



Alvarez & Marsal Middle East Limited (A&M) is delighted to publish the Q4 '17 edition of the UAE Banking Pulse ("The Pulse"). In this quarterly series, we share results from our research examining the 10 largest listed UAE banks ("top 10"), and highlight key performance indicators of the UAE banking industry. The Pulse aims to help banking executives and board members stay current on industry trends.

All the data used in this report has been obtained from publicly available sources. The methodology for the calculations is discussed in the glossary. Calculation of several metrics has been changed from the previous version to accommodate available information.

We hope that you will find the Pulse useful and informative.

Disclaimer:

The information contained in this document is of a general nature and has been obtained from publicly available information plus market insights. The information is not intended to address the specific circumstances of an individual or institution. There is no guarantee that the information is accurate at the date received by the recipient or that it will be accurate in the future. All parties should seek appropriate professional advice to analyze their particular situation before acting on any of the information contained herein.



Authors



Dr. Saeeda Jaffar **Lead Author, Managing Director**

- 15+ years of experience in management consulting and industry
- Focuses on strategic and performancerelated issues in financial institutions, sovereign wealth funds, family businesses and real estate
- Has worked in the Middle East, Europe and the U.S.

Contact Details

Financialservices
-me@alvarezandmarsal.com
+971 4 567 1065



Asad Ahmed
Co-Author, Managing Director

- 30+ years of experience in banking
- Focuses on performance improvement, turn-around, credit management, and formulating and managing strategic and operational changes in financial institutions
- Served as CEO of banks in the UAE and Kenya

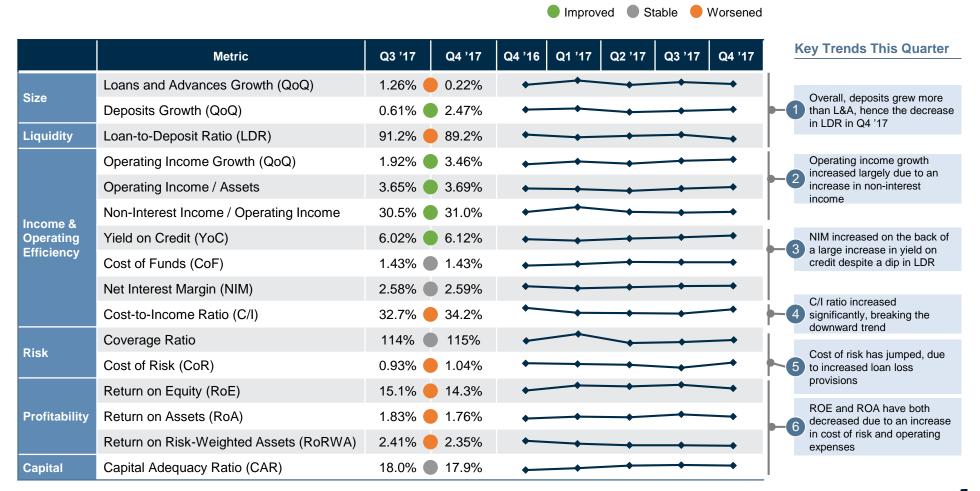


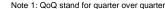
Neil Hayward **Co-Author, Managing Director**

- 18+ years experience in turnaround and restructuring
- Focuses on financial services and is an expert in restructuring both conventional finance and Islamic finance facilities
- Has worked in the Middle East, Europe and the U.S.



Pulse: Decrease in ROE due to an increase in cost of risk and cost to income ratio





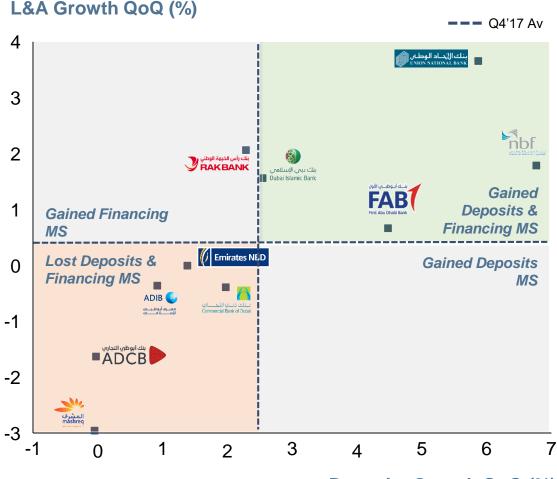
Note 2: Growth in loans & advances and deposits was presented QoQ instead of YoY



Note 3: Quarterly income was used in the calculation of operating income growth

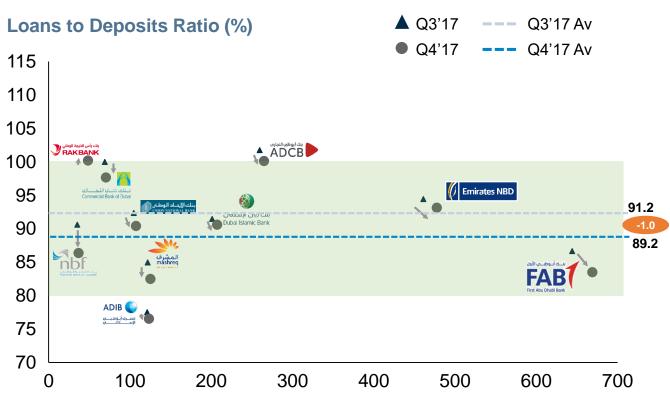
Source: Financial statements, Investor presentations, A&M analysis

1 Overall, deposits grew at a faster rate than loans and advances, decreasing LDR to 89.2% in Q4 '17



- Overall L&A grew at 0.22% while deposits grew at 2.47%
- Five of the top 10 grew their L&A market share and four banks grew their deposits market share
- FAB, DIB, UNB and NBF outgrew the market in both L&A and deposits
- Emirates NBD, Mashreq, ADCB, ADIB and CBD lost deposits and financing market share in Q4 with Mashreq losing significant loan income

Overall, LDR decreased with nine of the top 10 in the green zone

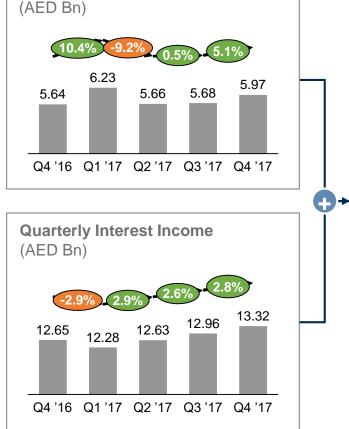


- LDR of nine of the top 10 decreased
- Nine of the top 10 are in the green zone
- Liquidity expected to remain healthy in 2018, with LDR decreasing to 89.2%

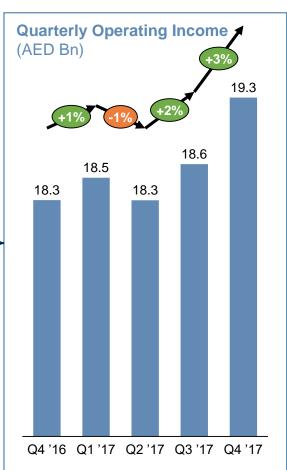
Asset Size (AED Bn)



Operating income increased largely due to an increase in non-interest income



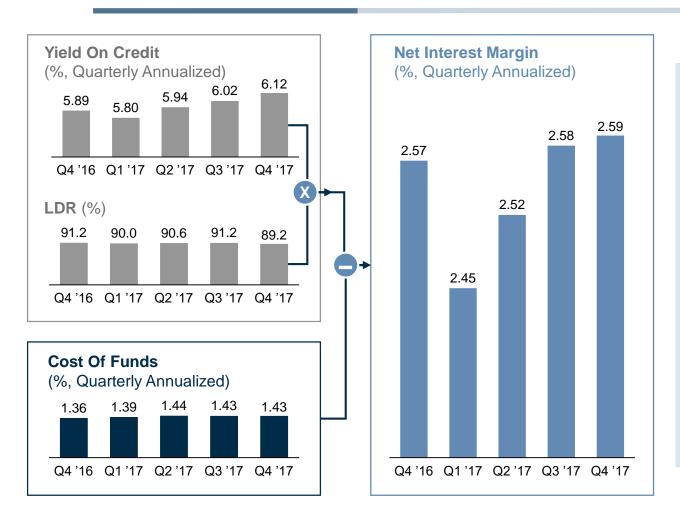
Quarterly Non Interest Income



- Large increase in overall quarterly operating income due to an increase in non interest income driven from fees and commissions in FAB and Mashreq
- Seven banks increased their operating income, while UNB, CBD and RAK's decreased



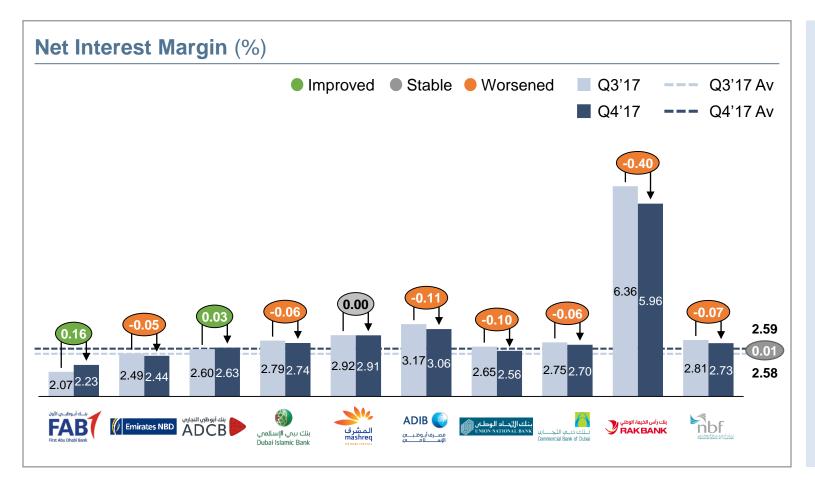
3 NIM was relatively stable this quarter with overall yield on credit offset by decreases in LDR



- NIM increased by ~1 bps this quarter
- Yield on credit increased by ~10 bps this quarter compared to last quarter due to the recent rise in interest rates
- LDR offset the increase in yield on credit as deposits increased more than loans issued
- Cost of funds remained steady



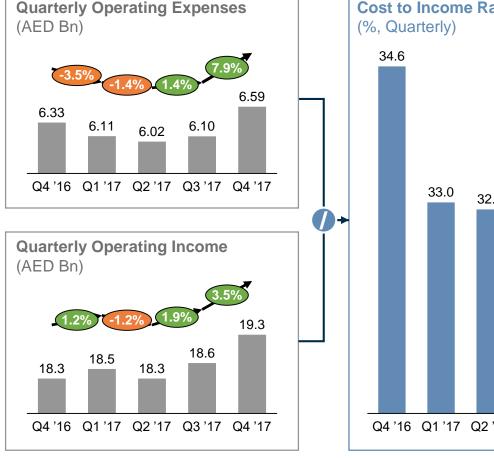
NIM for seven of the top banks worsened, yet market was stabilized by FAB's NIM increase

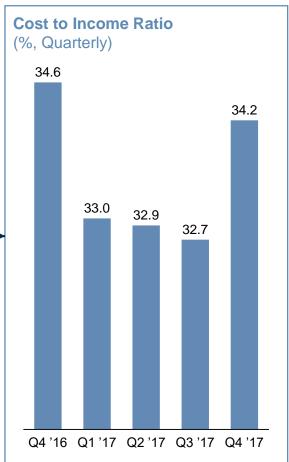


- Seven of the top 10 witnessed a decrease in NIM
- FAB was the only bank to witness significant NIM expansion, contrary to their reports. This is due to our exclusion of non-trading investments for consistency



Cost to income ratio increased significantly due to an increase in operating expenses

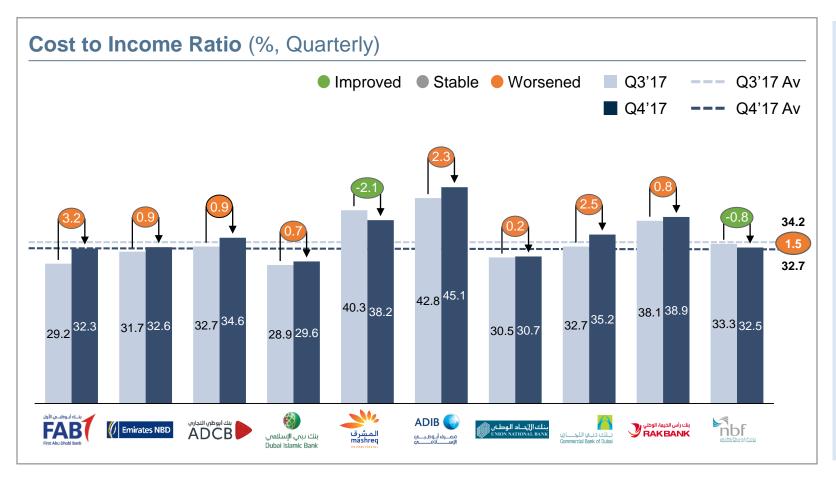




- C/I ratio increased driven by an increase in operating expenses, despite a significant increase in operating income
- Largest increase in operating expenses came from ENBD, ADCB and DIB

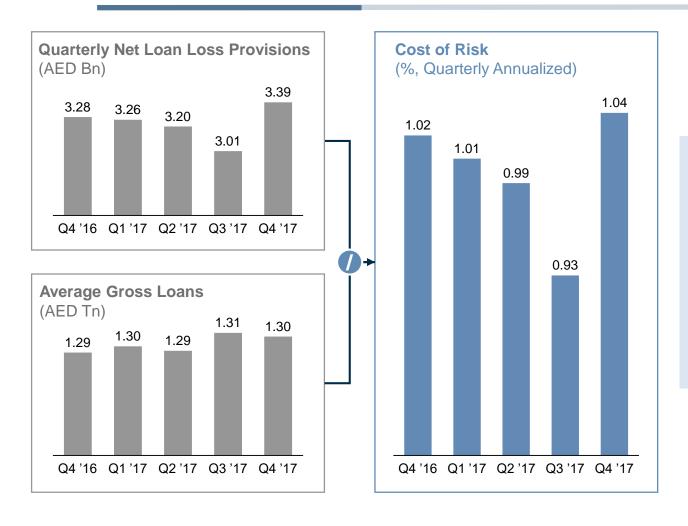


Eight of the top 10 increased their C/I ratio



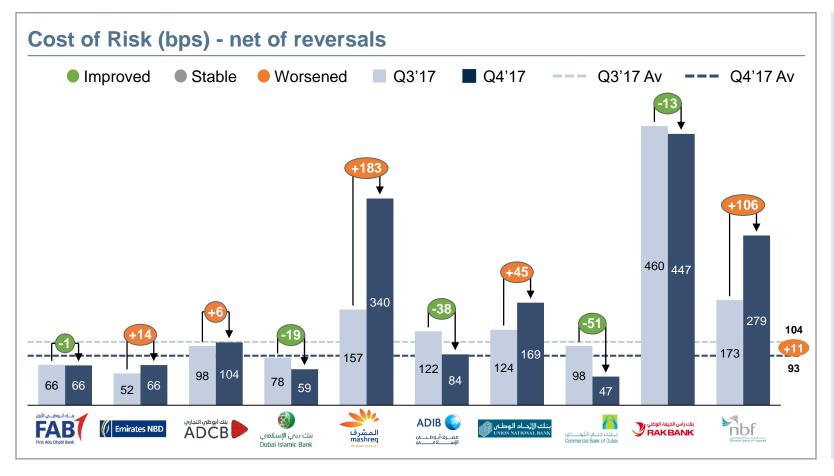
- Eight of the top 10 increased their C/I ratio
- This was largely driven by an increase in G&A despite significant income increases
- The increase in operating costs is quite usual for the final quarter as leftover budget is usually spent

Cost of risk increased significantly due increases in net loan loss provisions



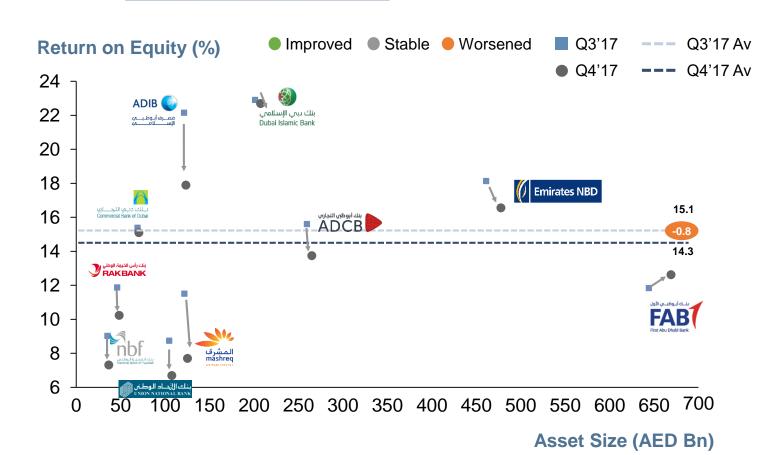
- Cost of risk jumped to 1.04% in Q4 '17, breaking the downward trend that started in Q4 '16
- Increase in cost of risk was driven by significant increases in provisioning

The overall cost of risk has increased due to increases in allowances for impairment



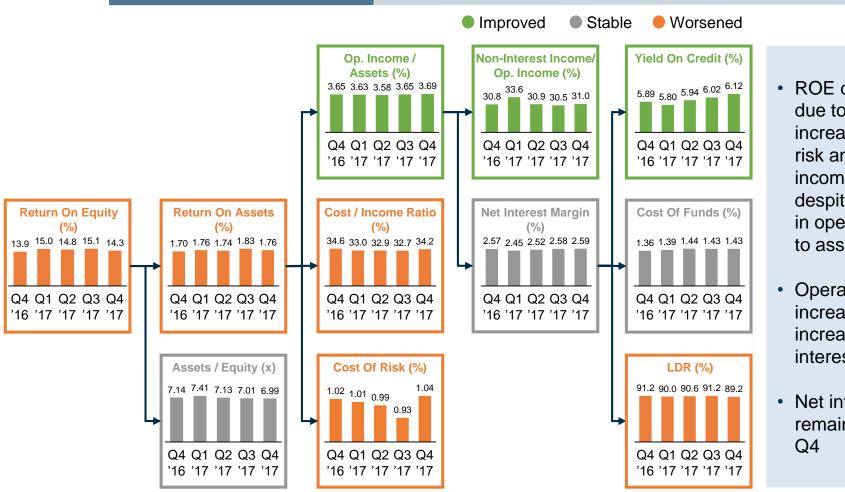
- Half of the top 10 saw worsened costs of risk
- Mashreq, UNB and NBF witnessed the largest increases due to increases in allowances for impairment
- CBD has decreased its cost of risk due to a significant increase in recoveries in Q4 '17

ROE has decreased for 9 out of the 10 banks



- Average ROE decreased to 14.3% in Q4'17, from 15.1% in Q3'17
- FAB's increase in ROE has stabilized the rest of the market

6 ROE decreased due to a lower ROA caused by an increase in cost of risk and cost to income ratio



- ROE decreased due to a significant increase in cost of risk and cost to income ratio, despite an increase in operating income to assets ratio
- Operating income increased due to an increase in noninterest income
- Net interest margin remained stable in





Glossary

	Metric	Abbreviation	Definition
Size	Loans and Advances Growth		QoQ growth in EOP net loans and advances for the top 10
	Deposits Growth		QoQ growth in EOP customer deposits for the top 10
Liquidity	Loan-to-Deposit Ratio	LDR	(Net EOP loans and advances / EOP customer deposits) for the top 10
Income & Operating Efficiency	Operating Income Growth		QoQ growth in aggregate quarterly operating income generated by the top 10
	Operating Income / Assets		(Annualized quarterly operating income / quarterly average assets) for the top 10
	Non-Interest Income / Operating Income		(Quarterly non-interest income / quarterly operating income) for the top 10
	Net Interest Margin	NIM	(Aggregate annualized quarterly net interest income) / (quarterly average earning assets) for the top 10 Earnings assets are defined as total assets excluding goodwill, intangible assets, and property and equipment
	Yield on Credit	YoC	(Annualized quarterly gross interest income / quarterly average loans & advances) for the top 10
	Cost of Funds	CoF	(Annualized quarterly interest expense + annualized quarterly capital notes & tier I sukuk interest) / (quarterly average interest bearing liabilities + quarterly average capital notes & tier I sukuk interest) for the top 10
	Cost-to-Income Ratio	C/I	(Quarterly operating expenses / quarterly operating income) for the top 10
Risk	Coverage Ratio		(Loan loss reserves / non-performing loans) for the top 10
	Cost of Risk	CoR	(Annualized quarterly provision expenses net of recoveries / quarterly average gross loans) for the top 10
Profitability	Return on Equity	RoE	(Annualized quarterly net profit attributable to the equity holders of the banks – annualized quarterly capital notes & tier I sukuk interest) / (quarterly average equity excluding capital notes) for the top 10
	Return on Assets	RoA	(Annualized quarterly net profit / quarterly average assets) for the top 10
	Return on Risk- Weighted Assets	RoRWA	(Annualized quarterly net profit generated / quarterly average risk-weighted assets) for the top 10
Capital	Capital Adequacy Ratio	CAR	(EOP tier I capital + tier II capital) / (EOP risk-weighted assets) for the top 10

Glossary (Cont'd)

Bank	Assets (AED Bn)	Abbreviation	Logo
First Abu Dhabi Bank	669.0	FAB	Ugli (pjog.,i cti) FAABI Finst Abu Dhabi Bank
Emirates NBD	477.7	ENBD	() Emirates NBD
Abu Dhabi Commercial Bank	265.0	ADCB	بنك أبوظبي التجاربي
Dubai Islamic Bank	207.3	DIB	بنك ىبىي الإسلامي Dubai Islamic Bank
Mashreq Bank	125.1	Mashreq	mashreq المشرق المشرق we MAKE POSSIBLE
Abu Dhabi Islamic Bank	123.3	ADIB	مصرف أبيوظ بي الم الإسال مصبي
Union National Bank	107.5	UNB	بنك الإنحاد الوطني UNION NATIONAL BANK
Commercial Bank of Dubai	70.4	CBD	بنك دب النجاري Commercial Bank of Dubai
National Bank of Ras Al-Khaimah	48.4	RAK	بنك راس الخيوة الوطني RAKBANK
National Bank of Fujairah	36.7	NBF	nbf States the Control