



NATIONAL SECURITY, TRADE AND TECHNOLOGY SERVICES

Foreign Investment Screening and Controls

Committee on Foreign Investment in the United States (CFIUS)

Transactions subject to review by the Committee on Foreign Investment in the United States (CFIUS) are facing greater levels of scrutiny and more in-depth analyses of their potential national security impacts than ever before.

To be successful in obtaining CFIUS clearance, transactional parties and their advisors must thoroughly understand the potential threats posed by a foreign acquirer or its host nation, the vulnerabilities of the U.S. target company's sensitive assets or operations to foreign access and control, and the various methods by which such threats and vulnerabilities can be adequately assessed, mitigated, and monitored to the satisfaction of the CFIUS review teams.

A&M helps organizations and their advisors navigate the complex CFIUS risk and compliance landscape to establish trust and demonstrate commitment to securing and building integrity in relevant infrastructure, networks, operations, and relationships. We help parties to a CFIUS transaction understand the review process, national security threats, and vulnerabilities; design and develop mitigation strategies; conduct third party assessments of mitigation measures; and conduct independent monitoring and compliance audits to evaluate and assess compliance with CFIUS requirements.

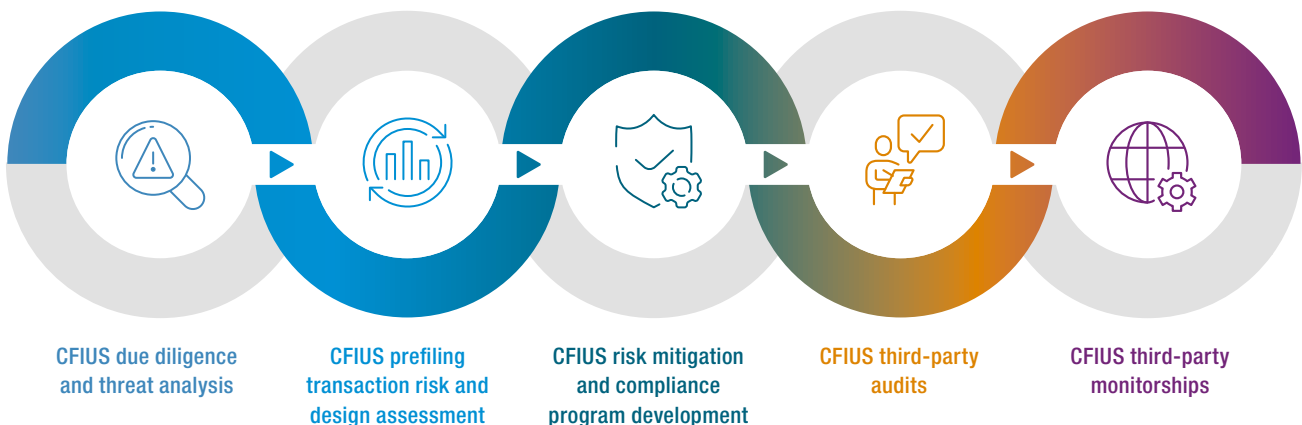
Our Team

Our team is comprised of risk management, compliance, investigations, technology and industry experts who leverage their experience as former regulators, defense and security professionals, prosecutors, in-house counsel, and legal and compliance professionals to bring trusted, practical and tailored solutions to our clients.

About A&M's National Security, Trade and Technology Services

A&M's integrated team helps organizations, investors and their counsel navigate national security and industrial policy-related regulatory and operational risks to investment, trade and technology through conducting regulatory investigations, executing credible audits and monitorships, assessing and mitigating transaction risks, and developing, assessing and enhancing compliance programs.

Our Services



Our Approach: Clear Expectations, Defined Steps, Consistent Results



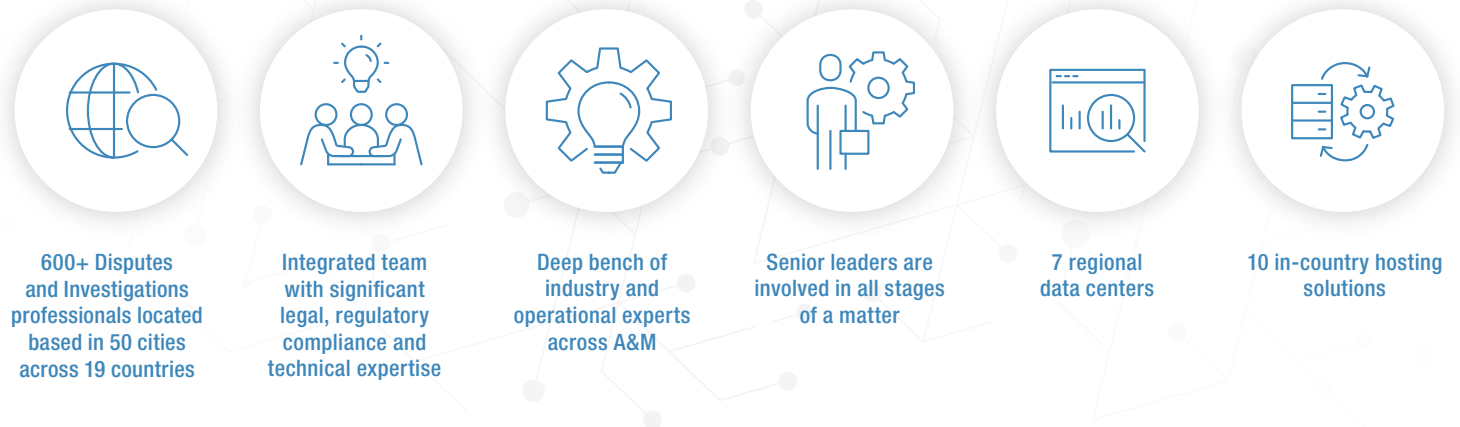
- Review and assess NSA / LOA and other relevant documentation
- Identify critical business functions, systems, data, and personnel
- Engage key stakeholders to understand impact to business operations and activities

- Prepare detailed audit / assessment plan that identifies scope, methodology, limitations, and timelines
- Identify and map all relevant NSA / LOA requirements to compliance program build
- Engage key stakeholders to support responsive programming development, implementation, and enhancement

- Issue requests for information
- Conduct interviews and demonstrations
- Perform independent sampling and testing as needed
- Undertake site visits to necessary facilities
- Gather, analyze, and synthesize responsive information

- Prepare summary of observations for presentation to company and regulators as needed
- Incorporate company feedback into final report / mitigation plan
- Support key stakeholders to implement practical, effective, and auditable solutions

The A&M Difference



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ABOUT ALVAREZ & MARSAL

Founded in 1983, Alvarez & Marsal is a leading global professional services firm. Renowned for its leadership, action and results, Alvarez & Marsal provides advisory, business performance improvement and turnaround management services, delivering practical solutions to address clients' unique challenges. With a world-wide network of experienced operators, world-class consultants, former regulators and industry authorities, Alvarez & Marsal helps corporates, boards, private equity firms, law firms and government agencies drive transformation, mitigate risk and unlock value at every stage of growth.

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