TALENT, ORGANIZATION & PEOPLE SOLUTIONS Talent Development

Our Talent, Organization & People Solutions (TOP) elevate the 'human side' of business and help clients **execute workforce strategies that address today's challenges** and set the course for **profitable growth**. Now more than ever, clients are investing in their talent to enable a **sustainable, high-performing organization**. A&M's talent development team maximizes the ROI of their most critical asset, their people.

A&M's talent development framework focuses on equipping employees with the skills and development they need to perform. Our services help clients to:

- Optimize business results and organizational efficacy
- Improve talent attraction, retention and growth
- Increase employee and customer engagement

A&M has worked with clients to assess and improve talent development initiatives across:

- L&D strategies, governance, innovation and operations
- Skills assessments and competency frameworks
- Career path development and learning journeys
- Learning management system optimization

How A&M Delivers Outcomes

A&M works together with clients to:



Drive business value and ROI

Starting with business strategy and stakeholder priorities to design a talent development approach that enables both enterprise and workforce objectives.



Get to data-driven insights and actions fast

Using accelerators to efficiently assess and close the organization's skills and competency gaps.



Make it transparent and strategy-focused

Designing custom competency frameworks and career paths, supported by learning journeys, that are visible to employees and align with the operating model objectives.



Harness the power of digital L&D platforms

Leveraging existing (or implementing new) platforms that enable the learning and development experience, as well as analytics and reporting capabilities. Inputs: Business Strategy, Operating Model, Organizational Structure, Performance Gaps

Understand and Identify

- Baseline Skills Assessment
- Development Needs Analysis



Design and Build

Competency Framework

Skills Inventory

Develop

Career Pa

Learning Journeys

Results: Operationalized Talent Development, Analytics and Reporting, Content Development and Delivery

Reach out for a consultation to discuss your culture needs!

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What Else to Consider

When preparing to invest in talent development, it's important to consider the most effective enablers to ensure talent and organization alignment and readiness, including:



Operating Model and Organizational Design

• Is the current operating model and organizational structure set up to support the overall business strategy and growth?



Workforce Planning

- How many people do we need to do the work?
- What new job functions and competencies will be needed in the next three to five years?



Performance Management

- Are our performance metrics intrinsically tied to the goals of the organization?
- Does the performance management strategy incentivize desired behaviors aligned to the strategy?

About Talent, Organization & People Solutions

TOP partners with clients to isolate and accelerate the capabilities and leadership required to deliver on your service promise.

Talent

Build workforce strategies, development programs and employee value propositions that deliver on your brand's promise.



Leadership

Workforce



Development



Value Proposition

Organization

Align operating model, elevate organization design and fitness, and build cultures that drive positive change.



Operating Canvas



Design

Performance and Fitness

Culture

Change and Adoption

People

Provide HR function expertise, create belonging solutions to support diversity, equity and inclusion, and enhance the employee lifecycle.



Human Resources



Belonging



Employee Life Cycle

ABOUT ALVAREZ & MARSAL



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Founded in 1983, Alvarez & Marsal is a leading global professional services firm. Renowned for its leadership, action and results, Alvarez & Marsal provides advisory, business performance improvement and turnaround management services, delivering practical solutions to address clients' unique challenges. With a world-wide network of experienced operators. world-class consultants, former regulators and industry authorities, Alvarez & Marsal helps corporates, boards, private equity firms, law firms and government agencies drive transformation, mitigate risk and unlock value at every stage of growth.

To learn more, visit: AlvarezandMarsal.com

