr 23	Attend to vehicle monetization matters; review IFT reporting; attend to lease matters; attend to banking matters; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re: Management Property and related matters.	3.5
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TOTAL – E. Mann	26.4 hrs.
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<u>A. Goel</u>	<u>Hrs.</u>
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Apr 21	Review sales tax data shared for Pride Truck Sales Ltd. and Tpine Leasing Capital Corp.; prepare return template for three entities.	1.2
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Apr 22	Preparation of detailed returns for the three entities, and documenting observations/comments for each entity; various discussions with H. Tanwar re. observations and return data.	4.8
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Apr 24	Review various sales and purchase invoices; prepare various updates to the returns for the three entities; prepare final excel workbook for the three entities including associated comments.	2.4
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TOTAL – A. Goel	8.4 hrs.
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<u>J. Doddrell</u>	<u>Hrs.</u>
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Apr 14	Draft US sales tax file; review list of turned over assets provided by the Monitor; attend call with counsel re: EV chargers; review of draft sales invoices; update unit sales tracker; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.3
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Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 13 to 26, 2025

Apr 15	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; review of outstanding title documents; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Apr 16	Attend calls with the Dealership Network re: progress of sales; review of offers received by the Dealership Network; update unit sales tracker; reconcile account receipts and disbursements; review of invoices to pay; review of Tiger expenses incurred; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Apr 17	Reconcile account receipts and disbursements and prepare for distribution; update unit sales tracker; attend call with Brandt re outstanding pricing; review of draft sales invoices; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.7
Apr 21	Attend calls with Dealership Network re: progress of sales and status of condition reports; review of draft US sales tax workpapers received; review of Canadian tax reporting file; review of draft sales invoices and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Apr 22	Attend calls with Dealership Network re: progress of sales and status of condition reports; review offers received by the Dealership Network; review of draft sales invoices; review of auctioneer expenses; and participate in various correspondence and internal discussions re: Management Property and related matters.	5.5
Apr 23	Attend calls with Dealership Network re: progress of sales and status of condition reports; review of draft Power of Attorney; review of third-party liens discharged; and participate in various correspondence and internal discussions re: Management Property and related matters	4.5
TOTAL – J. Doddrell		49.9 hrs.

<u>B. Wei</u>	<u>Hrs.</u>
Apr 13	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; and review and track invoices.
	1.4



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 13 to 26, 2025

Apr 14	Review offers and minimum prices received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; update sales and dealer trackers for daily activity; review and track invoices; prepare March sales and tax reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.5
Apr 15	Review offers and minimum prices received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; update sales and dealer trackers for daily activity; review and track invoices; review status of BOS and POAs for units in Tiger auction; prepare March sales and tax reporting; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.6
Apr 16	Review offers and minimum prices received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; update sales and dealer trackers for daily activity; drive to the Mississauga and Milton Pride yards and take photos of same; prepare package for Century to review selling prices and reconditioning quotes and review same; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.9
Apr 17	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; update sales and dealer trackers for daily activity; review offers and minimum prices received from Dealership Network; attend calls with Dealership Network re: sales; prepare package for Century to review selling prices and reconditioning quotes and review same; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Apr 21	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; reconcile funds received; review and track professional fees incurred; review March sales and tax reporting; prepare POAs for US lease units; review offers and minimum prices received from Dealership Network; review status of title documents; prepare package for Century to review selling prices and reconditioning quotes and review same; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.3

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 13 to 26, 2025

Apr 22	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review and track professional fees incurred; prepare POAs for US lease units; review offers and minimum prices received from Dealership Network; review status of title documents; prepare package for Century to review selling prices and reconditioning quotes and review same; and participate in various correspondence and internal discussions re: management property and related matters.	10.6
Apr 23	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare POAs for US lease units; prepare package for Century to review selling prices and reconditioning quotes and review same; review offers and minimum prices received from Dealership Network; review and track title documentation for US lease units; review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; and participate in various correspondence and internal discussions re: Management Property and related matters.	12.1
Apr 25	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; and attend call with Dealership Network re: sales.	0.5
TOTAL – B. Wei		71.1 hrs.
<u>A. Singels-Ludvik</u>		<u>Hrs.</u>
Apr 21	Review emails regarding incoming payments; confirm same and update R&D; internal emails regarding same.	0.2
Apr 23	Review emails regarding incoming payments; confirm same and update R&D; review emails regarding payments required and prepare wires regarding same; internal emails regarding same; follow-up with RBC regarding wire confirmations.	1.0
TOTAL – A. Singels-Ludvik		1.2 hrs.



Alvarez & Marsal Canada Inc.
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200 Bay Street, Suite 3501, P.O. Box 22
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Fax: +1 416 847 5201

July 2, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #13 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period April 27 to May 10, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	1.1	\$1,295	\$1,424.50
E. Allin, Senior Director	19.5	\$900	17,550.00
E. Mann, Director	30.3	\$710	21,513.00
A. Goel, Senior Associate	3.3	\$530	1,749.00
J. Doddrell, Associate	63.3	\$500	31,650.00
B. Wei, Analyst	77.4	\$385	29,799.00
A. Singels-Ludvik, Manager	3.8	\$365	1,387.00
	198.7		\$105,072.50
Add: Out of pocket expenses – reprinting of vehicle titles			786.00
			\$105,858.50
Add: HST @ 13%			13,761.61
TOTAL INVOICE			\$119,620.11

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #13 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 27 to May 10, 2025

<u>D. McIntosh</u>		<u>Hrs.</u>
Apr 29	Review and approval of various March tax remittances and other invoice payments.	0.6
May 8	Review distribution of proceeds/vehicle sales report update; internal discussions re same.	0.5
TOTAL – D. McIntosh		1.1 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
Apr 28	Attend call and participate in various correspondence with Cassels re various file matters; attend to various lease related issues; review correspondence with respect to various lien and title issues; participate in various correspondence and internal discussions re Management Property and related matters.	3.2
Apr 29	Attend call with Cassels re Walmart chargers and other file matters; review various lien and title related issues, review tax remittances; review invoices and related wires; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
May 5	Review receipts and disbursements and supporting schedules; review communication with respect to various vehicle monetization matters; review payments; participate in correspondence with respect to various lien and title issues; participate in various correspondence and internal discussions re Management Property and related matters.	2.5
May 6	Participate in various correspondence with Cassels on various file matters; participate in various correspondence and internal discussions re Management Property and related matters.	2.0
May 7	Attend call with Tiger; attend call with Dealership Network; attend call with Cassels re various file matters; finalize Summary of Receipts & Disbursements and supporting schedules; attend to various lien and title issues; review lease reporting; participate in various correspondence and internal discussions re Management Property and related matters.	4.0
May 8	Attend call with Cassels re various file matters; participate in correspondence with respect to various lien and title issues; participate in various correspondence and internal discussions re Management Property and related matters.	2.1



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 27 to May 10, 2025

May 9	Attend call with IFT regarding the repossession process and other matters; review correspondence with respect to various lien and title issues; attend to various monetization matters; participate in various correspondence and internal discussions re Management Property and related matters.	2.2
TOTAL – E. Allin		19.5 hrs.

<u>E. Mann</u>	<u>Hrs.</u>	
Apr 28	Attend to vehicle monetization matters; attend to lease matters, including banking updates; attend to third-party liens; prepare bank account sweep; correspond with Pride regarding bills of sales; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	6.0
Apr 29	Attend to vehicle monetization matters; attend to lease matters; review sales update; attend to third-party liens; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
Apr 30	Attend to vehicle monetization matters; attend to lease matters; review disbursements; review correspondence regarding unit not titled to Pride; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.5
May 1	Attend to vehicle monetization matters; attend to lease matters; review disbursements; review correspondence regarding potential buyout; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
May 2	Attend to vehicle monetization matters; review IFT reporting; attend to lease matters; facilitate lease buyout negotiations; review receipts and disbursements; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.8
May 7	Attend to vehicle monetization matters; review IFT reporting; attend to lease matters; review sales update; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.5



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 27 to May 10, 2025

May 8	Attend to vehicle monetization matters; review IFT reporting; attend to lease matters; review Monitor turn-over reports and related cost allocation; review disbursements; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.5
May 9	Attend to vehicle monetization matters; review IFT reporting; attend to lease matters; discussions with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5
TOTAL – E. Mann		30.3 hrs.

<u>A. Goel</u>	<u>Hrs.</u>	
Apr 28	File GST/HST returns of three entities for period March 2025 and send final confirmation emails to the A&M Restructuring team.	1.7
May 9	Prepare response re query from A&M Restructuring team; internal discussions with B. Wei and H. Tanwar and review of invoice.	1.6
TOTAL – A. Goel		3.3 hrs.

<u>J. Doddrell</u>	<u>Hrs.</u>	
Apr 28	Review monthly tax reporting; review list of turned over assets provided by the Monitor; review of draft sales invoices; update unit sales tracker; review offers received by the Dealership Network; review of title documents on file; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
Apr 29	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of invoices received from the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	7.1
Apr 30	Attend calls with the Dealership Network re progress of sales; review of offers received by the Dealership Network; update unit sales tracker; attend call with Saskatoon Police re seized unit; and participate in various correspondence and internal discussions re Management Property and related matters.	7.4

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 27 to May 10, 2025

May 1	Attend calls with the Dealership Network re progress of sales; review of offers received by the Dealership Network; update unit sales tracker; reconcile account receipts and disbursements and prepare distribution; review invoices to pay; and participate in various correspondence and internal discussions re Management Property and related matters.	8.1
May 2	Attend calls with Dealership Network re progress of sales and status of closing deals; review offers received by the Dealership Network; review of draft sales invoices; review of auctioneer expenses; and participate in various correspondence and internal discussions re Management Property and related matters.	7.2
May 5	Review of offers received by the Dealership Network; review of lien discharges.	1.5
May 6	Review of offers received by the Dealership Network; review of draft sales invoices.	1.2
May 7	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; attend call with IFT re invoice and account aging; review of invoices received; and participate in various correspondence and internal discussions re Management Property and related matters.	7.9
May 8	Attend calls with Dealership Network re progress of sales and status of active deals; review of offers received by the Dealership Network; review of outstanding invoices due to the Dealership Network; reconcile lease servicer bank accounts; reconcile account receipts and disbursements; review of Schedule B of the CMO; participate in various correspondence and internal discussions re Management Property and related matters.	8.1
May 9	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of invoices received from the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	6.8
TOTAL – J. Doddrell		63.3 hrs.



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 27 to May 10, 2025

<u>B. Wei</u>	<u>Hrs.</u>
Apr 28 Review sales reporting; update sales and dealer trackers for daily activity; prepare and deposit cheques for tax remittance; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received re sales; review title status for US units on lease; review and track invoices; and participate in various correspondence and internal discussions re Management Property and related matters.	9.1
Apr 29 Review and track invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare wire requests; prepare package for Century to review selling prices and reconditioning quotes and review same; update sales and dealer trackers for daily activity; review offers and minimum prices received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	9.0
Apr 30 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare package for Century to review selling prices and reconditioning quotes and review same; review and track invoices; attend calls with Dealership Network re sales; review US sales taxes; update sales and dealer trackers for daily activity; deposit cheques; prepare wire requests; and participate in various correspondence and internal discussions re Management Property and related matters.	8.7
May 1 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales; review offers and minimum prices received from Dealership Network; update sales and dealer trackers for daily activity; reconcile funds received re sales; attend to repair liens; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
May 2 Review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same;; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received re sales; update sales and dealer trackers for daily activity; attend to repair liens; attend call with the Company re titling issues; and participate in various correspondence and internal discussions re Management Property and related matters.	11.8
May 5 Update sales and dealer trackers for daily activity; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	1.2

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 27 to May 10, 2025

May 6	Update sales and dealer trackers for daily activity; and track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales.	0.7
May 7	Update sales and dealer trackers for daily activity; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received re sales; attend calls with Dealership Network re sales; prepare insurance change form; review status of POAs for lease units; and participate in various correspondence and internal discussions re Management Property and related matters.	9.4
May 8	Update sales and dealer trackers for daily activity; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare dealer amendment forms; attend calls with Dealership Network re sales; review and prepare insurance change form; prepare POAs for units on lease; and participate in various correspondence and internal discussions re Management Property and related matters.	10.0
May 9	Update sales and dealer trackers for daily activity; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received re sales; prepare POAs for units on lease; attend calls with Dealership Network re sales; review offers and minimum prices received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	9.5
TOTAL – B. Wei		77.4 hrs.

<u>A. Singels-Ludvik</u>		<u>Hrs.</u>
Apr 29	Internal discussions regarding payments for HST and update Schedule of Receipts and Disbursements (“R&D”) regarding same.	0.5
Apr 30	Review emails regarding payments required and prepare wires regarding same; internal emails regarding same; follow-up with RBC regarding wire confirmations.	1.5
May 5	Review emails regarding incoming payments; confirm same and update R&D; bank reconciliation to date on both CAD and USD accounts; internal emails regarding same.	1.0
May 6	Review email regarding payment required and prepare wire regarding same; follow-up with RBC regarding wire confirmation.	0.2
May 8	Review emails regarding incoming payments; confirm same and update R&D; internal emails regarding same.	0.2



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – April 27 to May 10, 2025

May 9	Review email regarding payment required and prepare wire regarding same; follow-up with RBC regarding wire confirmation; internal discussions regarding incoming payments.	0.4
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TOTAL – A. Singels-Ludvik	3.8 hrs.
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Fax: +1 416 847 5201

July 8, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #14 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period May 11 to 24, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	2.3	\$1,295	\$2,978.50
E. Allin, Senior Director	29.6	\$900	26,640.00
H. Tanwar, Senior Director	0.5	\$900	450.00
E. Mann, Director	40.3	\$710	28,613.00
A. Goel, Senior Associate	3.6	\$530	1,908.00
J. Doddrell, Associate	61.7	\$500	30,850.00
B. Wei, Analyst	84.1	\$385	32,378.50
A. Singels-Ludvik, Manager	3.3	\$365	1,204.50
	<u>225.4</u>		<u>\$125,022.50</u>
Add: HST @ 13%			<u>16,252.93</u>
TOTAL INVOICE			<u>\$141,275.43</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #14 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 11 to 24, 2025

<u>D. McIntosh</u>	<u>Hrs.</u>
May 14 Internal discussions regarding Dealership Network matters.	0.5
May 15 Review and approve various wire payments.	0.3
May 23 Review and approve disbursements/wire transfers.	0.4
May 24 Review updated statement of receipts and disbursements and accompanying materials and provision of comments thereon; review and approve disbursements/wire transfers.	1.1
TOTAL – D. McIntosh	2.3 hrs.

<u>E. Allin</u>	<u>Hrs.</u>
May 12 Attend to vehicle monetization matters re PST; attend to various lease related issues; participate in various correspondence and internal discussions re Management Property and related matters.	2.5
May 13 Attend call with Cassels re Walmart chargers and other file matters; attend call with Dealership Network and review various vehicle offers, review sales update and prepare update on process; and participate in various correspondence and internal discussions re Management Property and related matters.	3.7
May 14 Review of April lease reporting; attend call with Ritchie Brothers re chargers; prepare update on inventory and lease status; attend call with BDO re Dealership Network matters and review documents with respect to same; participate in various correspondence with Cassels re file matters; various correspondence and internal discussions re Management Property and related matters.	4.9
May 15 Prepare update on sales and lease status; attend call with Agent re file matters; Participate in various correspondence with Cassels on file matters; attend call with Dealership Network; review invoices to be paid; review IFT repossession report and April metrics; participate in various correspondence and internal discussions re Management Property and related matters.	5.1
May 16 Attend to various lien issues; attend call with the Agent re various file matters; and internal discussions re Management Property and related matters.	1.1



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 11 to 24, 2025

May 20	Attend call with Dealership Network; participate in correspondence with respect to various lien and title issues; review and finalize summary of receipts & disbursements and supporting sales schedules; participate in various correspondence and internal discussions re Management Property and related matters.	2.2
May 21	Attend call with BDO re Dealership Network matters; participate in various correspondence with Cassels re Dealership Network matters; review April lease reporting; attend to various lien and title matters; participate in various correspondence and internal discussions re Management Property and related matters.	3.3
May 22	Attend call with Dealership Network; Attend call with Tiger re seized unit; attend call with Cassels re Dealership Network matter and draft memo re same; review tax reporting; attend to vehicle monetization matters; review correspondence with respect to various lien and title issues; participate in various correspondence and internal discussions re Management Property and related matters.	5.6
May 23	Attend to various monetization matters; participate in various correspondence and internal discussions re Management Property and related matters.	1.2
TOTAL – E. Allin		29.6 hrs.

H. Tanwar **Hrs.**

May 12	Response to query regarding SK PST on commission and call with the Dealership Network.	0.5
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TOTAL – H. Tanwar **0.5 hrs.**

E. Mann **Hrs.**

May 12	Attend to vehicle monetization matters; attend to lease matters; review disbursements; discussions with respect to PST remittance; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
May 13	Attend to vehicle monetization matters; attend to lease matters; review disbursements; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.8

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 11 to 24, 2025

May 14	Attend to vehicle monetization matters; attend to lease matters; review sales update; discussions regarding Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	6.5
May 15	Attend to vehicle monetization matters; attend to lease matters, including review of lease reporting; review sales update; review Dealership Network transactions; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.5
May 16	Attend to vehicle monetization matters; attend to lease matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.5
May 20	Attend to vehicle monetization matters; attend to lease matters; review Dealership Network transactions; discussions with Pride and TGF re US titles; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
May 21	Attend to vehicle monetization matters; attend to lease matters; review tax reporting; review Dealership Network transactions; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
May 22	Attend to vehicle monetization matters; attend to lease matters; discussions with Tiger regarding auction matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
May 23	Attend to vehicle monetization matters; attend to lease matters, including correspondence with IFT; review turnover information provided by the Monitor; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5

TOTAL – E. Mann **40.3 hrs.**

A. Goel **Hrs.**

May 12 Prepare response to query from A&M Restructuring Team. 0.5



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 11 to 24, 2025

May 22	Internal discussions with A&M Restructuring team regarding data for Canadian sales tax for Tpine Leasing Capital Corp.	0.4
May 23	Review various sales and purchase invoices and prepare Canadian sales tax returns for the April 2025 period for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	2.7
TOTAL – A. Goel		3.6 hrs.

J. Doddrell

Hrs.

May 12	Draft monthly reporting for US sales tax; review monthly sales reporting; review of draft sales invoices; update unit sales tracker; review offers received by the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	6.9
May 13	Attend calls with the Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of total leases transitioned to IFT; and participate in various correspondence and internal discussions re Management Property and related matters.	8.1
May 14	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of payments to be made to the Dealership Network; review of Dealership Network transactions; and participate in various correspondence and internal discussions re Management Property and related matters	9.5
May 15	Attend calls with the Dealership Network re progress of sales; review of offers received by the Dealership Network; update unit sales tracker; review of Dealership Network transactions; and participate in various correspondence and internal discussions re Management Property and related matters.	7.7
May 16	Attend calls with Dealership Network re progress of sales and status of closing deals; review offers received by the Dealership Network; review of workpapers for US tax return; review listing of assets turned over provided by the Monitor; and participate in various correspondence and internal discussions re Management Property and related matters.	7.2

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 11 to 24, 2025

May 20	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of payments to be made to the Dealership Network; review of sale closing documentation; and participate in various correspondence and internal discussions re Management Property and related matters	8.7
May 21	Review offers received by the Dealership Network; review of draft sales invoices; review of asset turnover list provided by the Monitor; review of monthly tax reporting; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
May 22	Attend calls with Dealership Network re progress of sales and status of active deals; review of offers received by the Dealership Network; review of invoices for the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	5.4
May 23	Review offers received by the Dealership Network; review of draft sales invoices; review of invoices for the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	4.7
TOTAL – J. Doddrell		61.7 hrs.

B. Wei

Hrs.

May 12	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales, taxes, and transfer of funds; review offers and minimum prices received from Dealership Network; prepare POAs to be executed; update sales and dealer trackers for daily activity; reconcile funds to be received; review status of deals pending close and follow-up with Dealership Network re same; and participate in various correspondence and internal discussions re Management Property and related matters.	8.3
May 13	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and prepare POAs to be executed; attend calls with Dealership Network re sales; update sales and dealer trackers for daily activity; prepare package for Century to review selling prices and review same; review offers received from Dealership Network; reconcile funds received; and participate in various correspondence and internal discussions re Management Property and related matters.	9.4



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 11 to 24, 2025

May 14	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales; update sales and dealer trackers for daily activity; review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; prepare package for Century to review selling prices and review same; review and track MTO searches for select Dealership Network transactions; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	10.2
May 15	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers for daily activity; attend calls with Dealership Network re sales; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	8.1
May 16	Prepare wires to be processed; review status of POAs; update sales and dealer trackers for daily activity; attend calls with Dealership Network re sales; review and track MTO searches for select Dealership Network units; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	7.5
May 19	Review and track invoices; update sales and dealer trackers; and prepare April sales and tax reporting.	1.6
May 20	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare April sales and tax reporting; attend calls with Dealership Network re sales; review select Dealership Network transactions; reconcile funds received; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	10.5
May 21	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received; prepare April sales and tax reporting; attend calls with Dealership Network re sales; update sales and dealer trackers; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	9.9

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 11 to 24, 2025

May 22	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received; attend calls with Dealership Network re sales and invoices; update sales and dealer trackers; prepare package for Century to review selling prices and review same; review status of deals pending close and follow up with Dealership Network re same; review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; and participate in various correspondence and internal discussions re Management Property and related matters.	10.2
May 23	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers; reconcile funds re deals pending close; prepare package for Century to review selling prices and reconditioning quotes and review same; attend calls with Dealership Network re sales; attend call with Service Ontario re title reprinting; review and track MTO searches for select Dealership Network units; and participate in various correspondence and internal discussions re Management Property and related matters.	8.4
TOTAL – B. Wei		84.1 hrs.
<u>A. Singels-Ludvik</u>		<u>Hrs.</u>
May 15	Review payment requests and related invoices, update schedule of receipts and disbursements (“R&D Schedule”) in respect of same and prepare wire transfers as applicable.	2.2
May 21	Review payment request and review bank activity; prepare wire transfer and update the R&D Schedule in respect of same.	0.3
May 22	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same.	0.6
May 23	Review payment request; update the R&D Schedule in respect of same and prepare wire transfer as applicable.	0.2
TOTAL – A. Singels-Ludvik		3.3 hrs.



Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

July 14, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #15 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the two-week period May 25 to June 7, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	2.2	\$1,295	\$2,849.00
E. Allin, Senior Director	26.2	\$900	23,580.00
H. Tanwar, Senior Director (Tax)	0.5	\$900	450.00
E. Mann, Director	29.0	\$710	20,590.00
K. Park, Director (Tax)	2.8	\$660	1,848.00
A. Goel, Senior Associate (Tax)	11.3	\$530	5,989.00
J. Doddrell, Associate	43.3	\$500	21,650.00
B. Wei, Analyst	104.0	\$385	40,040.00
A. Singels-Ludvik, Manager	5.9	\$365	2,153.50
	<u>225.2</u>		<u>\$119,149.50</u>
Add: HST @ 13%			<u>15,489.44</u>
TOTAL INVOICE			<u>\$134,638.94</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #15 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

<u>D. McIntosh</u>	<u>Hrs.</u>
May 27 Review memorandum re Dealership Network matters and provide comments.	1.4
June 4 Review updated R&D report and provision of comments re same; review proposed distribution and BMO direction.	0.8
TOTAL – D. McIntosh	2.2 hrs.

<u>E. Allin</u>	<u>Hrs.</u>
May 26 Attend to vehicle monetization matters; attend to various lease related issues; participate in various correspondence and internal discussions re Management Property and related matters.	2.5
May 27 Review active deals and status of same; attend to various lease related issues; attend to various title related matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.0
May 28 Attend call with Cassels re Dealership Network matters; attend to various title and lien related matters; participate in correspondence and internal discussions re Management Property and related matters.	2.0
May 29 Participate in various correspondence with Cassels on Dealership Network matter; attend call with IFT re repossession efforts; review tax reporting; review invoices to be paid; attend to various lease related issues; participate in various correspondence and internal discussions re Management Property and related matters.	3.2
May 30 Attend call with Agent re various file matters; attend call with Cassels re Dealership Network matter; attend to various lien issues; review finalized tax reporting; review updated sales; review payments to be made; and participate in internal discussions re Management Property and related matters.	3.5
June 2 Attend call with BDO re Dealership Network; participate in correspondence with respect to various lien and title issues; review and finalize summary of receipts & disbursements and supporting sales schedules; participate in various correspondence and internal discussions re Management Property and related matters.	3.0
June 3 Attend call with Tiger re final reconciliation and other matters; attend call with Cassels re file matters; participate in various correspondence and internal discussions re Management Property and related matters.	2.5

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

June 4	Attend call with IFT re lien release process and other file matters; finalize distribution and direction to pay with Agent; review Monitor turn-over lists; review Monitor's cost allocation as it relates to the Manager's activities; participate in various correspondence and internal discussions re Management Property and related matters.	3.7
June 5	Participate in correspondence with Cassels regarding file matters; review various lease data; and participate in various correspondence and internal discussions re Management Property and related matters.	1.8
June 6	Attend to various monetization matters and review payments to be made; review Monitor's cost allocation as it relates to the Manager's activities; participate in various correspondence and internal discussions re Management Property and related matters.	2.0
TOTAL – E. Allin		26.2 hrs.

H. Tanwar (Tax) **Hrs.**

May 29	Review GST/HST, PST & QST working papers for all 3 Pride entities (April 2025).	0.5
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TOTAL – H. Tanwar **0.5 hrs.**

E. Mann **Hrs.**

May 26	Attend to vehicle monetization matters; attend to lease matters; review receipts and disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
May 27	Attend to vehicle monetization matters; attend to lease matters; and participate in various correspondence and internal discussions re Management Property and related matters.	1.0
May 28	Attend to vehicle monetization matters; attend to lease matters; review disbursements; participate in discussions re reported stolen unit; review insurance settlements; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 2	Attend to vehicle monetization matters; attend to lease matters; review sales update; correspondence with Pride re transitioned leases; review requested lien discharges; attend to Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

June 3	Attend to vehicle monetization matters; attend to lease matters; review discharged liens and correspondence with secured creditor re same; review correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
June 4	Attend to vehicle monetization matters; attend to lease matters; review Monitor turn-over lists; review Monitor's cost allocation as it relates to the Manager's activities; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 5	Attend to vehicle monetization matters; attend to lease matters; review sales update; review Monitor's cost allocation as it relates to the Manager's activities; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
June 6	Attend to vehicle monetization matters; attend to lease matters; review lease reporting; correspondence with A. Johal regarding corporate vehicle buyout; review Monitor's cost allocation as it relates to the Manager's activities; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
TOTAL – E. Mann		29.0 hrs.

K. Park (Tax) **Hrs.**

May 27	Research on bad debt GST/HST reporting, review of GST/HST returns for Tpine Truck Rental Inc. and Pride Truck Sales Ltd. for April 2025, internal call to discuss.	1.3
May 28	GST/HST return review for Tpine Leasing for April 2025.	1.5

TOTAL – K. Park **2.8 hrs.**

A. Goel (Tax) **Hrs.**

May 27	Internal discussions with A&M Restructuring team and A&M Tax team regarding data for Tpine Leasing Capital Corp.; review various sales and purchase invoices and prepare Canadian sales tax returns for the April 2025 period for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	5.6
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Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

May 28	Review various sales and purchase invoices and prepare Canadian sales tax returns for the April 2025 period for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	3.0
May 29	Prepare various updates to the returns for the three entities and prepare final excel workbook including associated comments.	1.7
May 30	File GST/HST returns of three entities for April 2025 and send final confirmation emails to the A&M Restructuring team.	1.0
TOTAL – A. Goel		11.3 hrs.

J. Doddrell

Hrs.

May 26	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; reconcile account receipts and disbursements; review of cost allocation model provided by the Monitor as it relates to the Manager's activities; and participate in various correspondence and internal discussions re Management Property and related matters.	8.2
May 27	Attend calls with Dealership Network re progress of sales and status of active deals; review of draft sales invoices; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	3.4
May 28	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of payments to be made to the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	5.3
May 29	Attend calls with the Dealership Network re progress of sales; review of offers received by the Dealership Network; update unit sales tracker; review of payments due to the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	5.5
May 30	Attend calls with Dealership Network re progress of sales and status of closing deals; review offers received by the Dealership Network; attend calls with Saskatchewan registrations department re printing of titles; and participate in various correspondence and internal discussions re Management Property and related matters.	5.6



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

June 2	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of payments to be made to the Dealership Network; review of sale closing documentation; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	8.8
June 3	Review offers received by the Dealership Network; review of draft sales invoices; review expense detail provided by Tiger and attend call with Tiger to discuss same; and participate in various correspondence and internal discussions re Management Property and related matters.	2.8
June 4	Review of offers received by the Dealership Network; review of outstanding draft sales invoices; attend call with the Monitor re lease payments owing; and participate in various correspondence and internal discussions re Management Property and related matters.	1.9
June 5	Review offers received by the Dealership Network; review of draft sales invoices; and participate in various correspondence and internal discussions re Management Property and related matters.	1.8
TOTAL – J. Doddrell		43.3 hrs.

B. Wei

Hrs.

May 26	Review Century provided values and reconditioning quotes; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend call with Service Ontario re title reprinting; review status of title reprints and registration searches at Service Ontario; attend calls with Dealership Network re sales; review offers received from Dealership Network; review and track professional fees incurred; reconcile funds received; and participate in various correspondence and internal discussions re Management Property and related matters.	11.2
May 27	Prepare package for Century to review selling prices and reconditioning quotes and review same; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend to Service Ontario re title reprints; attend calls with Dealership Network re sales; review offers received from Dealership Network; reconcile funds received; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	9.4



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

May 28	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales; reconcile funds re deals pending close; prepare package for Century to review selling prices and reconditioning quotes and review same; review and track titles and registration searches; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	9.1
May 29	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales and invoices; review and track titles and registration searches; prepare wires to be processed; prepare package for Century to review selling prices and reconditioning quotes and review same; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	9.9
May 30	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales and invoices; reconcile funds to be transferred re deals pending close; prepare wires to be processed; review offers received from Dealership Network; update sales and dealer trackers; review Century provided values and reconditioning quotes; and participate in various correspondence and internal discussions re Management Property and related matters.	8.5
June 1	Reconcile funds to be transferred re deals pending close; and update sales and dealer trackers.	1.3
June 2	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare cheques re tax remittance; attend calls with Dealership Network re sales and invoices; review the status of POAs for US lease units; reconcile funds to be transferred re deals pending close; prepare package for Century to review selling prices and review same; update sales and dealer trackers; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	12.0
June 3	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track invoices; review Dealership Network matters; review status of RSLA liens and contact repair shops re same; attend calls with Dealership Network re sales; prepare package for Century to review selling prices and review same; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	10.5

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

June 4	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers received from Dealership Network; attend calls with Dealership Network re sales; review of lease portfolio data; update sales and dealer trackers; reconcile funds received; and participate in various correspondence and internal discussions re Management Property and related matters.	10.1
June 5	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare wires to be processed; prepare insurance change forms; attend calls with repair shops re RSLA liens; attend calls with Dealership Network re sales; review offers received from Dealership Network; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	9.6
June 6	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review Dealership Network matters; prepare wires to be processed; review offers received from Dealership Network; update sales and dealer trackers; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	10.8
June 7	Review Dealership Network matters; and update sales and dealer trackers.	1.6
TOTAL – B. Wei		104.0 hrs.

A. Singels-Ludvik

Hrs.

May 28	Review email regarding wire request to transfer funds from Pride account; prepare wire request to RBC regarding same; review bank activity and update the schedule of receipts and disbursements (“R&D Schedule”) for incoming receipts; emails regarding same.	1.0
May 29	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; bank reconciliations to date; internal discussions regarding incoming receipts and backup regarding same.	1.5
May 30	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; review payment request and process wire regarding same; follow-up with RBC regarding wire confirmation.	0.8
June 2	Review payment requests; update the R&D Schedule in respect of same and prepare wire transfers as applicable; internal discussions regarding same.	1.0



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – May 25 to June 7, 2025

June 3	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
June 4	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
June 5	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	0.8
June 6	Update wires to reflect current date and follow-up with RBC regarding wire confirmations; review bank activity and update for incoming wires.	0.4
TOTAL – A. Singels-Ludvik		5.9 hrs.





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Phone: +1 416 847 5200
Fax: +1 416 847 5201

July 14, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #16 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the three-week period June 8 to 28, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	1.5	\$1,295	\$1,942.50
E. Allin, Senior Director	41.0	\$900	36,900.00
H. Tanwar, Senior Director (Tax)	0.5	\$900	450.00
E. Mann, Director	44.8	\$710	31,808.00
K. Park, Director (Tax)	1.5	\$660	990.00
A. Goel, Senior Associate (Tax)	14.4	\$530	7,632.00
J. Doddrell, Associate	64.9	\$500	32,450.00
B. Wei, Analyst	113.2	\$385	43,582.00
A. Singels-Ludvik, Manager	3.2	\$365	1,168.00
	<u>285.0</u>		<u>\$156,922.50</u>
Add: HST @ 13%			<u>20,399.93</u>
TOTAL INVOICE			<u>\$177,322.43</u>

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #16 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

<u>D. McIntosh</u>		<u>Hrs.</u>
June 9	Review disbursements/approve wire payments.	0.5
June 24	Review R&D/sales update report.	0.3
June 27	Review and approve wire transfers/disbursements; review/approve May tax payments.	0.7
TOTAL – D. McIntosh		1.5 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
June 9	Review payments to be made; review lease reporting; attend to vehicle monetization matters; participate in various correspondence and internal discussions re Management Property and related matters.	3.4
June 10	Attend call with Cassels re various file matters, attend to lease matters; review documentation provided by Dealership Network; attend to various lease related matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.6
June 11	Attend call with Cassels and Fasken re dealership matters; attend to various title and lien related matters; review lease data; and participate in correspondence and internal discussions re Management Property and related matters.	2.7
June 12	Review invoices to be paid; attend to various title and lien related issues; attend call with Agent re Dealership Network matters; participate in various correspondence and internal discussions re Management Property and related matters.	3.4
June 13	Attend to vehicle monetization matters; review lease reporting and attend to lease matters; review sales update; and participate in internal discussions re Management Property and related matters.	2.9
June 16	Attend to various title and lien related issues; review lease reporting; review receipts and disbursements; participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 17	Attend to various title and lien related issues; review lease reporting; participate in correspondence with Cassels re various file matters; participate in various correspondence and internal discussions re Management Property and related matters.	3.5

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

June 18	Attend call with BDO re Dealership Network matters; attend to vehicle monetization matters; attend to lease matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
June 19	Participate in various correspondence and internal discussions re Management Property and related matters.	1.0
June 20	Review Monitor's Twenty-Eighth Report and related motion materials; Participate in various correspondence and internal discussions re Management Property and related matters.	1.0
June 23	Attend call with Cassels re various file matters; participate in various correspondence and internal discussions re Management Property and related matters.	1.0
June 24	Attend call with BDO re Dealership Network matters; attend call with the Agent re various file matters; review summary of receipts and disbursements and supporting sales reporting; review tax reporting; attend to various title issues; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
June 25	Attend to various title and lien related matters; and participate in correspondence and internal discussions re Management Property and related matters.	1.5
June 26	Review invoices to be paid; review repossession report provided by IFT; attend call with Cassels re various file matters; review RSLA liens to be addressed; review sales status with each dealership; participate in various correspondence and internal discussions re Management Property and related matters.	2.5
June 27	Attend call with IFT; review of various lease reporting data; attend call with Cassels re various file matters; review RBC bi-lateral analysis; and participate in internal discussions re Management Property and related matters.	4.0
TOTAL – E. Allin		41.0 hrs.
<u>H. Tanwar (Tax)</u>		<u>Hrs.</u>
June 25	Review GST/HST, PST, QST return working for all 3 Pride entities.	0.5
TOTAL – H. Tanwar		0.5 hrs.

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

<u>E. Mann</u>	<u>Hrs.</u>
June 9 Attend to vehicle monetization matters; attend to lease matters; review sales update; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
June 10 Attend to vehicle monetization matters; attend to lease matters, including review of delinquency data; review sales update; review title protocol re lease portfolio; attend to Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
June 11 Attend to vehicle monetization matters; attend to lease matters, including review of delinquency data; review sales update; discussions with Dealer re missing titles; attend to banking matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
June 13 Attend to vehicle monetization matters; attend to lease matters; review repossession report; review sales update; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 16 Attend to vehicle monetization matters; attend to lease matters; review lease reporting; review sales update; correspondence with Cassels regarding file matters; review receipts and disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 17 Attend to vehicle monetization matters; attend to lease matters; review sales update; discussions regarding missing titles; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 18 Attend to vehicle monetization matters; attend to lease matters; attend call re Dealership Matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.5
June 20 Review lien reports and correspondence with BDO regarding same; and participate in various correspondence and internal discussions re Management Property and related matters.	1.0

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

June 23	Attend to vehicle monetization matters; attend to lease matters, including review of lease buyout requests; review Monitor's Twenty-Eighth Report and related motion materials; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.8
June 24	Attend to vehicle monetization matters; attend to lease matters; review sales update; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 25	Discussions with Pride and Tiger regarding sold US units; and participate in various correspondence and internal discussions re Management Property and related matters.	1.5
June 26	Attend to vehicle monetization matters; attend to lease matters; review tax reporting; review disbursements; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
June 27	Attend to vehicle monetization matters; attend to lease matters; review sales update; attend to banking matters; attend call with IFT; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5
TOTAL – E. Mann		44.8 hrs.
<u>K. Park (Tax)</u>		<u>Hrs.</u>
June 24	Review of May returns for 3 entities, call with A. Goel to discuss Leasing Capital Co.'s findings.	1.5
TOTAL – K. Park		1.5 hrs.
<u>A. Goel (Tax)</u>		<u>Hrs.</u>
June 17	Internal discussions regarding data for Canadian sales tax for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	0.5
June 19	Internal discussions regarding data for Canadian sales tax for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	0.5

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

June 23	Various discussions with A&M Restructuring team and K. Park to discuss observations for three entities; preparation of detailed returns for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc. and documentation of observations/comments for each entity.	3.3
June 24	Review sales tax data shared for the three entities; review various sales and purchase invoices, prepare Canadian sales tax returns for May period, and participate in various internal discussions regarding same; prepare various updates to the returns for the three entities and prepare final excel workbook including associated comments; preparation of detailed returns for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc. and documentation of observations/comments for each entity.	8.6
June 26	File GST/HST returns of three entities for period May 2025 and send final confirmation emails to the A&M Restructuring team.	1.5
TOTAL – A. Goel		14.4 hrs.

J. Doddrell

Hrs.

June 9	Review of lease data received from IFT; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
June 10	Review offers received by the Dealership Network; review of draft sales invoices; review of lease data received from IFT and participate in various correspondence and internal discussions re Management Property and related matters.	4.3
June 12	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; reconcile account receipts and disbursements; review of cost allocation model provided by the Monitor in connection with Manager's activities; and participate in various correspondence and internal discussions re Management Property and related matters.	7.8
June 13	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of lease data received from IFT; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
June 16	Draft monthly reporting for US sales tax; and participate in various correspondence and internal discussions re Management Property and related matters.	1.8

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

June 17	Review of lease data received from IFT; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
June 18	Review of sale closing documentation; review of Florida tax return workpapers; and participate in various correspondence and internal discussions re Management Property and related matters.	1.4
June 19	Review offers received by the Dealership Network; review of remaining US tax return workpapers.	1.2
June 23	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
June 24	Attend call with Dealership Network; Review offers received by the Dealership Network; review of draft sales invoices; draft distribution data for RBC Bi-lateral VINs; and participate in various correspondence and internal discussions re Management Property and related matters.	7.0
June 25	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of payments to be made to the Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	7.4
June 26	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of payments to be made to the Dealership Network; review outstanding US title queries; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
June 27	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of sale closing documentation; review of lease queries with IFT; and participate in various correspondence and internal discussions re Management Property and related matters.	7.0
TOTAL – J. Doddrell		64.9 hrs.



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

<u>B. Wei</u>	<u>Hrs.</u>
June 9 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare May sales and tax reporting; prepare package for Century to review selling prices and review same; review offers received from Dealership Network; attend calls with Dealership Network re sales; reconcile funds to be transferred re deals pending close; and participate in various correspondence and internal discussions re Management Property and related matters.	11.7
June 10 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review status of title documents and POAs for US lease units; attend calls with Dealership Network re sales; review and update invoice trackers; review and track professional fees incurred; review Dealership Network matters; reconcile funds received; and participate in various correspondence and internal discussions re Management Property and related matters.	10.0
June 11 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare May sales and tax reporting; attend calls with Dealership Network re sales; review offers received from Dealership Network; reconcile funds received; and participate in various correspondence and internal discussions re Management Property and related matters.	10.2
June 12 Prepare wires to be processed; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers; review May sales and tax reporting; review offers received from Dealership Network; attend calls with Dealership Network re sales; reconcile funds received; and participate in various correspondence and internal discussions re Management Property and related matters.	9.1
June 13 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers; review May sales and tax reporting; attend calls with Dealership Network re sales; reconcile funds received; prepare wires to be processed; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	8.3
June 16 Review Dealership Network matters; attend to title issues for lease units; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	4.6



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

June 17	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers received from Dealership Network; review status for lease payments owed; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	2.1
June 18	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers received from Dealership Network; attend to various title matters; deposit cheques; update sales and dealer trackers; attend calls with Dealership Network re sales; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	10.8
June 19	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare package for Century to review selling prices and review same; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	2.7
June 20	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers received from Dealership Network; and attend calls with Dealership Network re sales.	0.6
June 23	Review title and POA status for lease units; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers received from Dealership Network; attend calls with Dealership Network re sales; reconcile funds received; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	7.9
June 24	Review status of RSLA liens and invoices relating to same; prepare package for Century to review selling prices and review same; review title status for lease units; review offers received from Dealership Network; attend calls with Dealership Network re sales; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	7.6
June 25	Prepare package for Century to review selling prices and review same; review offers received from Dealership Network; update sales and dealer trackers; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	10.3

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

June 26	Review offers received from Dealership Network; update sales and dealer trackers; prepare package for Century to review selling prices and review same; review and update title, sales, and dealer trackers; prepare wires to be processed and cheques re tax remittance; send titles for leased units that have been seized; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	9.2
June 27	Prepare package for Century to review selling prices and review same; review offers received from Dealership Network; update sales and dealer trackers; review and update title, sales, and dealer trackers; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.1
TOTAL – B. Wei		113.2 hrs.

A. Singels-Ludvik

Hrs.

June 9	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	0.5
June 10	Review payment request and related invoices, update the R&D Schedule in respect of same and prepare wire transfer as applicable.	0.2
June 11	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
June 12	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
June 13	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfer as applicable.	0.5
June 17	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
June 23	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.3
June 26	Internal discussions regarding HST payments; review bank activity and update R&D Schedule regarding same; update bank reconciliation.	0.3



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 8 to 28, 2025

June 27	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable; update bank reconciliation.	0.8
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TOTAL – A. Singels-Ludvik	3.2 hrs.
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Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
Toronto, ON M5J 2J1
Phone: +1 416 847 5200
Fax: +1 416 847 5201

August 15, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #17 (850965 A&B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period June 29 to July 31, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	3.1	\$1,295	\$4,014.50
E. Allin, Senior Director	39.8	\$900	35,820.00
H. Tanwar, Senior Director (Tax)	3.0	\$900	2,700.00
E. Mann, Director	81.1	\$710	57,581.00
K. Park, Director (Tax)	3.9	\$660	2,574.00
A. Goel, Senior Associate (Tax)	7.8	\$530	4,134.00
J. Doddrell, Associate	127.0	\$500	63,500.00
B. Wei, Analyst	178.8	\$385	68,838.00
A. Singels-Ludvik, Manager	4.2	\$365	1,533.00
	448.7		\$240,694.50
Add: Out of pocket expenses – courier charges			65.44
			\$240,759.94
Add: HST @ 13%			31,298.79
TOTAL INVOICE			\$272,058.73

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #16 (850965A&B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

<u>D. McIntosh</u>	<u>Hrs.</u>
July 4 Review and approve RBC bi-lateral distribution; review and approve wire transfer disbursements.	0.6
July 11 Review and approve wire transfer disbursements.	0.4
July 14 Review and approve wire transfer disbursements.	0.2
July 16 Review draft Dealership agreement, call with Cassels re same.	1.0
July 18 Review R&D/Distribution report.	0.4
July 28 Review and approve wire transfer disbursements including June tax payments.	0.5
TOTAL – D. McIntosh	3.1 hrs.

<u>E. Allin</u>	<u>Hrs.</u>
June 30 Attend call with the Monitor re PST; attend to various title matters; and participate in various correspondence and internal discussions re Management Property and related matters.	1.3
July 2 Attend to various title matters; review and finalize RBC Bi-lateral allocation of costs and distribution of net proceeds; attend to various lease matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.3
July 3 Participate in correspondence and internal discussions re Management Property and related matters.	1.3
July 4 Participate in correspondence and internal discussions re Management Property and related matters.	0.5
July 7 Review lease reporting; review third party lien discharges and tracking of same; attend to various lien issues; and participate in internal discussions re Management Property and related matters.	3.1
July 8 Review lease reporting and address various VIN specific issues; and participate in internal discussions re Management Property and related matters.	2.1
July 9 Review updated lease reporting and address various VIN specific issues; review insurance settlement; participate in various correspondence re Dealership Network matters; and participate in internal discussions re Management Property and related matters.	2.5



Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 10	Attend call with Cassels re Dealership Network matters; review third party lien tracker; review invoices to be paid; participate in internal discussions re Management Property and related matters.	2.0
July 11	Attend to various lien and title issues; attend to various lease reporting matters; review wire requests; participate in internal discussions re Management Property and related matters.	2.2
July 17	Review updated lease reporting; attend to Dealership Network Matters; attend call with Cassels with respect to same; review sales reporting; and participate in internal discussions re Management Property and related matters.	2.1
July 21	Attend call with A&M tax; attend call with Cassels re various file matters; review R&D; review June tax reporting; review updated RBC bi-lateral reporting; review invoices to be paid; attend to lease related matters; review updated lease reporting; and participate in internal discussions re Management Property and related matters.	4.2
July 22	Review correspondence with A&M tax; and participate in internal discussions re Management Property and related matters.	1.0
July 23	Review of outstanding lease issues to discuss with IFT; review status of unsold units with Dealership Network; attend to various lease related matters; participate in internal discussions re Management Property and related matters.	2.5
July 24	Attend call with IFT; attend call with Pride and the Monitor re units transitioned that were not Pride's; attend to various lease related issues; participate in internal discussions re Management Property and related matters.	2.0
July 25	Attend to various lease related issues; participate in internal discussions re Management Property and related matters.	1.5
July 28	Review invoices to be paid; review RSLA lien correspondence; attend to various lease related issues; and participate in internal discussions re Management Property and related matters.	1.5
July 29	Attend call with Cassels re various file matters; attend call with Cassels and Fasken re omnibus POA request from Pride; attend to various lease related issues; and participate in internal discussions re Management Property and related matters.	1.7
July 30	Review correspondence re Dealership Network matters; review correspondence re lease portfolio; Participate in internal discussions re Management Property and related matters.	1.0

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 31	Attend call with Cassels re Dealership Network matters; attend call with Cassels, Chapman and Linklaters re omnibus US POA; review lease presentation and underlying data; participate in internal discussions re Management Property and related matters.	5.0
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TOTAL – E. Allin	39.8 hrs.
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<u>H. Tanwar (Tax)</u>	<u>Hrs.</u>
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July 17	Discuss settlement amount GST issue.	1.0
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July 21	Discuss the research findings for GST/HST implications on settlement payment.	1.0
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July 22	Review sales tax returns for 3 entities	1.0
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TOTAL – H. Tanwar	3.0 hrs.
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<u>E. Mann</u>	<u>Hrs.</u>
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June 30	Attend to vehicle monetization matters; attend to lease matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.5
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July 2	Attend to vehicle monetization matters; attend to lease matters; review disbursements; review lease settlement; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.8
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July 3	Attend to vehicle monetization matters; attend to lease matters; review requested lien discharges; attend to Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5
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July 4	Attend to vehicle monetization matters; attend to lease matters; review discharged liens and correspondence with secured creditor re same; review correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.8
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July 7	Attend to vehicle monetization matters; attend to lease matters; review Monitor turn-over lists; discussions with IFT regarding potential litigation; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.0
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Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 8	Attend to vehicle monetization matters; attend to lease matters; review sales update; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 9	Attend to vehicle monetization matters; attend to lease matters; review lease reporting; review insurance proof of lost statement; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
July 10	Attend to vehicle monetization matters; attend to lease matters, including review of lease buyout request; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.5
July 11	Attend to vehicle monetization matters; attend to lease matters, including review of lease buyout; review lease reporting; review US tax reporting; attend to Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
July 14	Attend to vehicle monetization matters; attend to lease matters, including review of delinquency data; review sales update; attend to banking matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 15	Attend to vehicle monetization matters; attend to lease matters; review repossession report; review sales update; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 16	Attend to vehicle monetization matters; attend to lease matters; discussions with Tiger and TGF regarding sold unit; correspondence with Cassels regarding file matters; review receipts and disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
July 17	Attend to vehicle monetization matters; attend to lease matters; review sales update; discussions regarding missing titles; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 18	Attend to vehicle monetization matters; attend to lease matters; attend call re Dealership Matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	2.0

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 21	Attend to vehicle monetization matters; attend to lease matters; attend to Dealership Matters; review payment requests; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 22	Attend to vehicle monetization matters; attend to lease matters; review potential updates to Schedule B; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
July 23	Attend to vehicle monetization matters; attend to lease matters; correspond with IFT regarding potential new lease transitions; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 24	Attend to vehicle monetization matters; attend to lease matters; prepare for meeting with Monitor; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5
July 25	Attend to vehicle monetization matters; attend to lease matters; review tax return; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 28	Attend to vehicle monetization matters; attend to lease matters; review proposed US power of attorney stipulation; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.0
July 29	Attend to vehicle monetization matters; attend to lease matters; attend call re RSLA liens; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5
July 30	Attend to vehicle monetization matters; attend to lease matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
July 31	Attend to vehicle monetization matters; attend to lease matters; review lease reporting; review lease portfolio monetization options; discussions regarding RSLA liens; discussions regarding discharged Manitoba liens; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	6.5

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

TOTAL – E. Mann **81.1 hrs.**

K. Park (Tax) **Hrs.**

July 17	Review of settlement agreement, research GST/HST applicability - whether the payment is deemed to include taxes or should be collected on top.	1.0
July 18	Review of settlement payment; meeting with H. Tanwar.	1.0
July 21	Complete analysis re settlement payment; call with E. Mann and E. Allin; send email.	0.8
July 22	Settlement calculation with GST/HST; GST/HST return review for June 2025 for three Pride entities.	1.1

TOTAL – K. Park **3.9 hrs.**

A. Goel (Tax) **Hrs.**

July 7	Internal discussions regarding lease data for Tpine Leasing Capital Corp.	0.6
July 21	Review sales tax data for Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.; internal discussions regarding data for Canadian sales tax for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.; preparation of detailed returns for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc. and documentation of observations/comments for each entity.	5.2
July 22	Internal discussions regarding data for Canadian sales tax for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	0.6
July 23	Prepare various updates to the returns for the three entities and prepare final excel workbook including associated comments.	0.6
July 24	File GST/HST returns of three entities for period June 2025 and send final confirmation emails to the A&M Restructuring team.	0.8

TOTAL – A. Goel **7.8 hrs.**

J. Doddrell **Hrs.**

June 30	Review of third-party lien discharges on sales; review of offers received by the Dealership Network.	1.7
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Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 1	Attend calls with Dealership Network re progress of sales and status of active deals; review of draft sales invoices; draft QST remittance support to provide to the Company; and participate in various correspondence and internal discussions re Management Property and related matters.	6.6
July 3	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of third-party lien discharges; and participate in various correspondence and internal discussions re Management Property and related matters.	7.4
July 4	Review of offers received by the Dealership Network; update unit sales tracker; review of payments due to the Dealership Network; review of lease book reporting; review of third-party lien discharges; and participate in various correspondence and internal discussions re Management Property and related matters.	7.3
July 7	Review offers received by the Dealership Network; review of third-party lien discharges; review of lease book reporting and updating lease portfolio tracker; and participate in various correspondence and internal discussions re Management Property and related matters.	8.1
July 8	Attend calls with Dealership Network re progress of sales and status of active deals; review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of outstanding title documents; and participate in various correspondence and internal discussions re Management Property and related matters.	7.8
July 9	Review offers received by the Dealership Network; review of draft sales invoices; review and update of lease portfolio tracker; review of third-party lien discharges; and participate in various correspondence and internal discussions re Management Property and related matters.	7.7
July 10	Review of offers received by the Dealership Network; review of outstanding draft sales invoices; review of sale closing documentation; draft US tax reporting workbook; review and update of lease portfolio tracker; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
July 11	Review offers received by the Dealership Network; review of draft sales invoices; review and update of lease portfolio tracker; review of funds received from Lease Servicer; and participate in various correspondence and internal discussions re Management Property and related matters.	7.4
July 14	Review of draft sales invoices; review of sale closing documentation; review of lease data received from IFT; update of lease portfolio tracker; and participate in various correspondence and internal discussions re Management Property and related matters.	8.2

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 15	Review offers received by the Dealership Network; review of draft sales invoices; review of lease data received from IFT; update of lease portfolio tracker; review of invoices to pay; and participate in various correspondence and internal discussions re Management Property and related matters.	8.4
July 16	Attend calls with Dealership Network re progress of sales and status of active deals; review of offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; reconcile account receipts and disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	7.3
July 17	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; draft tax reporting workbook; review of funds received from Lease Servicer; and participate in various correspondence and internal discussions re Management Property and related matters.	7.6
July 18	Review of US sales tax workpapers for returns; review of bailiff invoices received by Lease Servicer; review of condition reports received by the Dealership Network; attend calls with the Dealership Network re remaining units to sell; and participate in various correspondence and internal discussions re Management Property and related matters.	7.1
July 21	Review of lease data received from IFT; attend call with the Monitor re leases not transitioned but included in turnover listings; review of invoices to pay; update of lease portfolio tracker; review of outstanding lease issues; review of third-party lien discharges; and participate in various correspondence and internal discussions re Management Property and related matters.	8.1
July 22	Review of outstanding lease issues; update of lease portfolio tracker; review of condition reports received by the Dealership Network; review of offers received by the Dealership Network; review of sale closing documentation; and participate in various correspondence and internal discussions re Management Property and related matters.	7.6
July 23	Review offers received by the Dealership Network; review Canadian tax return workpapers; draft question list for call with Lease Servicer; review of sale closing documentation; and participate in various correspondence and internal discussions re Management Property and related matters.	7.9
July 24	Attend call with Lease Servicer re outstanding questions on the lease portfolio; attend call with the Company and Monitor re cancelled leases transitioned; and participate in various correspondence and internal discussions re Management Property and related matters.	2.8

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

TOTAL – J. Doddrell

127.0 hrs.

B. Wei

Hrs.

July 2	Deposit cheques; attend calls with Dealership Network re sales; review offers received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers; attend calls with IFT re lease documents; prepare package for Century to review selling prices and review same; and participate in various correspondence and internal discussions re Management Property and related matters.	8.9
July 3	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update lease tracker; review offers received from Dealership Network; attend calls with Dealership Network re sales; attend call with SK ministry re title reprinting; review status of RSLA liens; review status of titles and update trackers for same; and participate in various correspondence and internal discussions re Management Property and related matters.	9.7
July 4	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile fund received; and review status of missing title documents.	1.2
July 7	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile fund received; prepare sales and tax reporting; review status of RSLA liens; update sales and dealer trackers; review status of leases re buyouts and insurance claims; attend calls with Dealership Network re sales; prepare package for Century to review selling prices and review same; and participate in various correspondence and internal discussions re Management Property and related matters.	10.7
July 8	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare sales and tax reporting; update sales and dealer trackers; reconcile fund received; attend calls with Dealership Network re sales; review status of missing title documents; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	9.9

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 9	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers; reconcile fund received; attend calls with Dealership Network re sales; attend calls and request information re RSLA liens; review offers received from Dealership Network; review and track non sales related invoices; and participate in various correspondence and internal discussions re Management Property and related matters.	6.1
July 10	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track condition reports; update sales and dealer trackers; attend calls with Dealership Network re sales; prepare wires; review offers received from Dealership Network; review and track non sales related invoices; review and track titles received from the Company; and participate in various correspondence and internal discussions re Management Property and related matters.	9.2
July 11	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers; attend calls with Dealership Network re sales and titling issues; review sales and tax reporting; review title and POA status for US lease units; and participate in various correspondence and internal discussions re Management Property and related matters.	7.8
July 14	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; update sales and dealer trackers; attend calls with Dealership Network re sales; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	9.0
July 15	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and update lease tracker; update sales and dealer trackers; review offers received from Dealership Network; attend calls with Dealership Network re sales; review sales and tax reporting; and participate in various correspondence and internal discussions re Management Property and related matters.	9.3
July 16	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and update lease tracker; review and track condition reports; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.9

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 17	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; review and update lease tracker; update sales and dealer trackers; review and track condition reports; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.2
July 18	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; review and update lease tracker; review and track condition reports; update sales and dealer trackers; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	6.8
July 21	Prepare wires; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; review and update lease tracker; update sales and dealer trackers; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	11.6
July 22	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	1.8
July 23	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with Dealership Network re sales; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	2.5
July 24	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; review and update lease tracker; review and update condition report tracker; review offers received from Dealership Network; attend calls with Dealership Network re sales; review status of documents relating to leases to be transitioned; prepare package for Century to review selling prices and review same; and participate in various correspondence and internal discussions re Management Property and related matters.	10.2

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

July 25	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare package for Century to review selling prices and review same; locate and review lease documents re non-performing leases; review and update lease tracker; attend call with AB ministry re title reprinting; update sales and dealer trackers; prepare wires; review status of RSLA liens; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	11.7
July 28	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; locate and review lease documents re non-performing leases; review and update lease tracker; review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	6.6
July 29	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare wires and cheques; review offers received from Dealership Network; review and update lease tracker; update sales and dealer trackers; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	10.3
July 30	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare package for Century to review selling prices and review same; update professional fee trackers; review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.5
July 31	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend call re title documents for AB registered unit; review and prepare documentation to pick up vehicle registrations and attend to Service Ontario with respect to same; review offers received from Dealership Network; attend calls with Dealership Network re sales; review title status for units on lease; and participate in various correspondence and internal discussions re Management Property and related matters.	9.9
TOTAL – B. Wei		178.8 hrs.

Pride Group Enterprises et al – 850965A&B
DETAILED SUMMARY – June 29 to July 31, 2025

<u>A. Singels-Ludvik</u>		<u>Hrs.</u>
July 4	Review bank activity and update the Schedule of Receipts and Disbursements (“R&D Schedule”) for incoming receipts; emails regarding same; update bank reconciliation.	0.5
July 11	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	0.8
July 15	Review payment request and related invoice, update the R&D Schedule in respect of same and prepare wire transfer as applicable.	0.2
July 16	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
July 21	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	1.0
July 28	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	1.0
July 29	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; review payment request and related invoice, update the R&D Schedule in respect of same and prepare wire transfer as applicable; update bank reconciliation.	0.5
TOTAL – A. Singels-Ludvik		4.2 hrs.





Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501, P.O. Box 22
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Fax: +1 416 847 5201

August 25, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #18 (850965B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period August 1 to 15, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	1.9	\$1,295	\$2,460.50
E. Allin, Senior Director	36.0	\$900	32,400.00
E. Mann, Director	23.5	\$710	16,685.00
J. Doddrell, Associate	75.3	\$500	37,650.00
B. Wei, Analyst	80.1	\$385	30,838.50
A. Singels-Ludvik, Manager	2.2	\$365	803.00
	219.0		\$120,837.00
Add: Out of pocket expenses – courier charges			4,094.01
			\$124,931.01
Add: HST @ 13%			16,241.03
TOTAL INVOICE			\$141,172.04

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #18 (850965B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – August 1 to 15, 2025

<u>D. McIntosh</u>	<u>Hrs.</u>
Aug 7 Review and approve wire transfer disbursements.	0.4
Aug 8 Discussions re agreement with dealership; review and execute same.	1.1
Aug 15 Review and approve wire transfer disbursements.	0.4
TOTAL – D. McIntosh	1.9 hrs.

<u>E. Allin</u>	<u>Hrs.</u>
Aug 1 Attend call with BDO re lease portfolio; participate in various correspondence with respect to lien discharges and review of schedules with respect to same; attend to various lease related matters; and participate in internal discussions re Management Property and related matters.	2.5
Aug 5 Review documents with respect to Dealership Network matters; attend call with Cassels re same; attend to various lease related issues; and participate in various correspondence and internal discussions re Management Property and related matters.	2.6
Aug 6 Attend call with IFT; attend call with Dealership Network; participate in various correspondence with Cassels re various file matters; review US omnibus POA; attend to various lease matters and participate in various correspondence and internal discussions re Management Property and related matters.	2.1
Aug 7 Review invoices to be paid; review lease reconciliations; attend call with Cassels re various file matters; attend to various lease issues; review insurance documents; and participate in correspondence and internal discussions re Management Property and related matters.	2.8
Aug 8 Attend to various lease related issues; attend to Dealership Network matters; review list of missing VIN information; review update on status of sales; and participate in correspondence and internal discussions re Management Property and related matters.	3.1
Aug 11 Attend call with the Agent re file matters; attend call with Cassels re various file matters; attend to various lease related matters; review list of missing VIN information; participate in internal discussions re Management Property and related matters.	5.1
Aug 12 Attend various calls with Cassels re file matters; attend to various lease related matters; review of units turned over to the Manager and list of missing VINs and information; and participate in internal discussions re Management Property and related matters.	6.3



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – August 1 to 15, 2025

Aug 13	Attend various calls with Cassels re file matters; attend to various lease related matters; review of units turned over to the Manager and list of missing VINs and information; attend to lien related issues; and participate in internal discussions re Management Property.	3.5
Aug 14	Attend various calls with Cassels re file matters; attend to various lease related matters; review of units turned over to the Manager and list of missing VINs and information; attend to lien related issues; and participate in internal discussions re Management Property.	3.5
Aug 15	Attend various calls with Cassels re file matters; attend to various lease related matters; attend to lien related issues; attend call with Dealership Network; attend call with RBC banking re wire payment; review invoices to be paid; and participate in internal discussions re Management Property.	4.5
TOTAL – E. Allin		36.0 hrs.

<u>E. Mann</u>	<u>Hrs.</u>	
Aug 1	Attend to vehicle monetization matters; attend to lease matters; review lease monetization options; attend to Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
Aug 5	Attend to vehicle monetization matters; attend to lease matters; prepare for meeting with Monitor; review lease monetization options; attend to Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5
Aug 6	Attend to vehicle monetization matters; attend to lease matters; review lease reporting; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.5
Aug 7	Attend to vehicle monetization matters; attend to lease matters; attend meeting with Monitor and their counsel; attend to Dealership Network matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	6.0



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – August 1 to 15, 2025

Aug 8	Attend to vehicle monetization matters; attend to lease matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
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TOTAL – E. Mann	23.5 hrs.
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J. Doddrell

Hrs.

Aug 5	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; reconcile IFT bank account; review of IFT invoice and participate in various correspondence and internal discussions re: Management Property and related matters.	7.8
Aug 6	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; reconcile IFT bank account; attend call with IFT; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.3
Aug 7	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of third-party lien discharges; review of VINs not turned over to the Manager; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.3
Aug 8	Review of offers received by the Dealership Network; update unit sales tracker; review of units turned over to the Manager and draft of missing VINs listing; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.5
Aug 10	Review of units turned over to the Manager and draft of missing VINs listing.	2.5
Aug 11	Review offers received by the Dealership Network; review of draft sales invoices; review and update of lease portfolio tracker; review of invoices to pay; review of units turned over to the Manager and draft missing VINs listing; and participate in various correspondence and internal discussions re: Management Property and related matters.	11.5
Aug 12	Review offers received by the Dealership Network; review of draft sales invoices; review and update of lease portfolio tracker; review of sale closing documentation; review of units turned over to the Manager and draft missing VINs listing; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.2



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – August 1 to 15, 2025

Aug 13	Review of offers received by the Dealership Network; review of outstanding draft sales invoices; review of sale closing documentation; review of units turned over to the Manager and draft missing VINs listing; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.4
Aug 14	Review of draft sales invoices; draft missing VINs listing; attend call with IFT re handover of unit to be bought out; review of offers received by the Dealership Network; review of sale closing documentation; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.0
Aug 15	Draft US tax return workpapers; attend call with the Dealership network re: plan for remaining units; review of offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.3
TOTAL – J. Doddrell		77.8 hrs.

<u>B. Wei</u>	<u>Hrs.</u>	
Aug 1	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; update sales and dealer trackers; review offers received from Dealership Network; attend calls with Dealership Network re sales; reconcile funds received; review and update invoice trackers; review and update lease trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	8.5
Aug 5	Review and track non sales related invoices; prepare package for Century to review selling prices; attend call with Century re: selling prices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review offers received from Dealership Network; attend calls with Dealership Network re: sales; update sales and dealer trackers; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.2
Aug 6	Review and track non sales related invoices; send title documents; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; update sales, dealer, and lease trackers; review offers received from Dealership Network; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.1



Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – August 1 to 15, 2025

Aug 7	Review and track non sales related invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review status of RSLA liens and reach out to repair shops to inquire about same; review and compare titling details re: leased units; review offers received from Dealership Network; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	9.0
Aug 8	Attend call with the Saskatchewan ministry re: title reprinting; review and compile documents for leased units; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review offers received from Dealership Network; attend calls with Dealership Network re: sales; update sales, dealer, and lease trackers; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.9
Aug 11	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; determine where units with missing title documents are registered; review documentation re: lease buyout; review offers received from Dealership Network; update sales and lease trackers; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	8.0
Aug 12	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review documentation re: lease buyouts; review offers received from Dealership Network; update sales, dealer, and lease trackers; attend calls with Dealership Network re: sales; prepare package for Century to review selling prices; and participate in various correspondence and internal discussions re: Management Property and related matters.	10.7
Aug 13	Prepare package for Century to review selling prices; review and track non sales related invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review offers received from Dealership Network; update sales and dealer trackers; reconcile funds received; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	7.4
Aug 14	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; prepare package for Century to review selling prices; review offers received from Dealership Network; review status of units turned over to the Manager; prepare wires; update sales and dealer trackers; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.9

Pride Group Enterprises et al – 850965B
DETAILED SUMMARY – August 1 to 15, 2025

Aug 15	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re: sales; review offers received from Dealership Network; review and track non sales related invoices; review status of units turned over to the Manager; update sales, dealer, and invoice trackers; reconcile funds received; attend calls with Dealership Network re: sales; and participate in various correspondence and internal discussions re: Management Property and related matters.	6.4
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TOTAL – B. Wei	80.1 hrs.
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<u>A. Singels-Ludvik</u>	<u>Hrs.</u>
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Aug 6	Review bank activity and update the Schedule of Receipts and Disbursements (“R&D Schedule”) for incoming receipts; emails regarding same; update bank reconciliation.	0.2
Aug 8	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	0.8
Aug 13	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
Aug 14	Review bank activity and update the R&D Schedule for incoming receipts; emails regarding same; update bank reconciliation.	0.2
Aug 15	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	0.8

TOTAL – A. Singels-Ludvik	2.2 hrs.
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Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
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200 Bay Street, Suite 3501, P.O. Box 22
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Phone: +1 416 847 5200
Fax: +1 416 847 5201

September 24, 2025

Tpine Leasing Capital Corp
6050 Dixie Road
Mississauga ON
L5T 1A6

RE: PRIDE GROUP ENTERPRISES et al
INVOICE #19 (850965A and B)

For professional services rendered in our capacity as Court-appointed Manager under the *Companies' Creditors Arrangement Act* pursuant to the Syndicate Collateral Management Order dated October 17, 2024 (the "Order"), for the period August 16 to September 13, 2025.

<u>BILLING SUMMARY</u>	<u>Hours</u>	<u>Rate</u>	<u>Total</u>
D. McIntosh, Managing Director	1.8	\$1,295	\$2,331.00
E. Allin, Senior Director	47.9	\$900	43,110.00
H. Tanwar, Senior Director	0.5	\$900	450.00
E. Mann, Director	68.5	\$710	48,635.00
K. Park, Director	1.4	\$660	924.00
A. Goel, Senior Associate	14.2	\$530	7,526.00
J. Doddrell, Associate	140.1	\$500	70,050.00
B. Wei, Analyst	156.6	\$385	60,291.00
A. Liu, Analyst	2.7	\$375	1,012.50
A. Singels-Ludvik, Manager	1.4	\$365	511.00
	435.1		\$234,840.50
Add: Out of pocket expenses – travel costs, reprinting vehicle titles and courier charges			2,390.57
			\$237,231.07
Add: HST @ 13%			30,840.04
TOTAL INVOICE			\$268,071.11

Mailing Instructions:

Alvarez & Marsal Canada ULC
Att: Audrey Singels-Ludvik
Royal Bank Plaza, South Tower
200 Bay Street, Suite 3501
P.O. Box 22
Toronto, ON M5J 2J1

Wiring Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON
Bank Transit #: 10202
Institution #: 0004
Account #: **5519970**
Reference #: Pride Group – Inv #19 (850965A and B)
HST#: 83158 2127 RT0001

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

<u>D. McIntosh</u>		<u>Hrs.</u>
Sept 4	Preparation and attendance on a call with Cassels re draft Second Report outline.	1.4
Sept 11	Review and approve wire transfer disbursements.	0.4
TOTAL – D. McIntosh		1.8 hrs.

<u>E. Allin</u>		<u>Hrs.</u>
Aug 18	Attend to lease related matters; attend various calls with Cassels re file matters; review US stipulation and omnibus POA; review letter from TGF; and participate in internal discussions re Management Property and related matters.	2.0
Aug 19	Attend to lease related matters; attend various calls with Cassels re file matters; and participate in internal discussions re Management Property and related matters.	2.5
Aug 20	Review receipts and disbursements and supporting sales update; attend to various lease related issues; attend to various lien related matters; attend call with Cassels re file matters; review US stipulation and omnibus POA; and participate in internal discussions re Management Property and related matters.	3.1
Aug 21	Attend to various lease related matters; review US stipulation and omnibus POA; and participate in internal discussions re Management Property and related matters.	2.6
Aug 22	Attend to various lease related matters; and participate in internal discussions re Management Property and related matters.	1.9
Aug 25	Prep for and attend call with Cassels re various file matters; attend to various lease related issues; review sales updates; and participate in internal discussions re Management Property and related matters.	4.1
Aug 26	Review tax reporting; attend to various lease related matters; attend call with IFT re reporting; attend call with IFT re third party collection agency; participate in various communications with Cassels re file matters; attend call with BDO re transition of MCVs; and participate in internal discussions re Management Property and related matters.	6.5
Aug 27	Attend to various lease related matters; review US stipulation and omnibus POA; attend to various title issues; and participate in internal discussions re Management Property and related matters.	2.0



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

Aug 28	Participate in various correspondence with Cassels re file matters; review new units to be turned over and address turnover matters; review of draft court report outline; attend call with Agent re lease settlements; review of payments to be made; and participate in internal discussions re Management Property and related matters.	4.0
Aug 29	Participate in internal discussions re Management Property and related matters.	0.7
Sept 2	Attend call with Cassels re miscellaneous file matters and participate in internal discussions re Management Property and related matters.	1.7
Sept 3	Prepare for and participate in call with IFT; review sales status updates in advance of calls with Dealership Network and participate in internal discussions re Management Property and related matters.	1.5
Sept 4	Attend call with Agent re lease settlements; attend call with the Company and the Monitor re lease transition; attend call with Cassels re Court Report; attend call with Dealership Network; attend to various lease related matters; and participate in internal discussions re Management Property and related matters.	3.0
Sept 5	Attend call with Dealership Network; review of missing vin list and related communication; review of RBC bilat MCV settlement and call with the Agent re same; review of updated Schedule B; attend to miscellaneous lease issues; attend call with Cassels; and participate in internal discussions re Management Property and related matters.	4.5
Sept 8	Attend to various title related issues; attend to various lease related matters; and participate in internal discussions re Management Property and related matters.	2.5
Sept 9	Review of schedule re RBC Securitization MCV's; attend to various lease related matters; and participate in internal discussions re Management Property and related matters.	1.2
Sept 10	Attend to various lease related matters and participate in internal discussions re Management Property and related matters.	1.5
Sept 11	Attend call with Cassels re various file matters; attend call with Dealership Network; review payments to be made; participate in internal discussions re Management Property and related matters.	1.6
Sept 12	Participate in internal discussions re Management Property and related matters.	1.0
TOTAL – E. Allin		47.9 hrs.



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

<u>H. Tanwar</u>	<u>Hrs.</u>
Aug 26 Review July sales tax returns and calculations	0.5
TOTAL – H. Tanwar	0.5 hrs.

<u>E. Mann</u>	<u>Hrs.</u>
Aug 21 Attend to lease matters and internal discussions re Management Property and related matters.	0.5
Aug 25 Attend to vehicle monetization matters; attend to lease matters; review receipts and disbursements; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
Aug 26 Attend to vehicle monetization matters; attend to lease matters; review repossession report; correspondence with Cassels regarding file matters; attend call with third party collection agency regarding lease portfolio; and participate in various correspondence and internal discussions re Management Property and related matters.	5.5
Aug 27 Attend to vehicle monetization matters; attend to lease matters; review tax return; review proposed US stipulation; discussions with lessee counsel regarding buyout request; attend to title matters; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
Aug 28 Attend to vehicle monetization matters; attend to lease matters; review MTO search results; review proposed US stipulation and call with Chapman regarding same; correspondence with Monitor regarding Bi-Lat unit transition; discussions with lessee counsel regarding buyout request; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.5
Aug 29 Attend to vehicle monetization matters; attend to lease matters; continue reviewing proposed US stipulation; correspondence with Monitor newly discovered lease transitions; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters	3.5



Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

Sept 2	Attend to vehicle monetization matters; attend to lease matters and discussions with IFT; dealing with banking updates; begin drafting the Manager's Second Report; discussions re title matters; deal with Pride regarding lease transitions; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	6.0
Sept 3	Attend to vehicle monetization matters; attend to lease matters and discussions with IFT; discussions re title matters; discussions with the Agent regarding potential leases settlements; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
Sept 4	Attend call with Cassels regarding the Manager's Second Report; review proposed MCV settlement and related receipts and disbursements; attend to vehicle monetization matters; deal with lease matters, including attending call with Monitor and Pride regarding lease transitions; discussions re title matters; review disbursements; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	6.0
Sept 5	Attend to vehicle monetization matters; attend to lease matters; discussions re title matters; prepare updated list of missing Management Property and follow-up with Monitor regarding same; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
Sept 8	Attend to vehicle monetization matters; attend to lease matters, including discussions with IFT; review correspondence with lessee regarding non-payment; review disbursements; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0
Sept 9	Attend to vehicle monetization matters; attend to lease matters; review letters to British Columbia and Quebec transportation ministries; correspondence with BDO regarding MCV resolution; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	3.5
Sept 10	Attend to vehicle monetization matters; attend to lease matters, including transition of lease servicing; continue drafting Manager's Second Report; discussions regarding Alberta ownerships; discussions regarding Pride document preservation requirements; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	5.0

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

Sept 11	Attend to vehicle monetization matters; attend to lease matters, including transition of lease servicing; continue drafting Manager's Second Report; follow up with the Monitor regarding outstanding requests; correspondence with Blakes regarding updates to Schedule B; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	6.0
Sept 12	Attend to vehicle monetization matters; attend to lease matters, including transition of lease servicing; continue drafting Manager's Second Report; review US tax reporting; review proposal from lessee regarding outstanding payments; correspondence with Cassels regarding file matters; and participate in various correspondence and internal discussions re Management Property and related matters.	4.0
TOTAL – E. Mann		68.5 hrs.
<u>K. Park</u>		<u>Hrs.</u>
Aug 25	Review three GST/HST returns with A. Goel.	0.7
Sept 2	Internal discussions regarding sales tax matter	0.5
Sept 3	Draft email re tax advice on sales tax matter.	0.2
TOTAL – K. Park		1.4 hrs.
<u>A. Goel</u>		<u>Hrs.</u>
Aug 21	Discussion with A&M Restructuring Team and Tax Team regarding data for Canadian sales tax for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.; review sales tax data shared for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.	1.8
Aug 22	Preparation of detailed returns for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc. and documentation of observations/comments for each entity; prepare various updates to the returns for the three entities and prepare final excel workbook including associated comments.	3.7
Aug 27	File GST/HST returns of three entities for period July 2025 and send final confirmation emails to the A&M Restructuring team.	0.9
Aug 29	Discussion with A&M Restructuring team regarding Canadian sales tax query.	0.2

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

Sept 2	Internal discussions with A&M Restructuring team and A&M Tax team regarding sales tax query.	1.2
Sept 3	Prepare response to query and various internal discussions.	1.0
Sept 11	Discussion with A&M Restructuring Team and Tax Team regarding data for Canadian sales tax for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.; review sales tax data shared for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc.; preparation of detailed returns for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc. and documentation of observations/comments for each entity.	1.9
Sept 12	Prepare various updates to the returns for the three entities and prepare final excel workbook including associated comments; preparation of detailed returns for Pride Truck Sales Ltd., Tpine Leasing Capital Corp. and TPine Truck Rental Inc. and documentation of observations/comments for each entity.	3.5
TOTAL – A. Goel		14.2 hrs.

J. Doddrell

Hrs.

Aug 18	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of units turned over to the Manager subject to MCV resolution with RBC Securitization; update lease portfolio tracker; and participate in various correspondence and internal discussions re Management Property and related matters.	7.1
Aug 19	Review offers received by the Dealership Network; review of draft sales invoices; attend call with US tax consultant re monthly return; reconcile account receipts and disbursements; review of units turned over to the Manager subject to MCV resolution with RBC Securitization; and participate in various correspondence and internal discussions re Management Property and related matters.	7.2
Aug 20	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of US tax return workpapers; review of IFT bank account reconciliations; and participate in various correspondence and internal discussions re Management Property and related matters.	7.7
Aug 21	Review of offers received by the Dealership Network; update unit sales tracker; review of account receipts, disbursements, and distribution; co-ordinate turnover of a unit to a lessee and attend calls with counsel re same; and participate in various correspondence and internal discussions re Management Property and related matters.	8.1



Pride Group Enterprises et al – 850965A and B
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Aug 22	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; attend call with IFT re reconciliation of bank accounts; co-ordinate turnover of a unit to a lessee; and participate in various correspondence and internal discussions re Management Property and related matters.	7.2
Aug 25	Review offers received by the Dealership Network; review of draft sales invoices; review and update of lease portfolio tracker; attend call re transition of leases; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
Aug 26	Review offers received by the Dealership Network; review of draft sales invoices; review and update of lease portfolio tracker; review of units turned over to the Manager subject to MCV resolution with RBC Securitization and attend call with BDO re same; attend call with IFT re; reconciliation of bank accounts; and participate in various correspondence and internal discussions re Management Property and related matters.	8.2
Aug 27	Review of offers received by the Dealership Network; review of outstanding draft sales invoices; review of sale closing documentation; review of units turned over to the Manager and draft summary of same; and participate in various correspondence and internal discussions re Management Property and related matters.	6.5
Aug 28	Review of draft sales invoices; review of offers received by the Dealership Network; review of sales closing documentation; review of lease reporting received from IFT: draft question list for IFT; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
Aug 29	Review of offers received by the Dealership Network; review of outstanding draft sales invoices; review of sales update for each of the Dealership Network; review of units turned over to the Manager; and participate in various correspondence and internal discussions re Management Property and related matters.	7.6
Sept 2	Review offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; update of lease portfolio tracker; and participate in various correspondence and internal discussions re Management Property and related matters.	6.5
Sept 3	Attend calls with the Dealership Network re status of current sales and plan for the remaining inventory; review of offers received by the Dealership Network; review of draft sales invoices; attend call with IFT re; current operations and future reporting; and participate in various correspondence and internal discussions re Management Property and related matters.	7.4

Pride Group Enterprises et al – 850965A and B
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Sept 4	Attend calls with the Dealership Network re status of current sales and plan for the remaining inventory; review of offers received by the Dealership Network; review of draft sales invoices; review of units turned over to the Manager; attend call with the Monitor re; lease transition; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
Sept 5	Attend calls with the Dealership Network re status of current sales and plan for the remaining inventory; review of offers received by the Dealership Network; review of draft sales invoices; review of units turned over to the Manager; and participate in various correspondence and internal discussions re Management Property and related matters.	7.5
Sept 8	Review of offers received by the Dealership Network; review of draft sales invoices; review of lease portfolio performance; draft certificate of discharge for IFT; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
Sept 9	Review of offers received by the Dealership Network; review of draft sales invoices; review of documents provided for lease transition; review of lease portfolio performance; various lease related matters; and participate in various correspondence; and participate in various correspondence and internal discussions re Management Property and related matters.	7.6
Sept 10	Review of offers received by the Dealership Network; review of draft sales invoices; review of lease portfolio performance; update lease portfolio tracker; draft updated Schedule B to the Collateral Manager Order; and participate in various correspondence and internal discussions re Management Property and related matters.	7.6
Sept 11	Attend calls with the Dealership Network re status of current sales and plan for the remaining inventory; review of offers received by the Dealership Network; review of draft sales invoices; review of sale closing documentation; review of Canadian tax reporting workbook; review of lease portfolio performance; update lease portfolio tracker;	7.7
Sept 12	Review of missing lease documentation; attend call with the Dealership Network re status of current sales; and participate in various correspondence and internal discussions re Management Property and related matters.	3.2
Sept 13	Draft US tax return workbook	1.0
TOTAL – J. Doddrell		140.1 hrs.

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

<u>B. Wei</u>	<u>Hrs.</u>
Aug 18 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; deposit cheques; update sales, dealer, lease and invoice trackers; prepare July sales & tax reporting; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	7.9
Aug 19 Prepare July sales & tax reporting; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; reconcile funds received to the R&D; prepare package for Century to review selling prices and review same; prepare tax slips and deposit cheques; review status of units part of the MCV resolution; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.3
Aug 20 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare July sales & tax reporting; reconcile funds received to the R&D; prepare package for Century to review selling prices and review same; deposit cheques; review status of units part of the MCV resolution; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	7.7
Aug 21 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; review July sales & tax reporting; review offers received from Dealership Network; prepare insurance change form; update sales and dealer trackers; review IFT provided answers to the Manager's queries; and participate in various correspondence and internal discussions re Management Property and related matters.	7.3
Aug 22 Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review status of title documents and update trackers for same; review and track non sales related invoices; review offers received from Dealership Network; update sales and dealer trackers; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	6.4

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

Aug 25	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend calls with ministries to request information on reprinting registration documents; review status of title documents and update trackers for same; review and track non sales related invoices; review offers received from Dealership Network; attend calls with Dealership Network re sales; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	6.8
Aug 26	Review and track non sales related invoices; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review status of lease documents for disputed leases; update sales, dealer, invoice and lease trackers; attend calls with Dealership Network re sales; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	8.6
Aug 27	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare wires; review status of lease and registration documents on hand and update lease tracker for same; review and track non sales related invoices; review sale status for unsold inventory and prepare plan for same; review offers received from Dealership Network; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.3
Aug 28	Prepare package for Century to review selling prices and review same; review sale status for unsold inventory and prepare for discussion with the Dealership Network; prepare wires; review offers and minimum selling prices received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; and participate in various correspondence and internal discussions re Management Property and related matters.	9.2
Aug 29	Review sale status for unsold inventory and prepare plan for same; prepare tax slips and cheques and remit same; attend calls with Dealership Network re sales; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; prepare list of units to request vehicle information reports for; attend calls to confirm ownership of leased units; and participate in various correspondence and internal discussions re Management Property and related matters.	7.8

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

Sept 2	Review and track vehicle information reports for units with missing registrations; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers and minimum selling prices received from Dealership Network; review and track non sales related invoices; prepare letter to ministries requesting to reprint registration documents; attend calls with Dealership Network re sales; prepare package for Century to review selling prices and review same; and participate in various correspondence and internal discussions re Management Property and related matters.	7.8
Sept 3	Review and track vehicle information reports for units with missing registrations; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers and minimum selling prices received from Dealership Network; review and track non sales related invoices; attend calls with Dealership Network re sales; prepare package for Century to review selling prices and review same; review sale status for unsold inventory and prepare plan for same; and participate in various correspondence and internal discussions re Management Property and related matters.	9.1
Sept 4	Review sales reporting; review letter to ministries requesting to reprint registration documents; review offers and minimum selling prices received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; review documents for leases to be transitioned; update sales and dealer trackers; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.7
Sept 5	Attend calls with Dealership Network re sales; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; prepare August sales reporting; review offers received from Dealership Network; update sales and dealer trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	7.1
Sept 7	Review and track non sales related invoices; and prepare August sales & tax reporting.	2.1
Sept 8	Review and track non sales related invoices; reconcile sales closed to the R&D; attend calls with Dealership Network re sales; review letter to ministries requesting to reprint registration documents; review August sales & tax reporting; update sales, dealer and lease trackers; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	9.2

Pride Group Enterprises et al – 850965A and B
DETAILED SUMMARY – August 16 to September 13, 2025

Sept 9	Track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; attend call with QC ministry re title reprinting; review and track documents re leases to be transitioned; attend calls with Dealership Network re sales; update sales, dealer and lease trackers; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	8.3
Sept 10	Review offers received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track documents re leases to be transitioned; review and track non sales related invoices; attend calls with Dealership Network re sales; update sales, dealer and lease trackers; and participate in various correspondence and internal discussions re Management Property and related matters.	8.2
Sept 11	Prepare package for Century to review selling prices and review same; prepare wires and cheques; mail out letters to BC and QC ministry re registration reprint requests; review and track vehicle registration searches; attend call with repair shop re RSLA liens; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; review and track non sales related invoices; attend calls with Dealership Network re sales; review offers received from Dealership Network; and participate in various correspondence and internal discussions re Management Property and related matters.	9.8
Sept 12	Locate and review vehicle title documents for units to be sold at auction; review offers received from Dealership Network; track, prepare and send invoices and other closing documents to Dealership Network and counsel re sales; determine status of missing lease documents; attend calls with Dealership Network re sales; and participate in various correspondence and internal discussions re Management Property and related matters.	8.0
TOTAL – B. Wei		156.6 hrs.

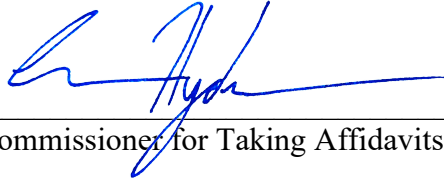
A. Singels-Ludvik

Hrs.

Sept 3	Review bank activity and update the Schedule of Receipts and Disbursements (“R&D Schedule”) for incoming receipts; emails regarding same; update bank reconciliation.	0.2
Sept 11	Review payment requests and related invoices, update the R&D Schedule in respect of same and prepare wire transfers as applicable.	1.2
TOTAL – A. Singels-Ludvik		1.4 hrs.



This is Exhibit “B” referred to in the affidavit of Douglas McIntosh, affirmed before me by videoconference on November 10, 2025, in accordance with O. Reg. 431/20. The affiant was located in the City of Markham in the Province of Ontario and I was located in the City of Toronto in the Province of Ontario.



Commissioner for Taking Affidavits

Commissioner Name: Eva-Louise A.A. Hyderman
Law Society of Ontario Number: 90084W

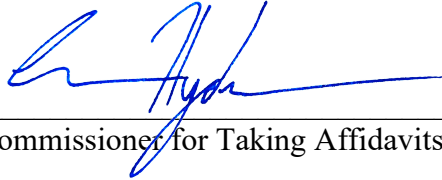
ALVAREZ & MARSAL CANADA INC.
COURT-APPOINTED MANAGER OF PRIDE GROUP ENTERPRISES ET AL
(October 17, 2024 to September 13, 2025)

Invoice No.	Invoice Date	Invoice Period / Description	Total Hours	Fees	Disbursements	HST	Invoice Total (\$CAD)
Inv #1	December 2, 2024	October 17, 2024 to November 2, 2024	356.0	\$212,274.50	\$50,000.00	\$34,095.69	\$296,370.19
		McIntosh, Doug	8.9	11,125.00			
		Tanwar, Himanshu	1.2	1,056.00			
		Allin, Elese	77.0	65,450.00			
		Mann, Esther	87.9	59,332.50			
		Doddrell, Jake	80.4	38,592.00			
		Wei, Bob	100.6	36,719.00			
		Out of pocket expenses – Integrated Financial Technologies re Lease Servicing Set Up Costs			50,000.00		
Inv #2	December 16, 2025	November 3, 2024 to November 23, 2024	566.6	\$340,393.00	\$0.00	\$44,251.09	\$384,644.09
		McIntosh, Doug	26.6	33,250.00			
		Tanwar, Himanshu	4.0	3,520.00			
		Allin, Elese	103.5	87,975.00			
		Mann, Esther	139.7	94,297.50			
		Doddrell, Jake	125.9	60,432.00			
		Wei, Bob	166.9	60,918.50			
Inv #3	January 13, 2025	November 24, 2024 to December 7, 2024	289.0	\$174,509.00	\$143.72	\$22,704.85	\$197,357.57
		McIntosh, Doug	12.2	15,250.00			
		Tanwar, Himanshu	1.5	1,320.00			
		Allin, Elese	63.5	53,975.00			
		Mann, Esther	56.7	38,272.50			
		Goel, Aadik	1.3	1,228.50			
		Doddrell, Jake	72.4	34,752.00			
		Wei, Bob	81.4	29,711.00			
		Out of pocket expenses – travel costs			143.72		
Inv #4	January 30, 2025	December 8, 2024 to December 31, 2024	358.9	\$209,104.50	\$0.00	\$27,183.59	\$236,288.09
		McIntosh, Doug	3.0	3,750.00			
		Tanwar, Himanshu	3.6	3,168.00			
		Allin, Elese	76.4	64,940.00			
		Mann, Esther	86.7	58,522.50			
		Goel, Aadik	1.2	612.00			
		Doddrell, Jake	82.8	39,744.00			
		Wei, Bob	103.2	37,668.00			
		Singels-Ludvik, Audrey	2.0	700.00			
Inv #5	February 3, 2025	January 1, 2025 to January 18, 2025	195.6	\$120,914.00	\$153.75	\$15,738.81	\$136,806.56
		McIntosh, Doug	0.8	1,036.00			
		Allin, Elese	53.1	47,790.00			
		Mann, Esther	38.5	27,335.00			
		Doddrell, Jake	43.8	21,900.00			
		Wei, Bob	58.6	22,561.00			
		Singels-Ludvik, Audrey	0.8	292.00			
		Out of pocket expenses – courier charges			153.75		
Inv #6	February 24, 2025	January 19, 2025 to February 1, 2025	292.3	\$181,692.50	\$0.00	\$23,620.03	\$205,312.53
		McIntosh, Doug	7.1	9,194.50			
		Allin, Elese	77.2	69,480.00			
		Mann, Esther	40.5	28,755.00			
		Doddrell, Jake	85.3	42,650.00			
		Wei, Bob	80.5	30,992.50			
		Singels-Ludvik, Audrey	1.7	620.50			
Inv #7	February 26, 2025	February 2, 2025 to February 15, 2025	227.0	\$128,568.00	\$0.00	\$16,713.84	\$145,281.84
		McIntosh, Doug	2.4	3,108.00			
		Allin, Elese	31.7	28,530.00			
		Mann, Esther	41.2	29,252.00			
		Doddrell, Jake	80.9	40,450.00			
		Wei, Bob	69.3	26,680.50			
		Singels-Ludvik, Audrey	1.5	547.50			
Inv #8	March 31, 2025	February 16, 2025 to March 1, 2025	267.5	\$153,903.00	\$325.00	\$20,049.64	\$174,277.64
		Allin, Elese	46.6	41,940.00			
		Tanwar, Himanshu	4.8	4,320.00			
		Mann, Esther	49.6	35,216.00			
		Goel, Aadik	5.9	3,127.00			
		Doddrell, Jake	65.8	32,900.00			
		Wei, Bob	89.9	34,611.50			
		Singels-Ludvik, Audrey	4.9	1,788.50			
		Out of pocket expense – import documentation			325.00		

Invoice No.	Invoice Date	Invoice Period / Description	Total Hours	Fees	Disbursements	HST	Invoice Total (\$CAD)
Inv #9	April 16, 2025	March 2, 2025 to March 15, 2025	230.5	\$124,112.50	\$0.00	\$16,134.63	\$140,247.13
		McIntosh, Doug	1.3	1,683.50			
		Allin, Elese	18.8	16,920.00			
		Mann, Esther	57.0	40,470.00			
		Doddrell, Jake	52.4	26,200.00			
		Wei, Bob	98.7	37,999.50			
		Singels-Ludvik, Audrey	2.3	839.50			
Inv #10	April 23, 2025	March 16, 2025 to March 29, 2025	254.5	\$143,733.50	\$481.42	\$18,747.94	\$162,962.86
		Allin, Elese	28.4	25,560.00			
		Tanwar, Himanshu	9.7	8,730.00			
		Mann, Esther	54.0	38,340.00			
		Goel, Aadik	19.0	10,070.00			
		Doddrell, Jake	51.1	25,550.00			
		Wei, Bob	89.7	34,534.50			
		Singels-Ludvik, Audrey	2.6	949.00			
		Out of pocket expense – Service Ontario re reprinting of ownership slips			481.42		
Inv #11	May 8, 2025	March 30, 2025 to April 12, 2025	242.6	\$138,857.50	\$0.00	\$18,051.48	\$156,908.98
		McIntosh, Doug	3.4	4,403.00			
		Allin, Elese	36.7	33,030.00			
		Tanwar, Himanshu	1.5	1,350.00			
		Mann, Esther	47.4	33,654.00			
		Goel, Aadik	4.3	2,279.00			
		Doddrell, Jake	58.2	29,100.00			
		Wei, Bob	89.5	34,457.50			
		Singels-Ludvik, Audrey	1.6	584.00			
Inv #12	May 26, 2025	April 13, 2025 to April 26, 2025	181.1	\$97,805.50	\$0.00	\$12,714.72	\$110,520.22
		McIntosh, Doug	0.4	518.00			
		Allin, Elese	22.7	20,430.00			
		Tanwar, Himanshu	1.0	900.00			
		Mann, Esther	26.4	18,744.00			
		Goel, Aadik	8.4	4,452.00			
		Doddrell, Jake	49.9	24,950.00			
		Wei, Bob	71.1	27,373.50			
		Singels-Ludvik, Audrey	1.2	438.00			
Inv #13	July 2, 2025	April 27, 2025 to May 10, 2025	198.7	\$105,072.50	\$786.00	\$13,761.61	\$119,620.11
		McIntosh, Doug	1.1	1,424.50			
		Allin, Elese	19.5	17,550.00			
		Mann, Esther	30.3	21,513.00			
		Goel, Aadik	3.3	1,749.00			
		Doddrell, Jake	63.3	31,650.00			
		Wei, Bob	77.4	29,799.00			
		Singels-Ludvik, Audrey	3.8	1,387.00			
		Out of pocket expense – Service Ontario re reprinting of ownership slips			786.00		
Inv #14	July 8, 2025	May 11, 2025 to May 24, 2025	225.4	\$125,022.50	\$0.00	\$16,252.93	\$141,275.43
		McIntosh, Doug	2.3	2,978.50			
		Allin, Elese	29.6	26,640.00			
		Tanwar, Himanshu	0.5	450.00			
		Mann, Esther	40.3	28,613.00			
		Goel, Aadik	3.6	1,908.00			
		Doddrell, Jake	61.7	30,850.00			
		Wei, Bob	84.1	32,378.50			
		Singels-Ludvik, Audrey	3.3	1,204.50			
Inv #15	July 14, 2025	May 25, 2025 to June 7, 2025	225.2	\$119,149.50	\$0.00	\$15,489.44	\$134,638.94
		McIntosh, Doug	2.2	2,849.00			
		Allin, Elese	26.2	23,580.00			
		Tanwar, Himanshu	0.5	450.00			
		Mann, Esther	29.0	20,590.00			
		Park, Kevin	2.8	1,848.00			
		Goel, Aadik	11.3	5,989.00			
		Doddrell, Jake	43.3	21,650.00			
		Wei, Bob	104.0	40,040.00			
		Singels-Ludvik, Audrey	5.9	2,153.50			

Invoice No.	Invoice Date	Invoice Period / Description	Total Hours	Fees	Disbursements	HST	Invoice Total (\$CAD)
Inv #16	July 14, 2025	June 8, 2025 to June 28, 2025	285.0	\$156,922.50	\$0.00	\$20,399.93	\$177,322.43
		McIntosh, Doug	1.5	1,942.50			
		Allin, Elese	41.0	36,900.00			
		Tanwar, Himanshu	0.5	450.00			
		Mann, Esther	44.8	31,808.00			
		Park, Kevin	1.5	990.00			
		Goel, Aadik	14.4	7,632.00			
		Doddrell, Jake	64.9	32,450.00			
		Wei, Bob	113.2	43,582.00			
		Singels-Ludvik, Audrey	3.2	1,168.00			
Inv #17	August 15, 2025	June 29, 2025 to July 31, 2025	448.7	\$240,694.50	\$65.44	\$31,298.79	\$272,058.73
		McIntosh, Doug	3.1	4,014.50			
		Allin, Elese	39.8	35,820.00			
		Tanwar, Himanshu	3.0	2,700.00			
		Mann, Esther	81.1	57,581.00			
		Park, Kevin	3.9	2,574.00			
		Goel, Aadik	7.8	4,134.00			
		Doddrell, Jake	127.0	63,500.00			
		Wei, Bob	178.8	68,838.00			
		Singels-Ludvik, Audrey	4.2	1,533.00			
		Out of pocket expense – courier charges			65.44		
Inv #18	August 25, 2025	August 1, 2025 to August 15, 2025	219.0	\$120,837.00	\$4,094.01	\$16,241.03	\$141,172.04
		McIntosh, Doug	1.9	2,460.50			
		Allin, Elese	36.0	32,400.00			
		Mann, Esther	23.5	16,685.00			
		Doddrell, Jake	75.3	37,650.00			
		Wei, Bob	80.1	30,838.50			
		Singels-Ludvik, Audrey	2.2	803.00			
		Out of pocket expense – courier charges for vehicle title delivery			4,094.01		
Inv #19	September 24, 2025	August 16, 2025 to September 13, 2025	435.1	\$234,840.50	\$2,390.57	\$30,840.04	\$268,071.11
		McIntosh, Doug	1.8	2,331.00			
		Allin, Elese	47.9	43,110.00			
		Tanwar, Himanshu	0.5	450.00			
		Mann, Esther	68.5	48,635.00			
		Park, Kevin	1.4	924.00			
		Goel, Aadik	14.2	7,526.00			
		Doddrell, Jake	140.1	70,050.00			
		Wei, Bob	156.6	60,291.00			
		Liu, Annie	2.7	1,012.50			
		Singels-Ludvik, Audrey	1.4	511.00			
		Out of pocket expense – travel costs, reprinting vehicle titles and courier charges			2,390.57		
TOTAL			5,498.7	\$3,128,406.50	\$58,439.91	\$414,290.08	\$3,601,136.49

This is Exhibit "C" referred to in the affidavit of Douglas McIntosh, affirmed before me by videoconference on November 10, 2025, in accordance with O. Reg. 431/20. The affiant was located in the City of Markham in the Province of Ontario and I was located in the City of Toronto in the Province of Ontario.



Commissioner for Taking Affidavits

Commissioner Name: Eva-Louise A.A. Hyderman
Law Society of Ontario Number: 90084W

ALVAREZ & MARSAL CANADA INC.
COURT-APPOINTED MANAGER OF PRIDE GROUP ENTERPRISES ET AL
(October 17, 2024 to September 13, 2025)

Staff Member	Title	Total Hours	Average Rate (\$CAD)	Amount Billed (\$CAD)
McIntosh, Doug	Managing Director	80.0	\$1,266.48	\$101,318.50
Allin, Elese	Senior Director	875.6	881.70	772,020.00
Tanwar, Himanshu	Senior Director	32.3	893.62	28,864.00
Mann, Esther	Director	1,043.1	697.55	727,616.00
Park, Kevin	Director	9.6	660.00	6,336.00
Goel, Aadik	Senior Associate	94.7	535.44	50,706.50
Doddrell, Jake	Associate	1,424.5	494.92	705,020.00
Wei, Bob	Analyst	1,893.6	380.22	719,994.00
Liu, Annie	Analyst	2.7	375.00	1,012.50
Singels-Ludvik, Audrey	Manager	42.6	364.30	15,519.00
			Average Rate (\$CAD)	
Total Fees (excl. Disbursements and HST)		5,498.7	\$568.94	\$3,128,406.50