



This is the 1st Affidavit
of Anthony Tillman in this case
and was made on August 26, 2025

No. S-233209
Vancouver Registry

IN THE SUPREME COURT OF BRITISH COLUMBIA

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT,
R.S.C. 1985, c. C-36, AS AMENDED

AND

IN THE MATTER SLP HOLDINGS LTD., STRUCTURLAM MASS TIMBER
CORPORATION, STRUCTURLAM MASS TIMBER U.S., INC. NATURAL
OUTCOMES, LLC.

PETITIONERS

AFFIDAVIT

I, Anthony Tillman, of Suite 902, 925 West Georgia Street, Vancouver, British Columbia,
LIT, AFFIRM THAT:

1. I am a Senior Vice President with Alvarez & Marsal Canada Inc. ("**A&M**"), in its capacity as court-appointed information officer (the "**Information Officer**") in these proceedings, and as such have personal knowledge of the facts and matters hereinafter deposed to save and except where the same are stated to be made upon information and belief and where so stated I verily believe them to be true.
2. Taylor Poirer, a Senior Associate at A&M, Pinky Law, a Vice President at A&M and I are the individuals at A&M that had primary carriage of this matter, and I am authorized to make this affidavit on behalf of A&M.
3. All capitalized terms used by not otherwise defined herein shall have the meanings ascribed to them in the Sixth Report of the Information Officer dated August 26, 2025.

4. The accounts of the Information Officer for services from April 24, 2023 to May 31, 2025, can be summarized as follows:

| Invoice Period | Fees | Disbursements | Taxes | Total |
|------------------------------------|---------------------|-------------------|-------------------|---------------------|
| April 24 - 30, 2023 | \$8,828.00 | \$0.00 | \$441.40 | \$9,269.40 |
| May 1 – 31, 2023 | \$32,353.50 | \$0.00 | \$1,617.68 | \$33,971.18 |
| June 1 – 30, 2023 | \$18,753.00 | \$0.00 | \$937.65 | \$19,690.65 |
| July 1 – 31, 2023 | \$7,738.00 | \$0.00 | \$386.90 | \$8,124.90 |
| August 1 – 31, 2023 | \$10,726.50 | \$625.00 | \$567.58 | \$11,919.08 |
| September 1 – 30, 2023 | \$265.00 | 0.00 | \$13.25 | \$278.25 |
| October 1 – 31, 2023 | \$10,370.00 | \$475.00 | \$542.25 | \$11,387.25 |
| November 1 – December 22, 2023 | \$14,809.50 | \$100.00 | \$745.48 | \$15,654.98 |
| December 22, 2023 – March 31, 2024 | \$2,943.50 | \$175.00 | \$155.93 | \$3,274.43 |
| April 1, 2024 – May 31, 2025 | \$1,337.00 | \$419.14 | \$87.81 | \$1,843.95 |
| TOTAL: | \$108,124.00 | \$1,794.14 | \$5,495.93 | \$115,414.07 |

5. Attached hereto and marked as **Exhibit “A”** are copies of the invoices of the Information Officer for the period from April 24, 2023 to May 31, 2025.
6. The fees and disbursements set out above were necessarily incurred in fulfilling the duties of the Information Officer.
7. The services compromised in the accounts of A&M set out above relate to:
- (a) reviewing all relevant materials and orders in the Chapter 11 Proceedings;
 - (b) maintaining the CCAA website to make available copies of the orders granted in the Recognition Proceedings and other court-filed materials;
 - (c) monitoring the Chapter 11 website for activities in the Chapter 11 Proceedings;
 - (d) communicating with counsel to the Petitioners and management regarding matters relevant to the Recognition and the Chapter 11 Proceedings;

- (e) considering the impact on Canadian creditors (including, but not limited to, employees) upon the closing of the Purchase Agreement;
- (f) liaising with Service Canada in relation to the WEPPA applications of Structurlam Mass Timber Corporation's ("SMTC") terminated employees;
- (g) preparing and mailing notices to terminated employees of SMTC pursuant to the WEPPA, submitting forms to Service Canada and attending to correspondence with terminated employees and Service Canada;
- (h) responding to inquiries from the Petitioners' creditors; and
- (i) preparing the Reports to the Court.

8. The total cumulative time comprised in the accounts of A&M is 179.8 hours broken down as follows:

| A&M Personnel | Rate | Hours |
|---------------|-------|---------------|
| A. Tillman | \$795 | 44.1 |
| P. Law | \$625 | 80.7 |
| T. Poirier | \$425 | 44.4 |
| R. Wu | \$375 | 8.3 |
| M. Cheung | \$175 | 2.3 |
| Total: | | 179.80 |

9. I make this affidavit expressly for the purpose of the Information Officer's application to, among other things, approve the work carried out by the Information Officer in the Recognition Proceedings and the fees and disbursements of A&M, and for no other purpose.

AFFIRMED BEFORE ME at Vancouver,
British Columbia, on August 26, 2025.

A Commissioner for taking Affidavits for
British Columbia.

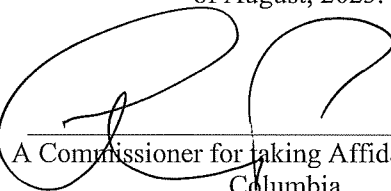
ANTHONY TILLMAN

Colin Brousson
Barrister & Solicitor
DLA Piper (Canada) LLP
1133 Melville Street, Suite 2700
Vancouver, BC V6E 4E5
604.687.9444

THIS IS EXHIBIT "A"
referred to in the Affidavit of

ANTHONY TILLMAN

Affirmed before me at Vancouver, British
Columbia, on this 26th day
of August, 2025.



A Commissioner for taking Affidavits for British
Columbia.

Colin Brousson
Barrister & Solicitor
DLA Piper (Canada) LLP
1133 Melville Street, Suite 2700
Vancouver, BC V6E 4E5
604.687.9444



Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Cathedral Place Building
925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

May 4, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from April 24 – 30, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|--------------------------|
| A. Tillman, Senior Vice President | 4.4 | \$795 | \$3,498.00 |
| P. Law, Vice President | 7.1 | 625 | 4,437.50 |
| T. Poirier, Senior Associate | 2.1 | 425 | 892.50 |
| | 13.6 | | 8,828.00 |
| Add: GST (5%) | | | 441.40 |
| TOTAL INVOICE | | | <u>\$9,269.40</u> |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON M5K 1A2
Bank Transit #: 10202
Institution #: 0004
Account #: 5519970
Reference #: **842990A – Invoice#1A**
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|-----------------|
| Apr 24 | Attend to draft report; Internal discussions; Call with DLA; Review email correspondence; | 2.0 |
| Apr 26 | Attend to report updates; Calls with DLA re: same; Review CCAA Court materials; | 1.7 |
| Apr 28 | Call with DLA re: Court hearing; Review draft notice and send comments to Gowlings; Review website and updates; Internal discussions. | 0.7 |
| TOTAL – A. Tillman | | 4.4 Hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|--|--------------------|
| Apr 24 | Continue to draft Proposed IO report, update upon internal review, send to DLA Piper for comments. | 3.5 |
| Apr 26 | Review Company's foreign recognition materials; update and finalize proposed IO report, discussion with C. Brousson re: COMI matters; internal discussions re: same. | 3.0 |
| Apr 28 | Review website; review newspaper ad per order requirement; internal discussions re: status and next steps. | 0.6 |
| TOTAL – P. Law | | 7.1 Hrs. |



| <u>Taylor Poirier</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|-----------------|
| Apr 28 | Attend to website; Attend to filed materials and website updates; Review website and provide comments. | 2.1 |
| TOTAL – T. Poirier | | 2.1 Hrs. |





Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Cathedral Place Building
925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

June 19, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from May 1-31, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|-------------------------|
| A. Tillman, Senior Vice President | 10.8 | \$795 | \$8,586.00 |
| P. Law, Vice President | 29.8 | 625 | 18,625.00 |
| T. Poirier, Senior Associate | 12.1 | 425 | 5,142.50 |
| | <u>52.7</u> | | <u>32,353.50</u> |
| Add: GST (5%) | | | <u>1,617.68</u> |
| TOTAL INVOICE | | | <u>33,971.18</u> |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON M5K 1A2
Bank Transit #: 10202
Institution #: 0004
Account #: 5519970
Reference #: 842990A – Invoice#2A
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|--|------------------|
| May 3 | Call from Wesgroup re: proceedings; | 0.3 |
| May 5 | Attend to inquiries from Blakes; | 0.4 |
| May 10 | Review draft Court materials; | 0.6 |
| May 11 | Attend to draft report; Update report; Review Court materials; | 1.0 |
| May 12 | Review legal comments on report; Attend to revised Court materials; Review updated draft report; Call with DLA re: same; Internal discussions re: Court hearing and report finalization; | 1.7 |
| May 16 | Prep and attend Court hearing; | 1.2 |
| May 25 | Call with C. Brousson, DLA re: auction and Court planning; Review Blakes queries re: security opinion and related correspondence; Attend to report planning; | 0.8 |
| May 26 | Call with J. Ross, Gowlings re: Court application; Review draft Court filing materials; | 1.4 |
| May 29 | Call with C. Brousson, DLA re: Court application; Internal planning meeting; Review draft Court materials; | 1.1 |
| May 30 | Attend to draft report; Internal meeting re: same; Review US filing matters; | 1.5 |
| May 31 | Review draft IO report comments; Internal meeting re: same. | 0.8 |
| TOTAL – A. Tillman | | 10.8 Hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|---|--------------------|
| May 1 | Consider and draft first report of the IO. | 0.5 |
| May 2 | Attend to service list from counsel; attend to filed proposed IO report; internal discussion re: upcoming court hearing. | 0.4 |
| May 3 | Attend to updates to service list. | 0.1 |
| May 4 | Attend to updates to service list. | 0.1 |
| May 9 | Attend call with Blakes and Gowlings re: May 16 hearing; internal discussions re: draft IO report and May 16 court hearing. | 0.8 |
| May 10 | Call with J. Ross re: May 16 hearing; review filed notice of application and latest draft 2nd Turkington Affidavit; review and update draft First Report; internal discussions. | 1.7 |
| May 11 | Review draft 2nd Turkington Affidavit; review Bidding Procedure Order and update First Report of Information Officer; send to C. Brousson for review; attend to comments; internal discussions. | 3.1 |
| May 12 | Review draft recognition order and attend to correspondence; finalize First Report of Information Officer; attend to letter from counsel to lessor, respond to C. Brousson; internal discussions. | 3.4 |
| May 15 | Call with C. Brousson re: letter from counsel to Kerr Properties; status update on sales process; email Paul Hastings re: APA schedules; attend to call from former employee's counsel re: case update. | 0.8 |
| May 16 | Prepare for and attend at court for bid procedure recognition hearing; review entered order. | 1.2 |
| May 17 | Attend to counsel email re: landlord matter. | 0.2 |
| May 18 | Attend to correspondence re: request form counsel to landlord; email C. Brousson and J. Ross re: same. | 0.3 |
| May 24 | Attend to proof of claim email from creditor, respond accordingly. | 0.3 |
| May 25 | Attend to correspondence with C. Brousson re: auction results and upcoming court hearing; consider court report. | 0.6 |
| May 26 | Draft Second Report; review draft materials from company; call with C. Brousson re: next steps; internal discussions. | 2.8 |
| May 29 | Draft Second Report; review draft materials from company; email company's counsel re: application; internal discussion and correspondence with C. Brousson re: WEPPA application. | 6.8 |
| May 30 | Update Second Report, add section re: KEIP/KERP; send to C. Brousson for comments; attend to filed materials. | 3.9 |



| | | |
|-----------------------|--|------------------|
| May 31 | Update and finalize Second Report; call with C. Brousseau re: same; attend to comments from J. Ross; internal discussion. | 2.8 |
| TOTAL – P. Law | | 29.8 Hrs. |



| <u>Taylor Poirier</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|------------------|
| May 1 | Attend to First Report of the Information Officer; | 0.3 |
| May 2 | Attend to First Report of the Information Officer; Attend to website updates; | 2.4 |
| May 3 | Attend to website updates; | 0.4 |
| May 4 | Attend to service list update; | 0.2 |
| May 5 | Attend to service list update; | 0.3 |
| May 9 | Review all filed materials and update First Report of the Information Officer; | 2.7 |
| May 10 | Attend to First Report; Review Second Turkington Affidavit and Chapter 11 Filed Materials; Attend to website updates; | 3.8 |
| May 12 | Update Information Officer Website; Review filed materials; | 0.5 |
| May 16 | Attend to website updates; | 0.3 |
| May 29 | Attend to website updates; | 0.2 |
| May 31 | Attend to website updates; Review court materials. | 1.0 |
| TOTAL – T. Poirier | | 12.1 Hrs. |





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925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

July 13, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from June 1-30, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|---------------------------|
| A. Tillman, Senior Vice President | 7.4 | \$795 | \$5,883.00 |
| P. Law, Vice President | 13.2 | 625 | 8,250.00 |
| T. Poirier, Senior Associate | 8.4 | 425 | 3,570.00 |
| R. Wu, Associate | 2.8 | 375 | 1,050.00 |
| | 31.8 | | 18,753.00 |
| Add: GST (5%) | | | 937.65 |
| TOTAL INVOICE | | | <u>\$19,690.65</u> |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON M5K 1A2
Bank Transit #: 10202
Institution #: 0004
Account #: 5519970
Reference #: **842990A – Invoice#3A**
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|--|-----------------|
| June 1 | Prep and attend Court hearing; Meeting with DLA re: same; | 2.5 |
| June 13 | Prep attend closing update call with DLA, Gowlings, Chipman and Management re: employees matters and WEPPA notifications; Call with C. Brousson re: report to Court and application; | 1.5 |
| June 14 | Prep and attend closing update call with DLA, Gowlings, Chipman and Management re: employees matters and WEPPA notifications; | 0.6 |
| June 15 | Call with C. Brousson re: Court application; | 0.3 |
| June 19 | Calls with DLA re: application; Review draft application and draft comments re: same; Attend to draft report drafts; Internal discussion re: report. | 2.5 |
| TOTAL – A. Tillman | | 7.4 Hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|---|--------------------|
| Jun 1 | Prepare for and attend in court re: Canadian sale order and recognition order. | 2.3 |
| Jun 12 | Review list of SMTC employees and consider information required if WEPPA application is to be made, internal discussions. | 0.6 |
| Jun 13 | Attend call with Company, Chipman, Gowlings and DLA re: treatment of employees upon closing; call with C. Brousson re: same; internal discussions. | 1.5 |
| Jun 14 | Consider and draft Third Report of Information Officer. | 1.8 |
| Jun 15 | Review draft termination letter and employee transfer letter, call with C. Brousson re: same. | 0.2 |
| Jun 16 | Draft Third Report of Information Officer. | 0.3 |
| Jun 19 | Draft and finalize Third Report of Information Officer; review company's materials; review IO materials; review WEPPA schedule, internal discussion re: same. | 2.8 |
| Jun 21 | Prepare for and attend in court re: WEPPA, stay extension; attend to entered order; internal discussion re: WEPP application for terminated employees. | 1.6 |
| Jun 22 | Attend to matters regarding service list; internal discussion, email Gowlings, DLA re: same. | 0.4 |
| Jun 23 | Attend to matters regarding service list; internal discussion. | 1.5 |
| Jun 29 | Attend to updates re: WEPP application. | 0.2 |
| TOTAL – P. Law | | 13.2 Hrs. |



| <u>Taylor Poirier</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|-----------------|
| Jun 12 | Attend to website updates; | 0.3 |
| Jun 19 | Attend to website updates; Review employee contracts and prepare WEPPA calculation; | 2.6 |
| Jun 21 | Update WEPPA Summary with employee details; Internal discussions re: WEPPA letter preparation; | 1.0 |
| Jun 22 | Attend to website updates; Update draft WEPPA letter; | 1.8 |
| Jun 23 | Attend to website updates; Attend to creditor communications; | 0.6 |
| Jun 26 | Draft email to OSB re: WEPPA estate ID; | 0.4 |
| Jun 28 | Attend to phone inquiry; | 0.3 |
| Jun 29 | Respond to email from the OSB re: WEPPA estate ID; | 0.2 |
| Jun 30 | Internal discussions re: WEPPA estate ID; Online research re: WEPPA estate ID foreign proceeding; Email to Service Canada Re: WEPPA estate ID foreign proceeding. | 1.2 |
| TOTAL – T. Poirier | | 8.4 Hrs. |



| <u>Ryan Wu</u> | <u>Description</u> | <u>Hrs.</u> |
|----------------------|--|-----------------|
| Jun 21 | Internal discussions re: WEPPA letter preparation; attend to review over WEPPA schedule against employee T4s and employment contracts; attend to drafting of the WEPPA letter. | 2.8 |
| TOTAL – R. Wu | | 2.8 Hrs. |





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Licensed Insolvency Trustees
Cathedral Place Building
925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

August 14, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from July 1-31, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|--------------------------|
| A. Tillman, Senior Vice President | 2.4 | \$795 | \$1,908.00 |
| P. Law, Vice President | 2.4 | 625 | 1,500.00 |
| T. Poirier, Senior Associate | 10.1 | 425 | 4,292.50 |
| R. Wu, Associate | 0.1 | 375 | 37.50 |
| | 15.0 | | 7,738.00 |
| Add: GST (5%) | | | 386.90 |
| TOTAL INVOICE | | | <u>\$8,124.90</u> |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
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Toronto, ON M5K 1A2
Bank Transit #: 10202
Institution #: 0004
Account #: 5519970
Reference #: **842990A – Invoice#4A**
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|-----------------|
| July 10 | Review WEPPA update; Internal discussion re: same; Call with DLA re: WEPPA; | 0.8 |
| July 11 | Review WEPPA update; Internal meeting re: employee claims matters; Review correspondence; | 0.9 |
| July 13 | Review correspondence re: employees claims; | 0.4 |
| July 27 | Review WEPPA correspondence and Service Canada status. | 0.3 |
| TOTAL – A. Tillman | | 2.4 Hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|--|--------------------|
| Jul 10 | Internal discussion WEPP application; consider need for legal opinion; email C. Brousson re: same; attend to email from former employee; call with C. Brousson re: same. | 1.6 |
| Jul 12 | Review draft letter to terminated employees; internal discussions. | 0.6 |
| Jul 18 | Internal discussion re: WEPP application, request T. Poirier to follow-up with Service Canada re: same. | 0.2 |
| TOTAL – P. Law | | 2.4 Hrs. |



| <u><i>Taylor Poirier</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|------------------------------|--|--------------------|
| Jul 6 | Call to service Canada re: WEPP estate number; Email to Service Canada re: same; | 0.6 |
| Jul 10 | Attend to creditor inquiry re: WEPPA; Attend to communications with transferred employee; Internal discussion re: same: Attend meeting with DLA re: same; | 1.7 |
| Jul 11 | Attend to Service Canada Follow up; Attend to WEPPA inquiry; Review claims register and check against WEPP employees; Internal discussions re: transferred employee WEPP; Call with S. Turkington re: terminated employee contact information; | 1.8 |
| Jul 12 | Review claims to confirm mailing of terminated employees; Review mailing list; Attend to draft letter; Review WEPP letter and update; Review mailing addresses; Check mailing addresses against contact information provided by S. Turkington; Attend to Creditor communications from various employees; Attend to email from terminated employee re: PoC submitted; Search KCC claims register and log; | 3.6 |
| Jul 13 | Attend to terminated employee communications; Attend to company payables; | 0.6 |
| Jul 17 | Follow up with Service Canada re: Estate ID; | 0.2 |
| Jul 19 | Respond follow up email from Service Canada re: Estate ID re: deadline 45 day deadline for IO to report to Service Canada; | 0.3 |
| Jul 20 | Attend to employee communication re: WEPPA; | 0.3 |
| Jul 27 | Review WEPP cases re: directions to Service Canada; Internal discussions; Follow up with Service Canada. | 1.0 |
| TOTAL – T. Poirier | | 10.1 Hrs. |



| <u>Ryan Wu</u> | <u>Description</u> | <u>Hrs.</u> |
|----------------------|---|-----------------|
| Jul 4 | Attend to answering query from a former employee re: process for submitting an unsecured claim. | 0.1 |
| TOTAL – R. Wu | | 0.1 Hrs. |





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September 12, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from August 1-31, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|--------------------|
| A. Tillman, Senior Vice President | 3.7 | \$795 | \$2,941.50 |
| P. Law, Vice President | 1.4 | 625 | 875.00 |
| T. Poirier, Senior Associate | 11.2 | 425 | 4,760.00 |
| R. Wu, Associate | 4.8 | 375 | 1,800.00 |
| M. Cheung, Executive Assistant | 2.0 | 175 | 350.00 |
| | 23.1 | | 10,726.50 |
| Add: out of pocket expense | | | |
| Website maintenance | | | 625.00 |
| | | | 11,351.50 |
| Add: GST (5%) | | | 567.58 |
| TOTAL INVOICE | | | \$11,919.08 |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
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Reference #: 842990A – Invoice#5A
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|--|-----------------|
| Aug 1 | Attend update call with Gowlings and DLA re: allocation discussion; | 0.8 |
| Aug 3 | Review WEPPA submissions and claims summary; Internal correspondence re: same; | 0.6 |
| Aug 10 | Review updated letters to former employees; Review claims amounts; Internal discussion re: same; Emails with Chipman and DLA re: same; | 1.1 |
| Aug 11 | Review DLA comments on WEPPA letters; Attend to finalization of same; | 0.4 |
| Aug 24 | Review DLA comments on WEPPA; Internal discussion re: same. | 0.8 |
| TOTAL – A. Tillman | | 3.7 Hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|---|--------------------|
| Aug 3 | Review correspondence from Service Canada re: WEPP; review draft WEPP letter and calculation; internal discussions. | 0.8 |
| Aug 11 | Review draft WEPPA letter from DLA, email re: same. | 0.3 |
| Aug 14 | Attend to email from C. Brousson re: WEPPA letters. | 0.3 |
| TOTAL – P. Law | | 1.4 hrs. |



| <u>Taylor Poirier</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|------------------|
| Aug 2 | Attend to follow up email to Service Canada re: Estate ID and extension; Call with Service Canada re: extension for employee filing; Internal discussions; Email to DLA re: WEPPA; Review employee WEPPA calculations in advance of filing; | 2.4 |
| Aug 3 | Update WEPPA tracker and draft WEPP letter and send to P. Law; Emails with A. Tillman and P. Law re: WEPPA file; Call to Service Canada re: filing; | 1.5 |
| Aug 4 | Review terminated employee PoCs submitted; Update WEPPA letters; | 1.2 |
| Aug 9 | Finalized updated WEPPA letters; | 0.9 |
| Aug 10 | Attend to PoC review re: WEPPA amounts; Attend to other review questions from A. Tillman; Email to IO counsel and Company counsel re: WEPPA letters; | 1.3 |
| Aug 11 | Email to DLA re: WEPPA letters; | 0.3 |
| Aug 14 | Attend to WEPPA Letters; | 0.6 |
| Aug 15 | Attend to WEPPA letter review and emailing; Internal discussion re: Service Canada filing; | 1.3 |
| Aug 16 | Attend to WEPPA filing; Attend to employee communication re: WEPPA; | 0.4 |
| Aug 18 | Attend to communications with Service Canada re: WEPPA filings; | 0.3 |
| Aug 21 | Attend to WEPPA communications; Attend to WEPPA filings; | 0.4 |
| Aug 22 | Review WEPPA employee analysis from DLA; | 0.3 |
| Aug 28 | Attend to employee communications. | 0.3 |
| TOTAL – T. Poirier | | 11.2 Hrs. |



| <u>Ryan Wu</u> | <u>Description</u> | <u>Hrs.</u> |
|----------------------|--|-----------------|
| Aug 1 | Attend to meeting with A. Tillman, J. Ross, J. Bradshaw re: UCC update and walkthrough over the draft allocation proposal; | 0.8 |
| Aug 2 | Attend to review over the severance claims for WEPPA purposes; | 0.6 |
| Aug 11 | Attend to call with Gowling re: allocation of the Mercer proceeds; attend to preparing meeting minutes re: same; | 1.1 |
| Aug 15 | Attend to review of allocation proceeds and scenarios. | 2.3 |
| TOTAL – R. Wu | | 4.8 hrs. |



| <u>Monica Cheung</u> | <u>Description</u> | <u>Hrs.</u> |
|--------------------------|---|-----------------|
| Aug 14 | Prepare mail merge of WEPPA letters; | 0.9 |
| Aug 15 | Prepare mail merge and email WEPPA letters; | 0.5 |
| Aug 16 | Submit WEPP employee information; | 0.4 |
| Aug 21 | Submit WEPP employee information form. | 0.2 |
| TOTAL – M. Cheung | | 2.0 hrs. |





Alvarez & Marsal Canada Inc.
Licensed Insolvency Trustees
Cathedral Place Building
925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

October 5, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from September 1-30, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|--------------------------------|--------------|-------------|---------------|
| T. Poirier, Senior Associate | 0.5 | \$425 | \$212.50 |
| M. Cheung, Executive Assistant | 0.3 | 175 | 52.50 |
| | 0.8 | | 265.00 |

Add: GST (5%) 13.25

TOTAL INVOICE **\$278.25**

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTOR
Bank Address: 55 King Street West
Toronto, ON M5K 1A2
Bank Transit #: 10202
Institution #: 0004
Account #: 5519970
Reference #: **842990A – Invoice#6A**
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Taylor Poirier</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|-----------------|
| Sep 6 | Review and update WEPPA IO submissions re: Service Canada call; | 0.3 |
| Sep 20 | Attend to employee communications. | 0.2 |
| TOTAL – T. Poirier | | 0.5 Hrs. |



| <u>Monica Cheung</u> | <u>Description</u> | <u>Hrs.</u> |
|--------------------------|--------------------------------|-----------------|
| Sep 7 | Update WEPPA Information Form. | 0.3 |
| TOTAL – M. Cheung | | 0.3 hrs. |





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Fax: +1 604 638 7441

November 24, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from October 1-31, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|---------------------------|
| A. Tillman, Senior Vice President | 6.0 | \$795 | \$4,770.00 |
| P. Law, Vice President | 8.6 | 625 | 5,375.00 |
| R. Wu, Associate | 0.6 | 375 | 225.00 |
| | <u>15.2</u> | | <u>10,370.00</u> |
| Add: out of pocket expenses | | | |
| Website maintenance | | | 475.00 |
| | | | <u>10,845.00</u> |
| Add: GST (5%) | | | 542.25 |
| | | | <u>542.25</u> |
| TOTAL INVOICE | | | <u>\$11,387.25</u> |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
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Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON M5K 1A2
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Institution #: 0004
Account #: 5519970
Reference #: 842990A – Invoice#6A
GST: 83486 3367 RT0001

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| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|--|-----------------|
| Oct 17 | Review draft IO report; Call with Gowlings re: same; Internal meeting re: report; | 2.0 |
| Oct 19 | Review draft application materials; Draft comments re: same; Review draft IO report; Internal discussion re: same; | 1.9 |
| Oct 24 | Attend to finalization of report to Court; Internal discussions re: same; | 1.0 |
| Oct 26 | Draft response to UCC-Canada queries and update to DLA; | 0.6 |
| Oct 28 | Prep for Court hearing. | 0.5 |
| TOTAL – A. Tillman | | 6.0 hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|--|--------------------|
| Oct 10 | Plan and draft Fourth report to the Court. | 1.8 |
| Oct 13 | Continue to draft the Fourth Report. | 0.6 |
| Oct 17 | Calls with Gowlings re: court application; attend to report drafting. | 2.7 |
| Oct 19 | Update draft fourth report to court, update with details from the filed Combined Disclosure Statement and Plan; call with Gowlings re: court hearing for stay extension; internal discussions. | 0.7 |
| Oct 20 | Review draft materials from Gowlings; provide draft fourth report to DLA for review. | 0.4 |
| Oct 24 | Attend to the filed court materials. | 0.5 |
| Oct 25 | Finalize fourth report to court; send to DLA for filing. | 0.4 |
| Oct 31 | Attend to filed fourth report; arrange to post report and other filed court materials on Structurlam website. | 1.5 |
| TOTAL – P. Law | | 8.6 Hrs. |



| <u>Ryan Wu</u> | <u>Description</u> | <u>Hrs.</u> |
|----------------------|--|-----------------|
| Oct 10 | Internal discussions with P. Law re: CCAA fourth report claims table and drafting of the same. | 0.6 |
| TOTAL – R. Wu | | 0.6 Hrs. |





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Licensed Insolvency Trustees
Cathedral Place Building
925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

December 22, 2023

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from November 1 – December 22, 2023, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|--------------------|
| A. Tillman, Senior Vice President | 6.6 | \$795 | \$5,247.00 |
| P. Law, Vice President | 15.3 | 625 | 9,562.50 |
| | 21.9 | | 14,809.50 |
| Add: out of pocket expenses | | | |
| Website maintenance | | | 100.00 |
| | | | 14,909.50 |
| Add: GST (5%) | | | 745.48 |
| TOTAL INVOICE | | | \$15,654.98 |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
Account Name: Alvarez & Marsal Canada ULC
Swiftcode: TDOMCATTTOR
Bank Address: 55 King Street West
Toronto, ON M5K 1A2
Bank Transit #: 10202
Institution #: 0004
Account #: 5519970
Reference #: 842990A – Invoice#8A
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|--|-----------------|
| Nov 10 | Emails with Gowlings re: Court hearing; Review filed materials; | 0.8 |
| Nov 17 | Review update from DLA; Review Court Order; | 0.5 |
| Dec 4 | Review Province of BC inquiry re: claim; Attend update call with DLA re: same; | 0.5 |
| Dec 5 | Internal discussion re: report; Review emails with DLA re: same; | 0.4 |
| Dec 18 | Update call with Gowlings and DLA re: Court application; Internal discussion re: same; Review application matters; | 0.6 |
| Dec 19 | Review draft Court filings; Internal discussion re: same; | 0.9 |
| Dec 20 | Review updated Court application materials; Attend to review and update of report; | 2.0 |
| Dec 21 | Review updated Order; Internal meeting re: Court application; | 0.6 |
| Dec 22 | Review granted order. | 0.3 |
| TOTAL – A. Tillman | | 6.6 hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|---|--------------------|
| Nov 10 | Attend to email from J. Ross re: court materials, respond accordingly. | 0.2 |
| Nov 14 | Attend to materials filed by SLP. | 0.3 |
| Nov 16 | Consider and draft fifth report to court; correspondence with C. Brousson re: court hearing on November 17, 2023. | 2.7 |
| Nov 17 | Attend to entered order. | 0.1 |
| Dec 4 | Attend to email from C. Brousson re: claim from province of BC; attend call with C. Brousson re: same. | 0.5 |
| Dec 5 | Consider and continue to draft Fifth Report to court; call with J. Ross re: court hearing matters; email C. Brousson re: same; internal discussions. | 3.5 |
| Dec 14 | Review plan voting results; update draft report re: same. | 1.0 |
| Dec 18 | Call with J. Ross re: Dec 22 hearing; email J. Ross re: same; consider reliefs to be sought; call with DLA and Gowlings re: hearing matters; internal discussions. | 1.8 |
| Dec 19 | Attend to entered Confirmation Order in the U.S. Court; update draft report to court; review draft court materials from Gowlings, provide comments; internal discussions. | 2.1 |
| Dec 20 | Finalize fifth report to court, call with DLA re: same; review filed court materials. | 1.6 |
| Dec 21 | Attend to blacklined draft order circulated by Gowlings. | 0.3 |
| Dec 22 | Attend in court re: recognition order, review entered order and post on website. | 1.2 |
| TOTAL – P. Law | | 15.3 Hrs. |





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Licensed Insolvency Trustees
Cathedral Place Building
925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

April 18, 2024

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period from December 22 – March 31, 2024, pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|--------------------------|
| A. Tillman, Senior Vice President | 2.0 | \$840 | \$1,680.00 |
| P. Law, Vice President | 1.9 | 665 | 1,263.50 |
| | <u>3.9</u> | | <u>2,943.50</u> |
| Add: out of pocket expenses | | | |
| Website maintenance | | | 175.00 |
| | | | <u>3,118.50</u> |
| Add: GST (5%) | | | 155.93 |
| | | | <u>155.93</u> |
| TOTAL INVOICE | | | <u>\$3,274.43</u> |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

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Account #: 5519970
Reference #: **842990A – Invoice#8A**
GST: 83486 3367 RT0001

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| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|---|-----------------|
| Jan 4 | Review accounts and service list; | 0.3 |
| Jan 16 | Attend to discussion with Trustee; | 0.5 |
| Jan 24 | Attend to calls and emails from BMO re: accounts; | 0.6 |
| Feb 1 | Attend to DLA billing matters; | 0.3 |
| Feb 4 | Review UCC inquiry; Email to DLA re: same. | 0.3 |
| TOTAL – A. Tillman | | 2.0 hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|--|--------------------|
| Mar 5 | Consider and draft Sixth Report to Court re: IO discharge and CCAA Termination. | 1.1 |
| Mar 14 | Email DLA Piper re: discharge of IO and termination of CCAA; review and update draft sixth report. | 0.8 |
| TOTAL – P. Law | | 1.9 Hrs. |





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Licensed Insolvency Trustees
Cathedral Place Building
925 West Georgia Street, Suite 902
Vancouver, BC V6C 3L2
Phone: +1 604 638 7440
Fax: +1 604 638 7441

June 11, 2025

Mr. Kevin Macdonald
Director
SLP Holdings, Ltd.
2176 Government Street
Penticton, BC V2A 8B5

Re: SLP Holdings, Ltd.

For services rendered in connection with our appointment as court-appointed Information Officer to SLP Holdings, Ltd. for the period April 1, 2024 – May 31, 2025 pursuant to the Court Order dated April 24, 2023.

| <u>A&M Personnel</u> | <u>Hours</u> | <u>Rate</u> | <u>Total</u> |
|-----------------------------------|--------------|-------------|--------------------------|
| A. Tillman, Senior Vice President | 0.8 | \$840 | \$672.00 |
| P. Law, Vice President | 1.0 | 665 | 665.00 |
| | <u>1.8</u> | | <u>1,337.00</u> |
| Add: out of pocket expenses | | | |
| DLA Piper (Canada) LLP | | | 419.14 |
| | | | <u>1,756.14</u> |
| Add: GST (5%) | | | 87.81 |
| TOTAL INVOICE | | | <u>\$1,843.95</u> |

Mailing Instructions:

Alvarez & Marsal Canada ULC
Attn: Monica Cheung
Cathedral Place
925 West Georgia Street, Suite 902
Vancouver, B.C. V6C 3L2

Wire Instructions:

Bank: TD Canada Trust
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Bank Address: 55 King Street West
Toronto, ON M5K 1A2
Bank Transit #: 10202
Institution #: 0004
Account #: 5519970
Reference #: 842990A – Invoice#10A
GST: 83486 3367 RT0001

Please send details of your remittance to treasury@alvarezandmarsal.com

| <u>Anthony Tillman</u> | <u>Description</u> | <u>Hrs.</u> |
|---------------------------|-----------------------------------|-----------------|
| Apr 23, 2024 | Attend to Province inquiry; | 0.3 |
| Oct 17, 2024 | Attend to review of Court report. | 0.5 |
| TOTAL – A. Tillman | | 0.8 hrs. |



| <u><i>Pinky Law</i></u> | <u><i>Description</i></u> | <u><i>Hrs.</i></u> |
|-------------------------|---|--------------------|
| May 7, 2024 | Email DLA re: discharge application. | 0.1 |
| Jun 28, 2024 | Attend to requests from Liquidating Trustee; provide information. | 0.5 |
| Oct 17, 2024 | Update draft Sixth report of the Information Officer, send to DLA for review. | 0.4 |
| TOTAL – P. Law | | 1.0 Hrs. |



No. S-233209
Vancouver Registry

IN THE SUPREME COURT OF BRITISH COLUMBIA

IN THE MATTER OF THE COMPANIES'
CREDITORS ARRANGEMENT ACT, R.S.C.
1985, c. C-36, AS AMENDED

AND

IN THE MATTER SLP HOLDINGS LTD., STRUCTURLAM
MASS TIMBER CORPORATION, STRUCTURLAM MASS
TIMBER U.S., INC. NATURAL OUTCOMES, LLC.

PETITIONERS

AFFIDAVIT

DLA Piper (Canada) LLP
Barristers & Solicitors
Suite 2700
1133 Melville Street
Vancouver, BC V6E 4E5

Tel. No. 604.687.9444
Fax No. 604.687.1612

File No.: 076334-00012

CJH/