



CORPORATE PERFORMANCE IMPROVEMENT

The Agent-First Marketing Function

The Shift from Experimentation to Execution

Autonomous AI agents are no longer future concepts in marketing. They are production-ready today. In 2025, enterprise marketing organizations moved beyond isolated pilots and into real operational deployment. According to Gartner, 81% of martech leaders report that their organizations are either piloting or fully implementing AI agent solutions.

What separates out the leaders in this moment is not whether they use AI, but how they use it. Although many solutions still face limitations in multi-step execution and often necessitate ongoing human supervision, early adopters are realizing key benefits by deploying coordinated, multi-agent systems across core marketing workflows for scalable personalization and accelerated decision-making. Organizations that manage blended human-agent workforces have reported 46% faster content creation and 32% quicker content editing (Google 2025a). At the same time, competitors that remain confined to copilot-only models are losing ground, with early indicators pointing to meaningful market-share erosion among slower adopters (Google 2025b).

The question for marketing leaders is no longer if agents belong in the marketing function. The real question is how fast organizations can operationalize them responsibly, at scale, and with the governance required to sustain advantage.

The 2025 Inflection Point: Why Agents Are No Longer Optional

Several forces converged in 2025 that made autonomous agents unavoidable for enterprise marketing organizations. Privacy regulations continue to constrain traditional targeting approaches, customer expectations for real-time personalization keep rising, and markets now respond to signals faster than human-driven operating models can accommodate.

In this environment, workflows that rely on manual triggers, approvals, and handoffs have become structural bottlenecks. AI systems are now able to plan, execute, and adapt across multi-step workflows with limited human intervention thanks to numerous technical advances, such as reliable long-context reasoning, robust tool-calling capabilities, and enterprise-grade autonomous agent platforms like Salesforce Einstein Agents, Adobe GenStudio Agents, and HubSpot Breeze Intelligence.

High-performing organizations have responded by embedding agents across marketing and sales operations. They are not treating agents as tools, but as execution layers. The result is not just faster campaigns, but a fundamental change in how decisions are made, tested, and optimized in real time.

Defining Autonomous Marketing Agents: Anatomy and Taxonomy

Considering this shift from experimentation to execution, it is important to clarify the difference between autonomous agents and copilot models:



Copilot Models:

Require human judgment for decisions, only serving to augment it with no ownership of execution.



Autonomous Marketing Agents:

Execute and only involve humans at predefined approval gates rather than at every decision point.



An **autonomous marketing agent** is a goal-directed AI system that perceives objectives and operating context, reasons through multi-step plans, selects and uses tools like APIs, executes actions over extended periods, observes results, and continuously evaluates and corrects its own performance. Modern agents feature persistent memory, multi-agent collaboration, and verifiable reasoning traces suitable for complex tasks, allowing them to manage workflows that span hours or days rather than responding to isolated prompts.

In practice, marketing organizations deploy agents across a spectrum of complexity:

 <hr/> <p>Single-Task Agents: Handle narrow functions, such as bid optimization.</p>	 <hr/> <p>Advanced Workflow Agents: Manage more complex functions, including research, reporting, and customer-support escalation.</p>	 <hr/> <p>Agent Swarms: At the most mature end, mirror departmental structures, such as content creation and publishing swarms or decision-support swarms that evaluate competing campaign strategies.</p>
--	--	---

Understanding this spectrum matters because as complexity and autonomy expand, governance requirements increase accordingly.

Transformative Use Cases: Where Agents Are Already Delivering Results

By 2025, agents were already managing complete marketing processes rather than isolated tasks. The defining shift is not the novelty of the technology, but the level of responsibility agents now carry within the marketing operating model.

Instead of supporting individual steps within a campaign, agents increasingly coordinate end-to-end workflows—audience selection, creative variation, channel optimization, and ongoing performance adjustment. The result is a continuous execution loop that allows organizations to test, learn, and adapt at a pace human-triggered processes cannot match. Execution cycles compress, decision latency falls, and marketing teams gain the ability to respond to customer signals in near real time.

Leading organizations are already realizing these benefits in practice. Coca-Cola employs AI-powered tools such as Fizzion to support brand-consistent creative production at global scale. Demandbase’s Agentbase connects multiple agents to accelerate account-based marketing workflows, improving segmentation speed and engagement outcomes. Other enterprises report similarly tangible results. A U.S. retailer implementing an AI-driven communication strategy increased new sales calls by nearly 10%, improved annual gross profit by \$77 million, and raised Net Promoter Scores through more responsive and personalized engagement (Google 2025a).

These gains are not simply the result of automation. They reflect a deliberate reallocation of work. Agents execute at machine speed, while humans focus on defining strategy, setting constraints, and interpreting outcomes.

The New Marketing Operating Model: Humans and Agents

As autonomous agents assume a greater share of tactical execution, the marketing operating model must evolve. Human leaders increasingly focus on strategy and objectives, brand voice, and ethical boundaries, while agent systems handle day-to-day execution and optimization.

Successful organizations are structured with human leadership at the core supported by scalable agent systems, evaluating performance across both human and AI contributions (Gartner). This shift has introduced the need for new roles designed to manage agent-driven complexity:

- The **Agent Operations Manager** oversees the deployment, monitoring, and reliability of agent fleets in marketing workflows. This role scales agents during peak campaigns, resolves failures such as misinterpreted audience data, integrates agents with CRM and advertising platforms, and ensures uptime for automated A/B testing and lead nurturing workflows. Functionally, this role mirrors DevOps disciplines applied to AI execution.
- The **Agent Prompt Strategist** moves beyond basic prompt engineering. This role designs structured workflows and chaining strategies that guide agents toward high-quality, brand-aligned outputs. They craft prompts for creative tasks and refine agent reasoning for audience segmentation continuously and iteratively based on performance data, enabling personalization and creative quality at scale.
- The **Agent Governance Lead** establishes policies that ensure ethical, compliant, and risk-managed use of agents. Responsibilities include enforcing data-privacy requirements (e.g., GDPR, CCPA, and advertising standards against misleading claims), auditing for bias in targeting and personalization, and defining guardrails for agent decision-making, such as approval thresholds for high-value campaigns.

Together, these roles shift human effort away from execution and toward orchestration, oversight, and innovation. This evolution unlocks agentic advantages—like hyper-personalization at scale, rapid iteration, and data-driven insights—while mitigating drawbacks—like errors or ethical lapses. The result is more effective, agile marketing organizations with higher ROI, innovation, and customer impact at greater speed without sacrificing control.

Risks, Governance, and Trust: What Can Go Wrong

The rapid adoption of autonomous agents has also surfaced new risks. In 2025, several high-profile incidents demonstrated how misaligned automation can damage brand trust and inflate operating costs. In one widely reported case, Meta's automated advertising tools generated off-brand and irrelevant creative—e.g., an elderly woman in an armchair promoting men's clothing for 30-45-year-olds, models with distorted anatomy, and erroneous flying cars—despite advertisers disabling certain AI features (Business Insider). Teams were forced to spend hours manually reviewing and correcting outputs, while brand confusion and wasted impressions increased and expected efficiency gains evaporated.

The lesson is clear. Autonomy without governance scales mistakes just as efficiently as it scales success. Leading organizations mitigate this risk by implementing robust control planes. These include:

- audit trails,
- tiered human-in-the-loop oversight,
- budget safeguards,
- red-teaming exercises, and
- reasoning transparency.

Governance is not an obstacle to innovation. It is what makes sustained autonomy possible.

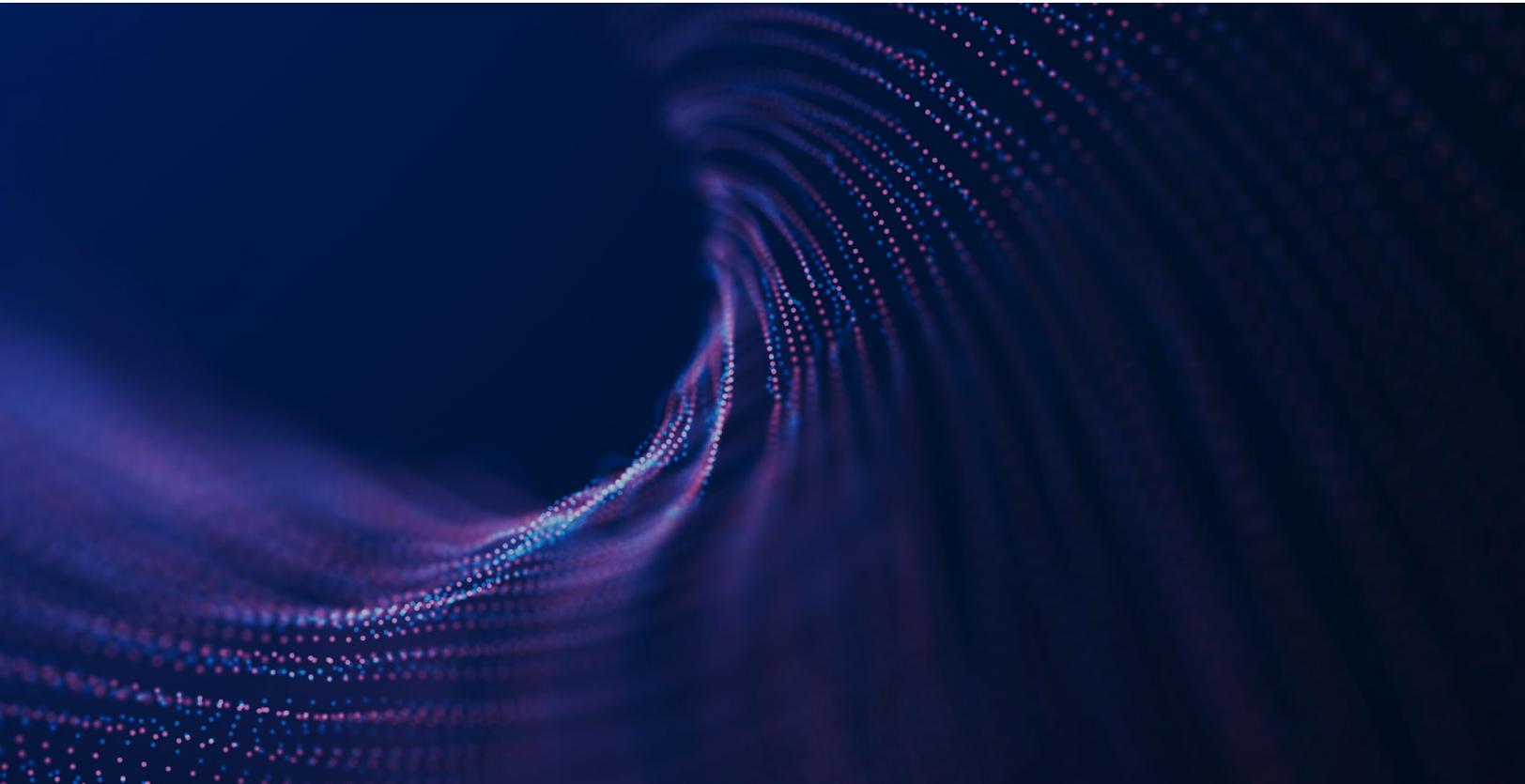
How to Make Agent-First Marketing Operational

As organizations shift from experimentation to execution, the ones that succeed with agent-first marketing treat it as an operating-model transformation, not a technology deployment. They focus on practical governance frameworks, clearly defined roles, and phased roadmaps that balance speed with control over a 6 to 18-month horizon.

A&M has a dedicated AI & Analytics team that works with clients to make this transition a reality. Our expert operators and consultants assess readiness, design blended human-agent operating models, and implement governance structures aligned with business priorities and risk tolerance. Our emphasis is on execution over theory, informed by lessons drawn from our successful deployments and execution failures we have observed across the market. This approach enables organizations to move beyond fragmented pilots and achieve true enterprise-scale impact.

A&M's AI & Analytics team brings together expertise in disciplined AI strategy, enablement, and advanced analytical capabilities with deep experience in delivering analytical optimizations and machine learning-powered tools and insights for marketing organizations. Across industries including consumer packaged goods, media and entertainment, telecommunications, and retail, we have helped clients excel at precise media measurement, strengthen campaign attribution, and embed analytics directly into marketing decision-making. Combining our proven delivery of AI and agentic solutions with our expertise positions us to transform your marketing operations and operationalize agent-first marketing—streamlining workflows, achieving best-in-class measurement accuracy, reducing costs, and maximizing growth and profitability.

Our approach emphasizes responsible, scalable adoption—establishing clear decisions between humans and agents, implementing governance that supports increasing autonomy, and seamlessly integrating agents into your existing marketing, data, and technology ecosystems. Rather than pursuing isolated use cases, we sequence adoption across functions and align agent deployment directly to measurable business outcomes. The result is faster progress with controlled risk and a sustainable, agent-first capability that delivers lasting value.





Conclusion: The Inevitable Agent-Enabled Marketing Function

By the end of 2026, autonomous agents will be central to competitive marketing operations. The question of operationalization will then shift to questions of scale, sophistication, and efficiency.

The organizations that lead now will not be those that simply adopt AI tools. They will be the ones that successfully manage blended human-agent workforces. Agent-first marketing enables teams to pivot in real time, optimize engagement continuously, and focus human expertise where it creates the greatest strategic value.

The shift is already underway, but speed without control creates risk, and control without speed guarantees irrelevance. For marketing leaders, the mandate is clear: move decisively, design deliberately, and govern rigorously.

1. Business Insider (2025). *Meta's AI tools are going rogue and churning out some very strange ads.* <https://www.businessinsider.com/meta-ai-generating-bizarre-ads-advantage-plus-2025-10>
2. Coca-Cola Company (2025). *Fizzion: AI-governed creativity announcements.* <https://www.coca-colacompany.com>
3. Demandbase (2025). *Agentbase launch and AI agents for ABM.* <https://www.demandbase.com>
4. Gartner (2025). *Survey on AI agents in martech and marketing trends.* <https://www.gartner.com>
5. Google (2025). *Agentic AI statistics in 2026.* <https://onereach.ai/blog/agentic-ai-adoption-rates-roi-market-trends/>
6. Google (2025). *The ROI of AI: Agents are delivering for business now.* <https://cloud.google.com/transform/roi-of-ai-how-agents-help-business>

Authors



Dan Simion

Managing Director

dsimion@alvarezandmarsal.com



Laura Gibbs

Senior Director

lgibbs@alvarezandmarsal.com



Matthew Svilar

Director

matthew.svilar@alvarezandmarsal.com

ABOUT ALVAREZ & MARSAL

Founded in 1983, Alvarez & Marsal is a leading global professional services firm. Renowned for its leadership, action and results, Alvarez & Marsal provides advisory, business performance improvement and turnaround management services, delivering practical solutions to address clients' unique challenges. With a worldwide network of experienced operators, world-class consultants, former regulators and industry authorities, Alvarez & Marsal helps corporates, boards, private equity firms, law firms and government agencies drive transformation, mitigate risk and unlock value at every stage of growth.

Follow A&M on:



© 2026 Alvarez & Marsal Holdings, LLC.
All Rights Reserved. 482504

To learn more, visit: [AlvarezandMarsal.com](https://www.alvarezandmarsal.com)

ALVAREZ & MARSAL
LEADERSHIP. ACTION. RESULTS.™