

A&M Tax Services Throughout the Investment Lifecycle

| FUND LEVEL | OPERATING COMPANY | |
|---|---|--|
| | PRE-ACQUISITION | POST-ACQUISITION |
| Capital Raising and Equity Structuring | Integrated Due Diligence | Income Tax Compliance |
| - Acquisition Structuring | - Tax - Financial - Operational | - Forms 1065, 1120, 1120 REIT, 1120S |
| Modeling and Forecasting | Acquisition Structuring | Income Tax Provision/Reporting |
| Income Tax Compliance | Tax Modeling / Forecasting | Purchase Price Accounting |
| Sophisticated Income | REIT Testing | • Federal, State, Int'l Tax Advisory |
| Allocation Methodologies | Review of SPA | Transaction Cost Analysis |
| Allocations of Debt | Assessment of Post-Acquisition Tax Planning | Accounting Methods |
| Built-in Gain and Losses on Contributions | Compensation & Benefits | R&D/Credits and Incentives |
| Cancellation of Indebtedness and | IP Planning / Transfer Pricing | Tax Attribute Optimization |
| Worthless Stock Deductions | Valuation | Entity Rationalization |
| Redemption of Partnership Interests | Transfer Tax Matters | Global Supply Chain / Transfer Pricing |
| Multi-State Tax and International Tax Issues | Like-kind Exchanges | Distribution / Exit Planning & Modeling |
| • Fund Level Investor Issues (UBIT, ECI, etc.) | _ | Dispute Resolution |

A&M Tax Real Estate Tax Services



TAX COMPLIANCE SERVICES



PLANNING FOR CARRIED INTEREST HOLDERS



REIT FORMATION AND COMPLIANCE



STRUCTURING FOREIGN INVESTMENTS IN U.S. REAL ESTATE



COMPLEX PARTNERSHIP AND MULTI-TIERED INVESTMENT STRUCTURES



STRUCTURING U.S. INVESTMENTS IN FOREIGN REAL ESTATE



JOINT VENTURE PLANNING AND TRANSACTION ANALYSIS



REAL ESTATE TAX
RESTRUCTURING ADISORY



STRUCTURING TAX DEFERRED TRANSACTIONS



REAL ESTATE TRANSFER PRICING ANALYSIS



FOR MORE INFORMATION, CONTACT:



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Tyler Horton, a Managing Director with Alvarez & Marsal Taxand, LLC, advises public and closely held business clients, primarily in the private equity and real estate industries. He specializes in technical issues relating to flow-through entities including partnerships and corporations.

His experience includes planning for complex transactions and providing a full range of tax services that encompass initial planning through implem entation and the preparation of the related tax returns. His practice also includes significant work in the area of IRS audit and other related controversy support.

Mr. Horton has worked with his clients in all phases of their operations advising on both economic and income tax consequences of potential transactions. He has consulted with his clients on the structuring of transactions related to the acquisition and disposition of operating companies as well as major portfolios of real estate assets.

As a result of his work with closely held businesses and their family ownership structures, Mr. Horton has considerable experience in the areas of individual income tax and estate tax planning including the related tax reporting.

ABOUT ALVAREZ & MARSAL TAX

Alvarez & Marsal Tax, part of Alvarez & Marsal (A&M), a leading global professional services firm, is an independent tax group made up of experienced tax professionals dedicated to providing customized tax advice to clients and investors across a broad range of industries. Its professionals extend A&M's commitment to offering clients a choice in advisors who are free from audit-based conflicts of interest, and bring an unyielding commitment to delivering responsive client service. A&M Tax has global presence in major metropolitan markets throughout the Americas, EMEA, and APAC.

Alvarez & Marsal Tax is a founder of Taxand, the world's largest independent tax organization, which provides high quality, integrated tax advice worldwide, and represents the Global Network in the US and UK. Taxand professionals, including 770+ partners and more than 3,000+ advisors in 48 countries, grasp both the fine points of tax and the broader strategic implications, helping you mitigate risk, manage your tax burden and drive the performance of your business.

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