



FINANCIAL SERVICES INDUSTRY

PROGRAMME ASSURANCE

Providing an independent assessment of transformation change programmes, resulting in executable recommendations to accelerate progress and drive value

88% of transformation programmes fail to meet their original objectives, even when it has been one of the top items on corporate agendas for decades. Even those companies who class their transformation as successful don't achieve the full financial benefits available.

What A&M will bring



Programme
Governance
Toolkit



Programme
Management
Framework



Business Capabilities
and Functional
Area Diagnostic



A&M Next
Generation
Operating Model



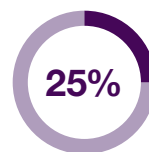
Industry
Benchmarking and
Performance Metrics

Why A&M?

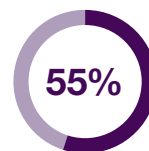
With over 8,500 professionals in 65+ offices globally, A&M provides seamless, quality, cross-border services. As the largest global transaction advisory and tax practice with no audit based conflicts outside the Big Four, the A&M difference lies in our senior led teams and a flexible and tailored hands-on approach. We build local relationships that can deploy global resources as needed for any M&A transaction.



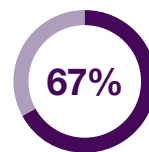
Key Metrics



25% of value loss occurs during the target-setting phase, before programmes commence



55% of value loss occurs during and after implementation or embedding



67% of the maximum value is realized, even after successful transformation

5.0x

more likely to succeed if investment is made to identify gaps between current state and target state capabilities upfront

Outcome

A&M's Programme Assurance exercise will leave you with:



1. Change Programme Assessment

Providing an independent assessment of your programme status, across business functions and initiatives.



2. Red Flag Report

Identification of issues causing programme delays, programme risks and mitigating actions. Providing turn-around advice where required.



3. Value Creation Lever Report

Helping to maximise the value being achieved by your change programme by defining a list of value levers or remediations.



4. Transformation Leadership team equipped to deliver your transformation objectives

An independent review of your change programme, providing actionable recommendations to mitigate delays and enhance value.

KEY CONTACTS



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ABOUT ALVAREZ & MARSAL

Companies, investors and government entities around the world turn to Alvarez & Marsal (A&M) for leadership, action and results. Privately held since its founding in 1983, A&M is a leading global professional services firm that provides advisory, business performance improvement and turnaround management services. When conventional approaches are not enough to create transformation and drive change, clients seek our deep expertise and ability to deliver practical solutions to their unique problems.

With over 8,500 people providing services across six continents, we deliver tangible results for corporates, boards, private equity firms, law firms and government agencies facing complex challenges. Our senior leaders, and their teams, leverage A&M's restructuring heritage to help companies act decisively, catapult growth and accelerate results. We are experienced operators, world-class consultants, former regulators and industry authorities with a shared commitment to telling clients what's really needed for turning change into a strategic business asset, managing risk and unlocking value at every stage of growth.

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